This is an English translation of part of the Annual Securities Report. This translation includes a translation of consolidated financial statements and Independent auditor's report issued by Deloitte Touche Tohmatsu LLC, Suntory Holdings Limited's Independent Auditor, included in the original Annual Securities Report in Japanese language.

Suntory Holdings Limited and Its Subsidiaries

Consolidated Financial Statements for the Year Ended December 31, 2022, and Independent Auditor's Report

| | Notes | December 31, 2021 | December 31, 2022 |
|---|-------|-------------------|-------------------|
| Assets | , | | , |
| Current assets: | | | |
| Cash and cash equivalents | 8 | 297,717 | 301,938 |
| Trade and other receivables | 9,36 | 478,517 | 528,880 |
| Other financial assets | 10,36 | 17,236 | 18,802 |
| Inventories | 11 | 529,105 | 656,879 |
| Other current assets | 12 | 60,263 | 52,864 |
| Sub-total | | 1,382,839 | 1,559,365 |
| Assets held for sale | 13 | - | 6,144 |
| Total current assets | | 1,382,839 | 1,565,509 |
| Non-current assets: | | | |
| Property, plant and equipment | 14 | 750,780 | 825,613 |
| Right-of-use assets | 23 | 122,657 | 114,596 |
| Goodwill | 15 | 907,119 | 1,015,862 |
| Intangible assets | 15 | 1,468,423 | 1,628,232 |
| Investments accounted for using the equity method | 16 | 52,756 | 55,886 |
| Other financial assets | 10,36 | 168,513 | 196,716 |
| Deferred tax assets | 17 | 48,332 | 37,199 |
| Other non-current assets | 12 | 32,586 | 40,773 |
| Total non-current assets | | 3,551,170 | 3,914,880 |
| Total assets | | 4,934,010 | 5,480,390 |

| Liabilities and equity Liabilities Current liabilities: Bonds and borrowings Trade and other payables Notes December 3 | 249,255 236,137 635,625 698,360 100,340 103,130 |
|---|---|
| Liabilities Current liabilities: Bonds and borrowings 18,36 Trade and other payables 19 | 635,625 698,360 100,340 103,130 |
| Current liabilities: Bonds and borrowings 18,36 Trade and other payables 19 | 635,625 698,360 100,340 103,130 |
| Bonds and borrowings 18,36 Trade and other payables 19 | 635,625 698,360 100,340 103,130 |
| Trade and other payables 19 | 635,625 698,360 100,340 103,130 |
| 1 3 | 100,340 103,130 |
| | |
| Other financial liabilities 20,36 | 20.255 |
| Accrued income taxes | 20,255 24,985 |
| Provisions 21 | 9,020 9,291 |
| Other current liabilities 22 | 91,119 95,884 |
| Sub-total 1 | ,105,616 1,167,789 |
| Liabilities directly associated with assets held for sale 13 | - 3,419 |
| Total current liabilities 1 | ,105,616 1,171,208 |
| Non-current liabilities: | |
| Bonds and borrowings 18,36 1 | ,131,736 1,113,588 |
| Other financial liabilities 20,36 | 153,735 137,741 |
| Post-employment benefit liabilities 24 | 40,488 37,546 |
| Provisions 21 | 10,184 11,613 |
| Deferred tax liabilities 17 | 328,966 366,176 |
| Other non-current liabilities 22 | 15,888 19,682 |
| Total non-current liabilities 1 | ,681,001 1,686,349 |
| Total liabilities 2 | 2,786,617 2,857,558 |
| Equity | |
| Share capital 25 | 70,000 70,000 |
| Share premium 25 | 127,856 127,741 |
| Retained earnings 25 1 | ,525,260 1,652,296 |
| Treasury shares 25 | (938) (938 |
| Other components of equity 25 | (12,173) 282,461 |
| Total equity attributable to owners of the Company | ,710,005 2,131,561 |
| Non-controlling interests | 437,387 491,270 |
| Total equity 2 | 2,622,832 |
| Total liabilities and equity 4 | 5,480,390 |

| | Notes | Year ended December 31, 2021 | Year ended December 31, 2022 |
|---|-------|---------------------------------|---------------------------------|
| Revenue (including liquor tax) | 6,27 | 2,559,223 | 2,970,138 |
| Less: liquor tax | | (273,546) | (311,357) |
| Revenue (excluding liquor tax) | 6,27 | 2,285,676 | 2,658,781 |
| Cost of sales | | (1,215,302) | (1,468,065) |
| Gross profit | | 1,070,374 | 1,190,716 |
| Selling, general and administrative expenses | 29 | (830,173) | (931,564) |
| Share of the profit and loss on investments accounted for using the equity method | 16 | 9,704 | 11,747 |
| Other income | 28 | 15,308 | 23,354 |
| Other expenses | 30 | (17,735) | (17,785) |
| Operating income | 6 | 247,479 | 276,468 |
| Finance income | 31 | 6,754 | 3,614 |
| Finance costs | 31 | (16,785) | (18,264) |
| Profit before income taxes | | 237,447 | 261,818 |
| Income tax benefit (expenses) | 17 | (82,049) | (73,284) |
| Profit for the year | | 155,398 | 188,533 |
| Attributable to: Owners of the Company | | 113,965 | 136,211 |
| Non-controlling interests | | 41,433 | 52,321 |
| Profit for the year | | 155,398 | 188,533 |
| Earnings per share (Yen) | 33 | 166.19 | 198.63 |

| | Notes | Year ended December 31, 2021 | Year ended December 31, 2022 |
|--|-------|---------------------------------|---------------------------------|
| Profit for the year | · | 155,398 | 188,533 |
| Other comprehensive income | | | |
| Items that will not be reclassified to profit or loss: | | | |
| Changes in the fair value of financial assets | 32 | 1,961 | 8,139 |
| Remeasurement of defined benefit plans | 32 | 6,795 | 8,996 |
| Changes in comprehensive income of investments accounted for using the equity method | 16,32 | (1) | 3 |
| Tota | al | 8,756 | 17,139 |
| Items that may be reclassified to profit or loss: | | | |
| Translation adjustments of foreign operations | 32 | 203,962 | 300,591 |
| Changes in the fair value of cash flow hedges | 32 | 2,498 | (1,322) |
| Changes in comprehensive income of investments accounted for using the equity method | 16,32 | (993) | 6,235 |
| Tota | al | 205,466 | 305,504 |
| Other comprehensive income (loss) for the year, net of tax | | 214,223 | 322,643 |
| Comprehensive income for the year | | 369,621 | 511,177 |
| Attributable to: | | | |
| Owners of the Company | | 308,854 | 430,471 |
| Non-controlling interests | | 60,766 | 80,706 |
| Comprehensive income for the year | | 369,621 | 511,177 |

| | | | Attributable to owners of the Company | | | | | | |
|-----------------------------------|-------|------------------|---------------------------------------|-------------------|--------------------|----------------------------|-----------|----------------------------------|-----------------|
| | Notes | Share capital | Share premium | Retained earnings | Treasury shares | Other components of equity | Total | Non- controlling interests | Total equity |
| Balance at January 1, 2021 | | 70,000 | 133,948 | 1,420,484 | (938) | (207,337) | 1,416,157 | 398,189 | 1,814,347 |
| Profit for the year | | | | 113,965 | | | 113,965 | 41,433 | 155,398 |
| Other comprehensive income | | | | | | 194,889 | 194,889 | 19,333 | 214,223 |
| Total comprehensive income for | _ | | | 113,965 | | 194,889 | 308,854 | 60.766 | 369,621 |
| the year | | _ | _ | 113,965 | _ | 194,889 | 308,854 | 60,766 | 369,621 |
| Dividends | 26 | | | (8,914) | | | (8,914) | (23,971) | (32,886) |
| Transactions with non- | | | | | | | | | |
| controlling | | | (6,092) | | | | (6,092) | 2,402 | (3,689) |
| interests | | | | | | | | | |
| Transfer from other | | | | | | | | | |
| components of equity to | | | | (275) | | 275 | _ | | _ |
| retained earnings | | | | | | | | | |
| Total transactions with owners of | | | (6,092) | (9,189) | | 275 | (15,006) | (21,569) | (36,576) |
| the Company | _ | | (0,092) | (9,109) | | 213 | (13,000) | (21,309) | (30,370) |
| Balance at December 31, 2021 | | 70,000 | 127,856 | 1,525,260 | (938) | (12,173) | 1,710,005 | 437,387 | 2,147,392 |
| Profit for the year | | | | 136,211 | | | 136,211 | 52,321 | 188,533 |
| Other comprehensive income | _ | | | | | 294,259 | 294,259 | 28,384 | 322,643 |
| Total comprehensive income for | | _ | _ | 136,211 | _ | 294,259 | 430,471 | 80,706 | 511,177 |
| the year | | | | 130,211 | | 274,237 | 750,771 | 80,700 | 311,177 |
| Dividends | 26 | | | (8,914) | | | (8,914) | (26,820) | (35,735) |
| Transactions with non- | | | | | | | | | |
| controlling | | | (115) | 115 | | | (0) | (2) | (2) |
| interests | | | | | | | | | |
| Transfer from other | | | | | | | | | |
| components of equity to | | | | (375) | | 375 | _ | | _ |
| retained earnings | _ | | | | | | | | |
| Total transactions with owners of | | _ | (115) | (9,175) | _ | 375 | (8,914) | (26,822) | (35,737) |
| the Company | _ | | | | | | | | |
| Balance at December 31, 2022 | _ | 70,000 | 127,741 | 1,652,296 | (938) | 282,461 | 2,131,561 | 491,270 | 2,622,832 |

| | Notes | Year ended December 31, 2021 | Year ended December 31, 2022 |
|---|-------|---------------------------------|---------------------------------|
| Cash flows from operating activities | • | | |
| Profit before income taxes | | 237,447 | 261,818 |
| Depreciation and amortization | | 125,754 | 135,215 |
| Impairment losses (reversal of impairment losses) | | 3,716 | 3,155 |
| Interest and dividend income | | (1,643) | (3,448) |
| Interest expense | | 16,287 | 15,805 |
| Gain on investments accounted for using the equity method | | (9,704) | (11,747) |
| Loss (gain) on sales of shares of subsidiaries | | _ | (16,020) |
| Increase in inventories | | (38,727) | (95,386) |
| Decrease (increase) in trade and other receivables | | (53,698) | (34,262) |
| (Decrease) increase in trade and other payables | | 66,619 | 38,269 |
| Other | | 5,265 | 12,790 |
| Sub-total | | 351,317 | 306,188 |
| Interest and dividends received | | 7,917 | 16,939 |
| Interest paid | | (18,420) | (17,121) |
| Income taxes paid | | (60,034) | (61,569) |
| Net cash flow provided by operating activities | | 280,779 | 244,436 |
| Cash flows from investing activities | | , | ,, |
| Purchases of property, plant and equipment and intangible assets | | (132,509) | (140,212) |
| Proceeds from sales of property, plant and equipment and intangible | | | |
| assets | | 4,151 | 5,199 |
| Payments for acquisition of investment securities | | (24,055) | (4,334) |
| Payments for acquisition of shares in subsidiaries involving changes in | | | (.,55 .) |
| the scope of consolidation | | (3,785) | _ |
| Proceeds from sale of shares of subsidiaries resulting in change in | | | |
| scope of consolidation | 7 | _ | 18,400 |
| Proceeds from sale of businesses | | 4,932 | _ |
| Other | | (1,253) | (5) |
| Net cash flow used in investing activities | | (152,519) | (120,952) |
| Cash flows from financing activities | | (132,315) | (120,732) |
| Increase (decrease) in short-term borrowings and commercial papers | 35 | (36,672) | 3,419 |
| Proceeds from long-term borrowings | 35 | 134,192 | 156,618 |
| Repayment of long-term borrowings | 35 | (206,264) | (225,859) |
| Payments of finance lease liabilities | 35 | (33,035) | (30,147) |
| Dividends paid to owners of the Company | 26 | (8,914) | (8,914) |
| Dividends paid to non-controlling interests | 20 | (24,003) | (26,870) |
| Payments for changes in ownership interests in subsidiaries that do not | | | (20,070) |
| result in change in scope of consolidation | | (3,688) | _ |
| Other | | 0 | _ |
| Net cash flow used in financing activities | | (178,385) | (131,755) |
| Net increase (decrease) in cash and cash equivalents | | (50,125) | (8,270) |
| | o | | |
| Cash and cash equivalents at the beginning of the year | 8 | 338,259 | 297,717 |
| Effects of exchange rate changes on cash and cash equivalents | | 9,582 | 14,450 |
| Cash and cash equivalents included in assets held for sale | 13 | _ | (1,958) |
| | 8 | 297,717 | 201 029 |
| Cash and cash equivalents at the end of the year | 0 | 297,717 | 301,938 |

Notes to Consolidated Financial Statements

1. Reporting entity

Suntory Holdings Limited ("the Company") is a corporation, which has been established based on Japanese Corporate law and is domiciled in Japan. The addresses of its registered office and principal place of business are disclosed on the Company's website (URL https://www.suntory.com). The Company's consolidated financial statements, whose closing date is December 31, are composed of the Company and its subsidiaries ("the Group") and its associates. The parent company of the Company is Kotobuki Realty Co., Ltd. The Group is engaged in manufacturing and marketing alcoholic and non-alcoholic beverages, and other business. The Company is a pure holding company, which is responsible for establishing and promoting the group management strategy and providing administrative service to subsidiaries. The principal activities of the Group are described in "Note 6. Segment information."

2. Basis of preparation

(1) Compliance with accounting standards

The Group's consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRSs"). The Group's consolidated financial statements were authorized for issuance by Takeshi Niinami, Representative Director, President & Chief Executive Officer, and Toru Miyanaga, Managing Executive Officer, on March 17, 2023.

(2) Basis of measurement

The Group's consolidated financial statements are prepared on the cost basis, except for the financial instruments and other items that are measured at fair value as described in "Note 3. Significant accounting policies."

(3) Functional currency and presentation currency

The consolidated financial statements are presented in Japanese yen, which is the Company's functional currency. Amounts presented in the consolidated financial statements are rounded down to the nearest million yen.

3. Significant accounting policies

(1) Basis of consolidation

[1] Subsidiary

A subsidiary is an entity controlled by the Company. The Company controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The Group's subsidiaries are included in the scope of consolidation, which begins when it obtains control over a subsidiary and ceases when it loses control of the subsidiary. All intragroup receivable and payable balances, intragroup transaction balances, and unrecognized gains and losses arising from intragroup transactions are eliminated in full in preparing the consolidated financial statements. Disposal of the Group's ownership interests in a subsidiary that does not result in the Group losing control over the subsidiary are accounted for as an equity transaction. Any difference between the amount of an adjustment to the non-controlling interests and the fair value of the consolidated subsidiaries are identified separately from ownership interests attributable to the Group. Comprehensive income of subsidiaries is attributed to owners of the Company and non-controlling interests, even when comprehensive income attributed to non-controlling interests results in a negative balance.

[2] Associate

An associate is an entity over which the Company has significant influence, which is the power to participate in the financial and operating policy of the associate, but does not have control or joint control of those policies. Investments in an associate are initially recognized at cost upon the acquisition and are subsequently accounted for using the equity method. Investments in an associate include goodwill recognized upon the acquisition, net of accumulated impairment losses.

[3] Joint venture

A joint venture is an entity jointly controlled by two or more parties including the Group under the contractually agreed sharing of control of an arrangement over economic activities of the joint venture, which exists only when decisions for strategic financial and operating decisions related to relevant activities require unanimous consent of the parties sharing control. A joint venture of the Group is accounted for using the equity method.

(2) Business combinations

Business combinations are accounted for using the acquisition method. The acquisition cost is measured as the sum of the acquisition-date fair values of the assets transferred, liabilities assumed, and the equity financial instruments issued by the Company in exchange for control of the acquiree. Excess of the acquisition cost over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognized as goodwill. Conversely, any excess of the Group's share of the net fair value of the identifiable assets and liabilities of the investee over the acquisition cost is immediately recognized as profit or loss. Transaction costs that are directly attributable to a business combination, such as agent, legal, and due diligence fees, are expensed as incurred. The Company accounts for the acquisition of additional non-controlling interests as an equity transaction, and accordingly, it does not recognize goodwill attributable to such transactions. Identifiable assets acquired and the liabilities assumed are recognized at their fair value as at the acquisition date, except for the following:

- Deferred tax assets or liabilities and assets or liabilities related to employee benefit arrangements; and
- Assets or disposal groups that are classified as held for sale in accordance with IFRS 5, "Non-current Assets Held for Sale and Discontinued Operations."

(3) Foreign currencies

[1] Transactions denominated in foreign currencies

Items included in the financial statements of each of the Group entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). In preparing the separate financial statements of each entity, transactions denominated in currencies other than the entity's functional currency are translated into its functional currency using the exchange rate that approximates the exchange rate prevailing at the date of the transaction.

At the end of each reporting period, monetary assets and liabilities denominated in foreign currencies are translated using the exchange rates prevailing at the reporting date. Any exchange differences arising from translation or settlement of monetary assets and liabilities denominated in foreign currencies are recognized in profit or loss. However, exchange differences arising from financial instruments designated as hedging instruments against a net investment in a foreign operation, translation or settlement of financial assets measured at fair value through other comprehensive income, and cash flow hedges are recognized in other comprehensive income.

[2] Financial statements of foreign operations

Assets and liabilities of the Group's foreign operations are translated into Japanese yen using exchange rates prevailing at the reporting date. Income and expense items are translated into Japanese yen at the weighted-average exchange rates for the reporting period unless any significant change occurs. Any exchange differences arising from translation of the financial statements of the Group's foreign operations are recognized in other comprehensive income. Any exchange differences arising from translation of foreign operations disposed of by the Group are recognized in profit or loss for the reporting period in which that foreign operation is disposed of.

(4) Financial instruments

[1] Financial assets

(i) Initial recognition and measurement

Financial assets are classified into the following specific categories; financial assets measured at fair value through other comprehensive income ("FVTOCI") or fair value through profit or loss ("FVTPL") and financial assets measured at amortized cost. The classification is determined at the initial recognition. All financial assets, excluding financial assets classified as measured at FVTPL, are measured at their fair value plus transaction costs. Financial assets are classified as measured at amortized cost if both of the following conditions are met:

- The financial assets are held within a business model whose objective is to hold the asset in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets other than those measured at amortized cost are classified as financial assets measured at fair value. For financial assets measured at fair value other than equity instruments held for trading that should be measured at FVTPL, each equity instrument is designated as measured at FVTPL or FVTOCI. Such designation is continuously applied.

(ii) Subsequent measurement

After initial recognition, financial assets measured at amortized cost are measured at amortized cost, using the effective interest method. Financial assets measured at fair value are remeasured at fair value at the end of each reporting period. Any gain or loss on financial assets measured at fair value is recognized in profit or loss. However, changes in the fair value of equity instruments designated as measured at FVTOCI are recognized in other comprehensive income. The cumulative gain or loss recognized in other comprehensive income is reclassified to retained earnings when financial assets are disposed of, or a significant deterioration in fair value is recognized. Dividends from such financial assets are recognized as part of finance gains in profit or loss for the year.

(iii) Impairment

For financial assets measured at amortized cost, the Group recognizes a loss allowance against expected credit losses on such financial assets. At each reporting date, financial assets are assessed whether there has been a significant increase in credit risk of the financial asset since initial recognition. If the credit risk on financial assets has not increased significantly since initial recognition, a loss allowance is measured at an amount equal to 12-month of expected credit losses. In contrast, if the credit risk on financial assets has increased significantly since initial recognition, a loss allowance is measured at an amount equal to the lifetime expected credit losses. However, a loss allowance for trade and other receivables is always measured at an amount equal to the lifetime expected credit losses. Expected credit losses on financial assets are assessed based on objective evidence which reflects changes in credit information, and past due information of receivables. Impairment loss is recognized in profit or loss for the amount of expected credit losses needed to adjust the loss allowance at the reporting date to the required amount. If any event resulting in a decrease of impairment losses occurs after the recognition of impairment losses, a reversal of impairment is recognized through profit or loss.

(iv) Derecognition

The Group derecognizes financial assets when the contractual rights to the cash flows from the assets expire, or when it transfers the financial assets and substantially all the risks and rewards of ownership of the assets to another party. If the Group continues to control the transferred assets, the Group continues to recognize the asset and related liabilities to the extent of its continuing involvement.

[2] Financial liabilities

(i) Initial recognition and measurement

Financial liabilities are classified into either subsequently measured at amortized cost or at FVTPL. The classifications are determined at initial recognition. Financial liabilities measured at FVTPL are initially measured at fair value. Financial liabilities measured at amortized cost are initially measured at fair value less any directly attributable transaction costs.

(ii) Subsequent measurement

After initial recognition, financial liabilities measured at FVTPL include those held for trading purposes and those designated as measured at FVTPL upon initial recognition. Financial liabilities measured at FVTPL are measured at fair value after initial recognition, with subsequent changes recognized in profit or loss for the reporting period. After initial recognition, financial liabilities measured at amortized cost are measured at amortized cost using the effective interest method. A gain or loss on financial liabilities no longer amortized using the effective interest method and derecognized is recognized as part of finance costs in profit or loss for the reporting period.

(iii) Derecognition

Financial liabilities are derecognized when they are extinguished, i.e., when the obligations specified in the contract are discharged, cancelled, or expired.

[3] Presentation of financial assets and liabilities

Financial assets and liabilities are presented at their net amount in the consolidated statement of financial position only when the Group has a legally enforceable right to offset the financial asset and liability balances and it intends either to settle on a net basis or to realize financial assets and settle financial liabilities simultaneously.

[4] Derivatives and hedge accounting

The Group utilizes derivatives, such as foreign exchange contracts and interest rate swap contracts to hedge foreign exchange and interest rate risks, respectively. Derivatives are initially measured at fair value upon execution of a contract and are subsequently remeasured at fair value.

At the inception of a hedging relationship, an entity formally designates and documents the hedging relationship to which it applies hedge accounting and its risk management objective and strategy for undertaking the hedge. That documentation includes identification of a specific hedging instrument, the hedged item or transaction, the nature of the risk being hedged, and how the entity will test the effectiveness of changes in fair value of the hedging instrument in offsetting the exposure to fair value or cash flow changes of the hedged item attributable to the hedged risks. These hedges are presumed to be highly effective in offsetting fair value or cash flow changes. Further, continuing assessments are made as to whether the hedges are highly effective over all of the reporting periods of such designation.

If the hedging relationship does not meet the hedge effectiveness requirements in terms of hedge ratios due to a change in an economic relationship between the hedged item and the hedging instrument, despite the risk management objective remaining unchanged, the hedge ratio will be adjusted to meet the hedge effectiveness requirement. If the hedging relationship no longer meets the hedge effectiveness requirement despite the hedge ratio adjustment, hedge accounting is discontinued for the portion of the hedge relationship that no longer meets the requirement. The hedges that meet the hedge accounting criteria are classified and are accounted for under IFRS 9, "Financial Instruments" (as revised in July 2014; "IFRS 9") as follows.

(i) Fair value hedges

Changes in the fair value of the hedging instrument are recognized in profit or loss. However, changes in fair value of a hedged item that is an equity instrument designated as measured at FVTOCI are recognized in other comprehensive income. For changes in fair value of the hedged item attributable to the risk being hedged, such changes are adjusted with the carrying amount of the hedged item and are recognized in profit or loss. However, changes in fair value of a hedged item that is an equity instrument with an election to present such changes in other comprehensive income are recognized in other comprehensive income.

(ii) Cash flow hedges

The portion of the gain or loss on the hedging instrument that is determined to be an effective hedge is recognized in other comprehensive income. The portion of the gain or loss on the hedging instrument that is hedge ineffectiveness is immediately recognized in profit or loss.

The amount of the hedging instrument recognized in other comprehensive income is reclassified to profit or loss at the point a hedged future transaction affects profit or loss. If the hedged item gives rise to the recognition of a non-financial asset or liability, the amount recognized in other comprehensive income is removed to adjust the original carrying amount of the non-financial asset or liability.

If a forecasted hedge transaction or firm commitment is no longer expected to arise, the cumulative gains and losses previously recognized in equity through other comprehensive income are reclassified to profit or loss. If hedged future cash flows are still expected to arise, the cumulative gains and losses previously recognized in equity through other comprehensive income remain in equity until such future cash flows arise.

(iii) Hedges of a net investment in a foreign operation

Hedge of net investments in foreign operations are accounted for similarly to cash flow hedges. The portion of the gain or loss on the hedging instrument that is determined to be an effective hedge is recognized in other comprehensive income. The portion of the gain or loss on the hedging instrument that is hedge ineffectiveness is recognized in profit or loss. At the disposal of the foreign operation, cumulative gains and losses previously recognized in equity through other comprehensive income are transferred to profit or loss.

(5) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, cash in banks that can be withdrawn at any time, and short-term investments, which are readily convertible into cash and are not exposed to significant risk related to changes in value.

(6) Inventories

Inventories are stated at the lower of cost and net realizable value. The net realizable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the costs necessary to make the sale. The cost of inventories is principally determined using a weighted-average basis, comprising all costs of purchase and conversion and other costs incurred in bringing the inventories to their present location and condition.

(7) Property, plant and equipment

Property, plant and equipment is stated at cost less accumulated depreciation and any accumulated impairment losses.

The cost of property, plant and equipment comprises any costs directly attributable to the acquisition of the item, the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located, and borrowing costs that should be capitalized.

Depreciation charges on an item of property, plant and equipment, other than land and construction in progress, are recognized on a straight-line basis over its estimated useful life. The range of estimated useful lives by major asset item is as follows:

Buildings: 3 to 50 years Machinery and equipment: 2 to 20 years

The estimated useful lives, residual values, and depreciation methods are reviewed at each reporting date. A change in such accounting estimate is accounted for prospectively.

(8) Goodwill and intangible assets

[1] Goodwill

Goodwill is stated at cost less accumulated impairment losses. The method for measurement at initial recognition of goodwill is described in "Note 3. Significant accounting policies (2) Business combinations." Goodwill is not amortized, but is tested for impairment annually, and whenever there is an indication that the cash-generating unit may be impaired. The method for impairment of goodwill is described in "Note 3. Significant accounting policies (10) Impairment of non-financial assets."

[2] Intangible assets

Measurement of intangible assets is made by applying the cost model. Intangible assets are stated at cost less accumulated amortization and any accumulated impairment losses. Intangible assets acquired separately are measured inclusive of directly attributable costs of acquiring the asset. The method for measurement at recognition of intangible assets acquired in a business combination is described in "Note 3. Significant accounting policies (2) Business combinations." Intangible assets with finite useful lives are amortized on a straight-line basis over their estimated useful lives. The estimated useful lives of the major intangible assets with finite useful lives are as follows:

Trademarks: 10 to 30 years

The estimated useful lives, residual values, and amortization methods are reviewed at the end of each reporting period. A change in such accounting estimates is accounted for prospectively. Intangible assets with indefinite useful lives are not amortized, but are tested for impairment each reporting period and as necessary. The method for impairment of intangible assets with indefinite useful lives is described in "Note 3. Significant accounting policies (10) Impairment of non-financial assets."

(9) Lease

At the commencement date of a lease, the right-of-use assets are measured at cost and the lease liabilities are measured at the present value of the lease payments that are not paid at the commencement date. If ownership of the underlying asset is transferred to the Group by the end of the lease term, or if the cost of the right-of-use asset reflects the exercise of a purchase option, the right-of-use assets are depreciated on a straight-line basis over their useful lives. Otherwise, right-of-use assets are depreciated on a straight-line basis from the commencement date to the earlier of the end of the useful lives or the end of the lease terms. Lease payments are allocated between finance costs and repayment of the principal portion of the lease liabilities, using the effective interest rate method, and finance costs are recognized in the consolidated statement of profit or loss.

The lease term is determined after adjustment for periods covered by an extension and termination option that the Group is reasonably certain to exercise in the non-cancellable period under the lease contract. In the measurement of the present value, the interest rate implicit in the lease or the incremental borrowing rate is used.

For short-term leases for which the lease term ends within 12 months and leases in which the underlying asset is of low value, total

lease payments are recognized as an expense on either a straight-line basis over the lease term or another systematic basis.

(10) Impairment of non-financial assets

The carrying amount of a non-financial asset of the Company, exclusive of inventories and deferred tax assets, is assessed at each reporting date to test whether there is any indication that the asset may be impaired. If any such indication exists, the recoverable amount of the asset is estimated. Further, the recoverable amount is estimated annually at the same time every year for goodwill and intangible assets with indefinite useful lives and intangible assets that are not yet available for use.

The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs of disposal and its value in use. In determining the value in use, estimated future cash flows are discounted to their present value using a pre-tax discount rate (or rates) that reflect(s) current market assessments of the time value of money and the risks specific to the asset. Non-financial assets not tested for impairment on an individual basis are grouped into the smallest cash-generating unit that generates cash inflows from the continuing use of the asset, which are largely independent of those from other assets or asset groups. In performing impairment testing on goodwill, an entity groups cash-generating units to which goodwill is allocated to enable performing impairment testing in a manner that reflects the smallest unit to which it relates. Goodwill acquired in a business combination, from the acquisition date, is allocated to each of the cash-generating units, or groups of cash -generating units, that are expected to benefit from the synergies of the combination.

Corporate assets of the Group do not generate independent cash inflows. If there is any indication that a corporate asset may be impaired, the recoverable amount of the cash-generating unit to which the corporate asset belongs is determined. Impairment loss is recognized in profit or loss when the carrying amount of an asset or cash-generating unit is greater than its recoverable amount. An impairment loss recognized for a cash-generating unit is first allocated to reduce the carrying amount of any goodwill allocated to the cash-generating unit, and then, to the other assets of the unit pro rata on the basis of the carrying amount of each asset in the unit.

Impairment losses recognized for goodwill are not reversed subsequently. Impairment losses recognized for other assets are assessed at each reporting date whether there is any indication that they may no longer exist or may have decreased. If there is a change in the estimates used to determine the recoverable amount of an asset, an entity reviews the recoverable amount of the asset and reverses an impairment loss for the asset. An impairment loss is reversed to the extent that it does not exceed the carrying amount that would have been determined, net of any amortization or depreciation, had no impairment loss been recognized for the asset in prior years.

(11) Post-employment benefit plans

The Company and certain consolidated subsidiaries have the following post-employment benefit plans for its employees: defined benefit and defined contribution plans. The present value of defined benefit obligations, related current service cost, and, where applicable, past service cost are determined using the projected unit credit method. The discount rate is determined by reference to market yields at each reporting date on high -quality corporate bonds corresponding to a discount period that is defined based on the period to the date of expected future benefit payment for each year. The net defined benefit liability (asset) is determined as the present value of the defined benefit obligation less the fair value of plan assets (adjusting for any effect of limiting a net defined benefit asset to the asset ceiling and of giving rise to a liability by a minimum funding requirement, if necessary). Remeasurements of the net defined benefit liability (asset) are recognized collectively in other comprehensive income for the period in which they are incurred.

Past service cost is recognized as an expense for the period it is incurred. Expenses related to defined contribution benefits are recognized when related services are rendered.

(12) Provisions

A provision is recognized only when an entity has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. A provision is measured at the present value of estimated future cash outflows discounted using a pretax rate (or rates) that reflect(s) current market assessments of the time value of money and the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as finance costs.

(13) Revenue

[1] Sale of goods

The Group is engaged in the sale of alcohol and non-alcohol beverages and foods. As customers usually obtain control of the goods and the Group's performance obligation is satisfied at the time when the goods are delivered, the Group recognizes revenue at the amount of consideration promised under the contracts with customers after deduction of trade discounts, rebates, taxes collected on behalf of third parties, such as consumption taxes or value added tax, sales incentives, and returned goods.

[2] Interest income

Interest income is recognized using the effective interest method.

(14) Government grants

The Group measures and recognizes grant revenue at its fair value when there is reasonable assurance that an entity will comply with the conditions attached to them and will receive the grants. The grants received to compensate costs incurred are recognized as revenue in the period in which such costs are incurred. The grants related to the acquisition of an asset are deducted from the carrying amount of the asset.

(15) Income taxes

Income taxes are comprised of current and deferred taxes. Current and deferred taxes are recognized through profit or loss, except for those that arise from a business combination or are recognized in other comprehensive income or directly in equity.

Current tax is measured at the amount expected to be paid to (recovered from) the taxation authorities. The amount of current tax is determined based on the tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period in each tax jurisdiction where the Group owns the business activities and earns taxable profit (or loss). Deferred tax is recognized for the temporary differences between the carrying amount of assets and liabilities for financial reporting purposes and their value for tax purposes as at the reporting date, as well as the carryforward of unused tax losses and unused tax credits.

Deferred tax assets and liabilities are not recognized for the following temporary differences:

- Temporary differences arising from the initial recognition of goodwill;
- Temporary differences arising on initial recognition of an asset or liability arising in a transaction other than business combinations and affecting neither accounting profit nor taxable income;
- Deductible temporary differences associated with investments in subsidiaries, associates, and interests in joint arrangements, to the extent it is probable that the temporary difference will not reverse in the foreseeable future;
- Taxable temporary differences associated with investments in subsidiaries, associates, and interests in joint arrangements, to the
 extent it is probable that the Group is able to control the timing of the reversal of the temporary difference, and the temporary
 difference will not reverse in the foreseeable future.

A deferred tax liability is principally recognized for all taxable temporary differences and a deferred tax asset is recognized for all deductible temporary differences to the extent it is probable that taxable profit will be available against which deductible temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed each period and is adjusted to the extent that it is probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. Unrecognized deferred tax assets are also reviewed each period and recognized to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates and tax laws that are expected to be applied in the period when the asset is realized or the liability is settled, based on statutory tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and liabilities are netted when the entity has a legally enforceable right to offset current tax assets and liabilities, and the deferred tax balances relate to the same taxation authority.

An asset or liability is recognized for uncertain tax positions at the estimated amount expected to arise from the uncertain tax position if it is probable that the position will result in a payment (or redemption) of taxes.

The Company and its wholly owned subsidiaries in Japan have adopted the consolidated taxation system and file income tax returns on a consolidated taxation group basis.

(16) Earnings per share

Basic earnings per share is calculated by the profit or loss attributable to ordinary shareholders of the parent for the period divided by the weighted-average number of ordinary shares issued, adjusted for treasury shares during the period.

(17) Non-current assets held for sale

The Group classifies a non-current asset or asset group that will be recovered principally through a sales transaction rather than through continuing use as held for sale if the asset or disposal group is available for immediate sale in its present condition, its sale is highly

probable within one year, and the appropriate level of management of the Group is committed to a plan to sell the asset or disposal group.

The non-current asset held for sale is not depreciated or amortized, and is measured at the lower of its carrying amount and the fair value less costs to sell.

(18) Treasury shares

Treasury shares are measured at cost and are deducted from equity. Gains and losses arising from buy-back, sale, or retirement of treasury shares by the Company are not recognized. Any difference between the carrying amount of treasury shares and the consideration received for disposal of such treasury shares are recognized in other capital premium.

4. Critical accounting estimates and judgements

During the process of preparation of the consolidated financial statements in accordance with IFRSs, management is required to make judgements, estimates, and assumptions. These judgements, estimates, and assumptions may affect the application of the Group's accounting policies and amount of assets, liabilities, revenue, and expenses. However, actual results could differ from these estimates. The estimates and the underlying assumptions are reviewed on an ongoing basis. The effects of a change in accounting estimates are recognized prospectively from the period in which the estimate is revised.

The following are the judgements and estimates that management has made and that have significant effect on the amounts in the consolidated financial statements:

- Estimates used for impairment of properties, plant and equipment, intangibles, and goodwill ("Note 3. Significant accounting policies (10) Impairment of non-financial assets," "Note 14. Property, plant and equipment," "Note 15. Goodwill and intangible assets")
- Measurement of post-employment obligations ("Note 3. Significant accounting policies (11) Post-employment benefit plans," "Note 24. Post-employment benefit plans")
- Judgements and estimates made for the recognition and measurement of provisions ("Note 3. Significant accounting policies (12) Provisions," "Note 21. Provisions")
- Judgements made for assessing the recoverability of deferred tax assets ("Note 3. Significant accounting policies (15) Income taxes," "Note 17. Income taxes")
- Judgements made in determining whether the Group controls another entity ("Note 3. Significant accounting policies (1) Basis of consolidation," "Note 16. Investments accounted for using the equity method")
- Fair value measurement of financial instruments ("Note 3. Significant accounting policies (4) Financial instruments," "Note 36. Financial instruments (4) Fair value of financial instruments")
- Estimates used for residual value and useful life of property, plant and equipment and intangible assets ("Note 3. Significant accounting policies (7) Property, plant and equipment, (8) Goodwill and intangible assets," "Note 14. Property, plant and equipment," "Note 15. Goodwill and intangible assets")
- Measurement of the fair value of assets acquired and the liabilities assumed in a business combination ("Note 3. Significant
 accounting policies (2) Business combinations" "Note 7. Acquisition and sale of businesses and purchase of non-controlling
 interests").

5. New accounting standards and interpretations not yet adopted

As of the date of approval of the consolidated financial statements, major new accounting standards and new interpretation guidance that have been issued or revised but have not been early applied by the Group are as follows.

| IFRS | | Mandatory adoption date (year beginning on) | The Group's adoption date | Summary |
|---|--------------|---|-------------------------------------|--|
| International Accounting Standards ("IAS") 12 | Income Taxes | January 1 2023 | Fiscal year ending December 31 2023 | Clarification of accounting treatment for deferred tax related to leases and decommissioning obligations |

The impact of the above application on the consolidated financial statements is under assessment.

6. Segment information

(1) Overview of reportable segments

The reportable segments are components of the Group for which separate financial information is available and which are regularly reviewed by management to make decisions about the allocation of resources and to assess segment performance.

The Group applies a holding company structure, and operating companies have been established based on their products or services. The management of each operating company focuses on the type of products and services delivered or provided when establishing its own strategies for domestic and international operations. Therefore, the Group identified "Beverages and foods," and "Alcoholic beverages," and "others" as reportable segments based on the types of products and services delivered or provided. The classification of the Group's primary products and services have been defined as below.

Beverages and foods - non-alcoholic beverages, healthy drinks, processed foods, and others

Alcoholic beverages - sprits, beer, wine, and other alcoholic beverages

Others - healthy foods, ice cream, restaurants, flowers, operations in China, and other operations

(2) Description of reportable segments and allocations of revenues, expenses, and profit or loss

The accounting policies of the reportable segments are the same as the Group's accounting policies described in "Note 3. Significant accounting policies." The intersegment transactions are considered on an arm's length basis.

(3) Profit or loss for each reportable segment

Profit or loss for each reportable segment of the Group was as follows: Year ended December 31, 2021

(Millions of yen)

| | Rep | oortable segment | S | | D ''' '' | Consolidated (Note 1) |
|---------------------------------|---------------------|------------------------|----------|---------------|-----------------------------|-----------------------|
| | Beverages and foods | Alcoholic beverages | Others | Segment total | Reconciliations (Note 2) | |
| Revenue (including liquor tax) | 1,263,810 | 1,057,602 | 237,810 | 2,559,223 | - | 2,559,223 |
| Revenue (excluding liquor tax) | | | | | | |
| External customers | 1,263,810 | 785,119 | 236,747 | 2,285,676 | - | 2,285,676 |
| Intersegment | 5,106 | 2,711 | 11,711 | 19,529 | (19,529) | - |
| Total revenue | 1,268,917 | 787,830 | 248,459 | 2,305,206 | (19,529) | 2,285,676 |
| Segment profit | 139,912 | 127,934 | 25,489 | 293,336 | (45,856) | 247,479 |
| Finance income | | | | | | 6,754 |
| Finance costs | | | | | | (16,785) |
| Profit before income taxes | | | | | | 237,447 |
| Others: | | | | | | |
| Depreciation and amortization | (71,221) | (37,418) | (10,416) | (119,056) | (6,698) | (125,754) |
| Share of the profit and loss on | | | | | | |
| investments accounted for using | 70 | 6,780 | 2,854 | 9,704 | - | 9,704 |
| the equity method | | | | | | |

(Note 1) Segment profit agrees with operating income presented in the consolidated statement of profit or loss.

(Note 2) "Reconciliations" to segment profit or loss represent overhead costs incurred by the Company to manage the Group's operations and are not allocated to the reportable segments.

| | reperment segments | | | | D :1!-4! | Consolidated |
|---------------------------------|---------------------|------------------------|----------|---------------|-----------------------------|--------------|
| | Beverages and foods | Alcoholic beverages | Others | Segment total | Reconciliations (Note 2) | (Note 1) |
| Revenue (including liquor tax) | 1,444,852 | 1,245,917 | 279,369 | 2,970,138 | _ | 2,970,138 |
| Revenue (excluding liquor tax) | | | | | | |
| External customers | 1,444,852 | 935,598 | 278,331 | 2,658,781 | - | 2,658,781 |
| Intersegment | 5,545 | 3,785 | 13,409 | 22,740 | (22,740) | - |
| Total revenue | 1,450,397 | 939,383 | 291,741 | 2,681,522 | (22,740) | 2,658,781 |
| Segment profit | 162,079 | 140,627 | 26,990 | 329,696 | (53,228) | 276,468 |
| Finance income | : - | | | | | 3,614 |
| Finance costs | | | | | | (18,264) |
| Profit before income taxes | | | | | | 261,818 |
| Others: | | | | | | |
| Depreciation and amortization | (70,791) | (42,358) | (15,112) | (128,262) | (6,952) | (135,215) |
| Share of the profit and loss on | | | | | | |
| investments accounted for using | 411 | 9,046 | 2,290 | 11,747 | - | 11,747 |
| the equity method | | | | | | |
| Capital expenditure | 62,980 | 83,431 | 18,691 | 165,102 | 359 | 165,462 |

⁽Note 1) Segment profit agrees with operating income presented in the consolidated statement of profit or loss.

(4) Information about products and services

Please refer to (1) overview of reportable segments.

⁽Note 2) "Reconciliations" to segment profit or loss represent overhead costs incurred by the Company to manage the Group's operations and are not allocated to the reportable segments.

(5) Information about geographical areas

Geographical areas other than Japan are comprised of the following countries.

Americas United States of America and others
Europe France, UK, Spain, and others

Asia and Oceania Vietnam, Thailand, Australia, and others

Revenue (including liquor tax) from external customers was as follows:

(Millions of yen)

| | Japan | Americas | Europe | Asia and Oceania | Total |
|------------------------------|-----------|----------|---------|---------------------|-----------|
| Year ended December 31, 2021 | 1,399,963 | 420,063 | 332,789 | 406,406 | 2,559,223 |
| Year ended December 31, 2022 | 1,502,750 | 537,555 | 415,247 | 514,585 | 2,970,138 |

Revenue (including liquor tax) is allocated into countries or areas based on the customer's domicile for the analysis above.

Revenue (excluding liquor tax) from external customers was as follows:

(Millions of yen)

| | Japan | Americas | Europe | Asia and Oceania | Total |
|------------------------------|-----------|----------|---------|---------------------|-----------|
| Year ended December 31, 2021 | 1,210,205 | 362,745 | 316,236 | 396,489 | 2,285,676 |
| Year ended December 31, 2022 | 1,299,481 | 471,930 | 387,048 | 500,321 | 2,658,781 |

Revenue (excluding liquor tax) is allocated into countries or areas based on the customer's domicile for the analysis above.

Non-current assets were as follows:

(Millions of yen)

| | Japan | Americas | Europe | Asia and Oceania | Total |
|-------------------|---------|-----------|---------|---------------------|-----------|
| December 31, 2021 | 612,356 | 1,755,190 | 707,747 | 173,685 | 3,248,979 |
| December 31, 2022 | 611,242 | 2,042,523 | 748,122 | 182,415 | 3,584,304 |

Non-current assets (property, plant and equipment, right-of-use assets, intangible assets, and goodwill) are allocated based on their domicile for the above analysis.

(6) Information about major customers

There has been no single external customer revenue (excluding liquor tax) which represented 10% or more to the Group's revenue.

${\bf 7. \ Acquisition \ and \ sale \ of \ businesses \ and \ purchase \ of \ non-controlling \ interests}$

Year ended December 31, 2021

There was no material transaction to disclose for the year ended December 31, 2021.

Year ended December 31, 2022

On April 1, 2022, the Company's subsidiary Suntory Beverage & Food Limited completed the sale of all shares of Suntory Coffee Australia Limited, which operated a fresh coffee business mainly in Oceania for Beverages and foods business, to UCC ANZ MANAGEMENT PTY LTD. The amount of consideration received by cash in this share transfer was \(\frac{4}{2}\)1,303 million (A\\$233 million), and \(\frac{4}{1}\)6,020 million of gain on sale of the shares of the subsidiary, net of the expenses related to this share transfer, was recorded in "other income" in the current fiscal year.

The assets and liabilities at the time of the loss of control of the subsidiary by the sale of shares were as follows.

| Assets and liabilities at time of loss of control | Amount |
|--|-----------------|
| | Millions of yen |
| Assets | |
| Current assets | 9,312 |
| Non-current assets | 6,122 |
| Total assets | 15,435 |
| Liabilities | |
| Current liabilities | 2,498 |
| Non-current liabilities | 8,071 |
| Total liabilities | 10,570 |
| Cash flow analysis of sale of shares | Amount |
| · . | Millions of yen |
| Amount of consideration received by cash | 21,303 |
| Cash and cash equivalents at time of loss of control | (1,889) |
| Proceeds from sale of subsidiaries | 19,413 |

Transfer of non-alcoholic beverages production and sales business in Nigeria

On July 29, 2022, the Company's subsidiary Suntory Beverage & Food Asia Pte. Ltd. (SBFA) completed the sale of all shares of Suntory Beverage & Food Nigeria Limited (SBFN), which operates the basic business infrastructure related to the production and sale of non-alcoholic beverages in Nigeria for Beverages and foods business, along with the loan receivables held by SBFA against SBFN, to Africa FMCG Distribution Ltd. The amount of consideration received by cash in this transfer of shares and loan receivables was \$\frac{1}{2}\$1,997 million (US\$15 million), and \$\frac{1}{2}\$2,168 million of loss on sale of the shares of the subsidiary and loan receivables, net of the expenses related to this share and loan receivables transfer, was recorded in "other expenses" in the current fiscal year.

The assets and liabilities at the time of the loss of control of the subsidiary by the sale of shares were as follows.

| Assets and liabilities at time of loss of control | Amount |
|--|-----------------|
| | Millions of yen |
| Assets | |
| Current assets | 5,120 |
| Non-current assets | 561 |
| Total assets | 5,681 |
| Liabilities | |
| Current liabilities | 3,210 |
| Total liabilities | 3,210 |
| Cash flow analysis of sale of shares | Amount |
| | Millions of yen |
| Amount of consideration received by cash | 1,997 |
| Other receivables | (146) |
| Cash and cash equivalents at time of loss of control | (2,864) |
| Proceeds from sale of subsidiaries | (1,013) |

8. Cash and cash equivalents

The balance of cash and cash equivalents in the consolidated statements of financial position as at the end of the previous year and the current year are consistent with the amounts of cash and cash equivalents in the consolidated statements of cash flows.

9. Trade and other receivables

Trade and other receivables were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|-------------------|-------------------|-------------------|
| Trade receivables | 449,523 | 491,720 |
| Other | 31,155 | 39,306 |
| Loss allowance | (2,161) | (2,146) |
| Total | 478,517 | 528,880 |

10. Other financial assets

(1) Other financial assets

Other financial assets were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|--|-------------------|-------------------|
| Financial assets at amortized cost | | |
| Guarantee deposits | 18,965 | 17,965 |
| Other | 11,266 | 11,906 |
| Loss allowance | (270) | (259) |
| Financial assets designated as hedging instruments | | |
| Derivative assets | 16,364 | 30,005 |
| Financial assets at FVTPL | | |
| Derivative assets | 433 | 1,787 |
| Other | 9,303 | 10,079 |
| Financial assets carried at FVTOCI | | |
| Equity instruments (shares) | 129,644 | 143,992 |
| Other | 42 | 40 |
| Total = | 185,749 | 215,518 |
| Current assets | 17,236 | 18,802 |
| Non-current assets | 168,513 | 196,716 |
| Total | 185,749 | 215,518 |

Equity instruments (shares) are held for the purpose of maintaining or strengthening business relations with customers. Such investments are designated as financial assets measured at FVTOCI.

(2) Fair values of major financial assets

Fair values of major equity instruments (shares) designated as financial assets measured at FVTOCI were as follows:

(Millions of yen)

| | Type | December 31, 2021 | December 31, 2022 |
|-----------------|------|-------------------|-------------------|
| Listed shares | | 52,407 | 54,093 |
| Unlisted shares | | 77,236 | 89,899 |

Fair values of major equity instruments (shares) were as follows:

(Millions of yen)

| Shares | December 31, 2021 | December 31, 2022 |
|--------------------------------------|-------------------|-------------------|
| Palace Hotel Co., Ltd. | 5,078 | 8,045 |
| Hankyu Hanshin Holdings, Inc. | 2,594 | 3,115 |
| TOHO Co., Ltd. | 2,514 | 2,593 |
| Toyo Seikan Group Holdings, Ltd. | 1,690 | 1,996 |
| Mitsubishi UFJ Financial Group, Inc. | 1,015 | 1,445 |
| The Royal Hotel, Ltd. | 1,201 | 1,356 |
| Sumitomo Mitsui Financial Group,Inc. | 896 | 1,204 |
| Konoike Transport Co., Ltd. | 862 | 1,125 |

Please see "Note 36. Financial instruments (4) Fair value of financial instruments" for the fair value measurement methods for unlisted shares and unobservable inputs for measurement.

(3) Financial assets measured at fair value through other comprehensive income derecognized during the year

Certain items designated as financial assets measured at fair value through other comprehensive income have been disposed of during the year as part of the Group's capital strategy. Fair value and cumulative gains recognized in other comprehensive income in other components of equity at the time of disposal were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 | |
|------------------|-------------------|-------------------|---|
| Fair value | 803 | 5 | 4 |
| Cumulative gains | 176 | 3 | 2 |

The cumulative gain or loss recognized in other comprehensive income in other components of equity is reclassified to retained earnings when the associated financial asset is sold, or a significant deterioration in fair value is recognized. The amount of reclassification to retained earnings from the cumulative loss (net of tax) during the year ended December 31, 2021 was 275 million yen, and cumulative loss (net of tax) recognized in other comprehensive income in other components of equity during the year ended December 31, 2022 was 375 million yen.

11. Inventories

Inventories were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|--------------------------------|-------------------|-------------------|
| Merchandise and finished goods | 459,387 | 566,557 |
| Work in progress | 17,312 | 20,393 |
| Raw materials | 43,557 | 59,326 |
| Consumables | 8,847 | 10,601 |
| Total | 529,105 | 656,879 |

Merchandise and finished goods included 400,634 million yen (325,904 million yen as at December 31, 2021) of whiskey and other spirit products, which are expected to be utilized or sold after more than 12 months.

Inventories recognized as an expense, write-downs of inventories to net realizable value, and the reversal of such write-downs during the years ended December 31, 2021 and 2022 were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|---|-------------------|-------------------|
| Inventories recognized as an expense | 1,025,307 | 1,247,880 |
| Write-down of inventories to net realizable value | 1,908 | 2,797 |
| Reversal of write-down | - | - |

12. Other assets

Other assets were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|------------------------------|-------------------|-------------------|
| Prepaid expenses | 34,982 | 25,748 |
| Consumption taxes receivable | 12,778 | 14,882 |
| Others | 45,090 | 53,007 |
| Total | 92,850 | 93,638 |
| Current assets | 60,263 | 52,864 |
| Non-current assets | 32,586 | 40,773 |
| Total | 92,850 | 93,638 |

13. Assets held for sale

Assets held for sale and liabilities directly associated with assets held for sale were as follows:

| _ | December 31, 2021 | December 31, 2022 |
|--|-------------------|-------------------|
| Assets held for sale | | |
| Cash and cash equivalents | - | 1,958 |
| Trade and other receivables | - | 523 |
| Inventories | - | 50 |
| Property, plant and equipment | - | 1,022 |
| Right-of-use assets | - | 1,797 |
| Other | - | 792 |
| Total | - | 6,144 |
| Liabilities directly associated with assets held for sale: | | |
| Trade and other payables | - | 899 |
| Other financial liabilities | - | 2,186 |
| Other | - | 332 |
| Total | - | 3,419 |

Assets held for sale and liabilities directly associated with assets held for sale as at 2022 were recognized in the Other segment in relation to the share transfer agreement made during 2022 for DAIKICHI SYSTEM LIMITED. and SUNTORY F&B International (HONG KONG) CO., Limited. and one other company. The share transfers were completed on January 4, 2023, and March 8, 2023.

Accumulated other comprehensive income (loss) related to assets held for sale is 282 million yen (credit), included in other components of equity in consolidated statement of financial position.

The breakdown of other comprehensive income (loss) for the year, net of tax related to assets held for sale were as follows:

| | | (Millions of yen) |
|---|-------------------|-------------------|
| | Year ended | Year ended |
| | December 31, 2021 | December 31, 2022 |
| Other comprehensive income | | |
| (loss) for the year, net of tax | | |
| Translation adjustments of foreign operations | | 282 |
| Total | | 282 |

14. Property, plant and equipment

(1) Movement

Property, plant and equipment were as follows:

Carrying amount

(Millions of yen)

| | Land, buildings and structures | Machinery and equipment | Assets under construction | Other | Total |
|------------------------------------|--------------------------------|-------------------------|---------------------------|---------|----------|
| Balance at January 1, 2021 | 286,282 | 362,956 | 37,550 | 10,036 | 696,825 |
| Additions | 11,573 | 38,341 | 70,108 | 1,007 | 121,031 |
| Depreciation | (15,090) | (62,563) | - | (2,662) | (80,315) |
| Impairment losses | (1,850) | (1,662) | (3) | (57) | (3,574) |
| Disposals | (1,565) | (6,047) | (42) | (259) | (7,915) |
| Reclassifications | 24,848 | 44,755 | (70,621) | 1,017 | - |
| Exchange differences | 10,288 | 15,944 | 2,361 | 453 | 29,049 |
| Other | (124) | (4,673) | 98 | 381 | (4,318) |
| Balance at December 31, 2021 | 314,362 | 387,050 | 39,450 | 9,916 | 750,780 |
| Additions | 7,978 | 44,541 | 78,034 | 969 | 131,524 |
| Depreciation | (17,348) | (66,174) | - | (2,550) | (86,074) |
| Impairment losses | (389) | (764) | - | (30) | (1,184) |
| Disposals | (505) | (6,323) | (100) | (104) | (7,033) |
| Reclassifications | 29,792 | 47,106 | (78,160) | 1,261 | (0) |
| Exchange differences | 16,448 | 23,288 | 4,011 | 954 | 44,702 |
| Decrease in scope of consolidation | (319) | (2,896) | (193) | (548) | (3,958) |
| Other | (491) | (2,337) | (96) | (216) | (3,142) |
| Balance at December 31, 2022 | 349,526 | 423,488 | 42,944 | 9,654 | 825,613 |

Depreciation costs are included in "Cost of sales" and "Selling, general and administrative expenses" in the consolidated statement of profit or loss.

Cost

(Millions of yen)

| | Land, buildings and structures | Machinery and equipment | Assets under construction | Other | Total |
|-------------------|--------------------------------|-------------------------|---------------------------|--------|-----------|
| January 1, 2021 | 533,803 | 1,008,102 | 37,604 | 25,726 | 1,605,236 |
| December 31, 2021 | 576,783 | 1,080,123 | 39,515 | 27,667 | 1,724,089 |
| December 31, 2022 | 629,858 | 1,176,760 | 43,016 | 29,657 | 1,879,293 |

Accumulated depreciation and impairment losses

| | Land, buildings and structures | Machinery and equipment | Assets under construction | Other | Total |
|-------------------|--------------------------------|-------------------------|---------------------------|--------|-----------|
| January 1, 2021 | 247,521 | 645,145 | 54 | 15,690 | 908,411 |
| December 31, 2021 | 262,420 | 693,072 | 65 | 17,750 | 973,308 |
| December 31, 2022 | 280,331 | 753,272 | 72 | 20,003 | 1,053,679 |

(2) Impairment

A cash-generating unit is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. Impairment losses are included in other expenses in the consolidated statement of profit or loss.

Impairment losses by reportable segment of the Group are as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|---------------------|-------------------|-------------------|
| Beverages and foods | (1,501) | (704) |
| Alcoholic beverages | (204) | (294) |
| Others | (1,868) | (184) |
| Total | (3,574) | (1,184) |

Impairment losses recognized for the years ended December 31, 2021 and 2022 represent the amounts the Group reduced the carrying amount of assets to their recoverable amounts primarily due to the decision to dispose those assets. The recoverable amount is primarily calculated as fair value less costs of disposal. Fair value less costs of disposal is based on disposal prices or nil if it is unable to be disposed of. The fair value hierarchy is Level 3.

15. Goodwill and intangible assets

Goodwill and intangible assets were as follows:

Carrying amount

(Millions of yen)

| | Goodwill - | I | ntangible assets | |
|--|------------|------------|------------------|-----------|
| | Goodwiii – | Trademarks | Other | Total |
| Balance at January 1, 2021 | 834,555 | 1,233,369 | 115,116 | 1,348,485 |
| Additions | - | - | 12,208 | 12,208 |
| Acquisitions through business combinations | 3,745 | 70 | 756 | 826 |
| Amortization | - | (6,969) | (9,516) | (16,486) |
| Impairment loss | - | - | (163) | (163) |
| Disposals | (1,072) | (1,192) | (353) | (1,546) |
| Reclassified as assets held for sale | 69,890 | 118,437 | 6,155 | 124,592 |
| Other | - | 13 | 491 | 505 |
| Balance at December 31, 2021 | 907,119 | 1,343,728 | 124,694 | 1,468,423 |
| Additions | - | - | 11,616 | 11,616 |
| Amortization | - | (7,610) | (11,400) | (19,011) |
| Impairment loss | (623) | (1,074) | (503) | (1,578) |
| Disposals | - | - | (464) | (464) |
| Reclassified as assets held for sale | 109,853 | 157,744 | 10,570 | 168,314 |
| Other | (485) | (107) | 1,037 | 929 |
| Balance at December 31, 2022 | 1,015,862 | 1,492,682 | 135,549 | 1,628,232 |

Amortization costs are included in "Cost of sales" and "Selling, general and administrative expenses" in the consolidated statement of profit or loss. Expenditures for research and development activities recognized as expenses were 24,703 million yen and 27,341 million yen during the years ended December 31, 2021 and 2022, respectively, which were included in "Cost of sales" and "Selling, general and administrative expenses" in the consolidated statement of profit or loss. There were no significant internally generated intangible assets recorded at each year end.

(Change in presentation)

"Impairment loss" which was included in "Other" for the year ended December 31, 2021, is separately presented for the year ended December 31, 2022, as it has become quantitatively material. As a result of this change in presentation, the notes to the consolidated financial statements for the fiscal year ended December 31, 2021 were reclassified.

| | Goodwill — | Intangible assets | | |
|-------------------|------------|-------------------|---------|-----------|
| | Goodwiii — | Trademarks | Other | Total |
| January 1, 2021 | 1,015,255 | 1,314,743 | 198,512 | 1,513,255 |
| December 31, 2021 | 1,097,320 | 1,434,818 | 226,335 | 1,661,154 |
| December 31, 2022 | 1,226,462 | 1,600,233 | 248,601 | 1,848,834 |

Accumulated amortization and impairment losses

(Millions of yen)

| | Goodwill — | Intangible assets | | |
|-------------------|------------|-------------------|---------|---------|
| | Goodwiii — | Trademarks | Other | Total |
| January 1, 2021 | 180,699 | 81,374 | 83,396 | 164,770 |
| December 31, 2021 | 190,201 | 91,090 | 101,641 | 192,731 |
| December 31, 2022 | 210,599 | 107,551 | 113,051 | 220,602 |

The breakdown of goodwill was as follow:

(Millions of yen)

| Reportable segments | December 31, 2021 | December 31, 2022 |
|--------------------------|-------------------|-------------------|
| Beverages and foods | 255,599 | 264,573 |
| (Details) | | |
| Japan business | 130,680 | 130,680 |
| Orangina Schweppes Group | 86,880 | 94,453 |
| Alcoholic beverages | 651,335 | 751,105 |
| (Details) | | |
| Spirits business | 651,335 | 751,105 |
| Other | 184 | 184 |
| Total | 907,119 | 1,015,862 |

Goodwill for the "Beverages and foods" segment mainly consists of that recognized through the acquisition of Orangina Schweppes Holding B.V. and Japan Beverage Holdings Inc. Goodwill for the "Alcoholic beverages" segment mainly consists of that recognized through the acquisition of Beam Inc. (currently Beam Suntory Inc.).

The recoverable amount is calculated as the discounted future cash flows estimated based on the business plans for one to three years which have been approved by management and uncertainties in the periods beyond the term of the business plan and discount rates determined with reference to the pre-tax weighted-average cost of capital ("WACC") of 4.8%–17.2% (5.0%–13.5% for the year ended December 31, 2021) of the cash-generating units or cash-generating groups. The future cash flows are calculated considering assumptions based on external information, such as the growth rate of market and effect of cost increases including raw materials, as well as estimates of the effect of each brand's strategy, the growth rate for the periods beyond the term of the business plan, the terminal growth rate, and others.

Except for goodwill for which impairment losses were recognized, the recoverable amount of the cash-generating units or groups of cash-generating units sufficiently exceeds the carrying amount for the current year. The Group assessed that the recoverable amount would continue to exceed the carrying amount even if the discount and growth rates fluctuate at a reasonably assumable level.

The breakdown of intangible assets with indefinite useful lives was as follows:

(Millions of yen)

| Reportable segments | December 31, 2021 | December 31, 2022 |
|----------------------------------|-------------------|-------------------|
| Beverages and foods | 369,190 | 393,961 |
| (Details) | | |
| (Trademarks) Lucozade and Ribena | 160,083 | 164,992 |
| (Trademarks) Schweppes | 78,345 | 84,924 |
| Alcoholic beverages | 962,501 | 1,094,483 |
| (Details) | | |
| (Trademarks) Jim Beam | 304,147 | 350,898 |
| (Trademarks) Maker's Mark | 300,834 | 347,076 |
| Other | - | - |
| Total | 1,331,692 | 1,488,445 |

Intangible assets with indefinite useful lives for the "Beverages and foods" segment mainly consist of those recognized through the acquisition of Lucozade Ribena Suntory Limited and Orangina Schweppes Holding B.V. Intangible assets with indefinite useful lives for the "Alcoholic beverages" segment mainly consist of those recognized through the acquisition of Beam Inc. (currently Beam Suntory Inc.).

It has been deemed appropriate to treat those assets as having indefinite lives for as long as the business is a going concern. Thus, they are not amortized.

The recoverable amount is calculated as the discounted future cash flows which are estimated based on the business plans for one to three years, which have been approved by management and uncertainties in the periods beyond the term of the business plan and discount rates determined with reference to the pre-tax WACC of 6.6%–12.5% (5.2%–9.2% for the year ended December 31, 2021) of the cash-generating units or groups of cash-generating units. The future cash flows are calculated considering assumptions based on external information, such as the growth rate of market and effect of cost increases including raw materials, as well as estimates of the effect of each brand's strategy, the growth rate for the periods beyond the term of the business plan, the terminal growth rate, and others.

The recoverable amount of intangible assets with indefinite useful lives sufficiently exceeds the carrying amount of all of the cash-generating units or cash-generating groups for the current year. The Group assesses that the recoverable amount would exceed the carrying amount even though the discount rate and the growth rate may fluctuate at a reasonably assumable level.

Impairments tests are performed annually. Impairment losses for intangible assets were recognized for 2,201 million yen and 163 million yen during the years ended December 31, 2021 and 2022, respectively, in Beverages and foods segment.

A cash-generating unit is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. Impairment losses are included in other expenses in the consolidated statement of profit and loss

Due to the Group's decision to dispose of certain goodwill and intangible assets, impairment losses were recognized for the years ended December 31, 2021 and 2022, reflecting the reduction of carrying amounts of assets to their recoverable amounts. The recoverable amounts are primarily calculated as fair value less costs of disposal. Fair value less costs of disposal is based on disposal prices or nil if disposal is not possible. These assets are classified as Level 3 in the fair value hierarchy.

16. Investments accounted for using the equity method

Total investments (as a result of the Group applying equity method) in associates and joint ventures were as follows. There were no individually material associates and joint ventures.

(Millions of yen)

| | December 31, 2021 | December 31, 2022 | |
|-----------------|-------------------|-------------------|--|
| Carrying amount | | | |
| Associates | 36,643 | 41,191 | |
| Joint ventures | 16,113 | 14,695 | |
| Total | 52,756 | 55,886 | |

Comprehensive income for the year from associates and joint ventures accounted for using the equity method were as follows:

| | December 31, 2021 | December 31, 2022 |
|-----------------------------------|-------------------|-------------------|
| Profit for the year | | |
| Associates | 5,652 | 9,080 |
| Joint ventures | 4,052 | 2,667 |
| Total | 9,704 | 11,747 |
| Other comprehensive income | | |
| Associates | (1,765) | 4,545 |
| Joint ventures | 770 | 1,693 |
| Total | (994) | 6,239 |
| Comprehensive income for the year | | |
| Associates | 3,886 | 13,626 |
| Joint ventures | 4,823 | 4,360 |
| Total | 8,709 | 17,986 |

17. Income taxes

(1) Deferred tax assets and deferred tax liabilities

Balances and movements of deferred tax assets and deferred tax liabilities by nature were as follows: Year ended December 31, 2021

(Millions of yen)

| | January 1, 2021 | Recognized in profit or loss | Recognized in OCI | Other (Note) | December 31, 2021 |
|---|-----------------|------------------------------|-------------------|--------------|----------------------|
| Deferred tax assets | | | | | |
| Tax loss carryforwards | 29,056 | (7,327) | - | 649 | 22,378 |
| Post-employment benefit liabilities | 9,822 | 76 | (925) | 1,762 | 10,736 |
| Inventories | 5,872 | (339) | - | 46 | 5,580 |
| Accrued expenses | 15,759 | 645 | - | 635 | 17,039 |
| Translation differences on foreign operations | 13,841 | - | 1,977 | - | 15,818 |
| Other | 36,247 | 467 | (165) | 409 | 36,959 |
| Total | 110,600 | (6,476) | 886 | 3,503 | 108,513 |
| Deferred tax liabilities | | - | | | |
| Intangible assets | (272,018) | (17,795) | - | (25,447) | (315,262) |
| Temporary differences associated with investments in subsidiaries | (8,506) | 353 | (16) | (930) | (9,099) |
| Property, plant and equipment | (24,179) | (472) | - | (1,359) | (26,011) |
| Changes in the fair value of financial assets | (11,476) | - | (1,211) | 0 | (12,686) |
| Other | (22,651) | (1,519) | (1,021) | (892) | (26,086) |
| Total | (338,832) | (19,434) | (2,248) | (28,630) | (389,147) |

(Note) "Other" in the schedule above primarily comprise foreign exchange movement.

| | January 1, 2022 | Recognized in profit or loss | Recognized in OCI | Other (Note) | December 31, 2022 |
|---|-----------------|------------------------------|-------------------|--------------|-------------------|
| Deferred tax assets | | | | | |
| Tax loss carryforwards | 22,378 | (4,378) | - | 1,376 | 19,377 |
| Post-employment benefit liabilities | 10,736 | (305) | (1,107) | 690 | 10,014 |
| Inventories | 5,580 | 1,202 | - | 20 | 6,803 |
| Accrued expenses | 17,039 | (829) | - | 1,316 | 17,526 |
| Translation differences on foreign operations | 15,818 | - | 1,487 | - | 17,305 |
| Other | 36,959 | 3,176 | 1,350 | 926 | 42,412 |
| Total | 108,513 | (1,134) | 1,730 | 4,331 | 113,440 |
| Deferred tax liabilities | | | | | |
| Intangible assets | (315,262) | (2,214) | - | (38,553) | (356,030) |
| Temporary differences associated with investments in subsidiaries | (9,099) | (222) | 14 | (1,398) | (10,706) |
| Property, plant and equipment | (26,011) | (2,827) | - | (1,933) | (30,772) |
| Changes in the fair value of financial assets | (12,686) | - | (2,567) | 139 | (15,114) |
| Other | (26,086) | (403) | (2,335) | (966) | (29,791) |
| Total | (389,147) | (5,667) | (4,889) | (42,712) | (442,416) |

(Note) "Other" in the schedule above primarily comprise foreign exchange movement.

Unused tax losses, unused tax credits and deductible temporary differences for which no deferred tax asset is recognized were as follows. The amounts below are presented on their tax base.

| | December 31, 2021 | December 31, 2022 |
|----------------------------------|-------------------|-------------------|
| Tax loss carryforwards | 16,836 | 17,144 |
| Unused tax credits | 11,950 | 13,327 |
| Deductible temporary differences | 84,135 | 56,372 |
| Total | 112,922 | 86,843 |

Expiration schedule of tax loss carryforwards for which no deferred tax asset is recognized were as follows:

(Millions of yen)

| Unused tax losses (tax basis) | December 31, 2021 | December 31, 2022 | |
|-------------------------------|-------------------|-------------------|--|
| Expires within 1 year | 340 | 388 | |
| Expires between 1 and 2 years | 489 | 204 | |
| Expires between 2 and 3 years | 196 | 4,466 | |
| Expires between 3 and 4 years | 153 | 341 | |
| Expire after 4 years | 15,655 | 11,744 | |
| Total | 16,836 | 17,144 | |

Expiration schedule of deferred tax credits carryforwards for which no deferred tax asset is recognized were as follows:

(Millions of yen)

| Deferred tax credits | December 31, 2021 | December 31, 2022 | |
|-------------------------------|-------------------|-------------------|--|
| Expires within 1 year | - | 36 | |
| Expires between 1 and 2 years | 340 | 227 | |
| Expires between 2 and 3 years | - | 3,777 | |
| Expires between 3 and 4 years | 4,192 | 3,920 | |
| Expire after 4 years | 7,417 | 5,365 | |
| Total | 11,950 | 13,327 | |

Taxable temporary differences (tax basis) associated with investments in subsidiaries for which deferred tax liabilities are not recognized as at December 31, 2021 and 2022 were 45,357 million yen and 118,354 million yen, respectively. Deferred tax liabilities were not recognized since the Group is able to control the timing of reversal of the temporary difference and it is probable that the temporary difference will not be reversed in the foreseeable future.

(2) Income tax expenses

Income tax expenses were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|----------------------|-------------------|-------------------|
| Current tax expense | 56,137 | 66,483 |
| Deferred tax expense | 25,911 | 6,801 |
| Total | 82,049 | 73,284 |

The effective statutory tax rate and the average effective tax rate were reconciled as follows:

| | December 31, 2021 | December 31, 2022 | |
|-----------------------------------|-------------------|-------------------|--|
| | (%) | (%) | |
| Effective statutory tax rate | 30.6 | 30.6 | |
| Accumulated earnings taxes | 1.6 | 2.0 | |
| Differences in overseas tax rates | (4.8) | (4.8) | |
| Other | 7.2 | 0.2 | |
| Average effective tax rate | 34.6 | 28.0 | |

Income tax, inhabitant tax and business tax are the main components of income tax expenses imposed on the Group, and the effective statutory tax rate based on those taxes was 30.6% for the year ended December 31, 2022 (30.6% for the year ended December 31, 2021). Foreign subsidiaries are subject to income tax expenses in the tax jurisdiction in which they are located.

(Change in presentation)

"Tax rate change", "Unrecognized deferred tax assets" and "Permanent differences (e.g. non-taxable dividends received)", which were separately presented for the year ended December 31, 2021, have become quantitatively immaterial. Therefore, those account balances were included in "Other" for the year ended December 31, 2022.

As a result of this change in presentation, "Tax rate change" by 6.2% "Unrecognized deferred tax assets" by 1.7% and "Permanent differences (e.g. non-taxable dividends received)" by (1.1)% and "Other" by 0.4% in the consolidated financial statements for the year ended December 31, 2021 were reclassified to and presented as "Other" by 7.2% for the year ended December 31, 2022.

18. Bonds and borrowings

(1) Bonds and borrowings

Bonds and borrowings were as follows:

| | December 31, 2021 | December 31, 2022 | Average interest rate (Note 1) | Maturity date |
|---|-------------------|-------------------|--------------------------------|---------------|
| | (Million | s of yen) | (%) | |
| Short-term borrowings | 25,568 | 29,787 | 3.64 | _ |
| Current portion of long-term borrowings | 120,275 | 83,241 | 1.08 | _ |
| Current portion of bonds (Note 2) | 103,411 | 123,109 | 1.87 | _ |
| Long-term borrowings | 719,305 | 718,318 | 0.66 | 2023 - 2081 |
| Bonds (Note 2) | 412,431 | 395,269 | 1.42 | 2023 - 2081 |
| Total | 1,380,991 | 1,349,725 | | |
| Current liabilities | 249,255 | 236,137 | | |
| Non-current liabilities | 1,131,736 | 1,113,588 | | |
| Total | 1,380,991 | 1,349,725 | | |

(Note 1) The average interest rate is calculated as the weighted-average interest rate as at the end of the fiscal year.

(Note 2) The summary of the terms of bonds was as follows:

| Issuer | Туре | Issue date | December 31, 2021 | December 31, 2022 | Interest rate | Collateral | Maturity date |
|--|--|---|--|--|---------------|------------|--|
| , | | | (Millions of yen) | (Millions of yen) | (%) | | |
| Suntory Holdings Limited | Publicly offered corporate bonds | June 2, 2016 - June 8, 2022 | 79,888 | 164,661 (59,979) | 0.00 ~ 0.52 | None | June 2, 2023 - June 7, 2032 |
| Suntory Holdings Limited | U.S. dollar bonds | June 28, 2017 | 68,950 [600,000 thousand U.S. dollars] (68,950) | - | 2.55 | None | June 27, 2022 |
| Suntory Holdings Limited | U.S. dollar bonds | October 16, 2019 | 57,164 [500,000 thousand U.S. dollars] | 66,129 [500,000 thousand U.S. dollars] | 2.25 | None | October 15, 2024 |
| Suntory Holdings Limited | Interest deferrable and early redeemable subordinated bonds | April 25, 2018 | 71,884 | 71,976 | 0.68 | None | April 25, 2078 |
| Suntory Holdings Limited | Interest deferrable and early redeemable subordinated bonds | August 2, 2019 | 27,901 | 27,939 | 0.39 | None | August 2, 2079 |
| Suntory Holdings Limited | Interest deferrable and early redeemable subordinated bonds | December 28, 2021 | 41,720 | 41,776 | 0.50 | None | December 26, 2081 |
| Suntory Beverage & Food Limited | Publicly offered corporate bonds | June 26, 2014 - July 8, 2021 | 49,901 | 49,945 (14,992) | 0.00 ~ 0.70 | None | July 26, 2023 - July 8, 2024 |
| Beam Suntory Inc. | Publicly offered corporate U.S. dollar bonds | January 15, 1993 - June 10, 2013 | 118,432 [1,029,669 thousand U.S. dollars] (34,461) | 95,948 [723,049 thousand U.S. dollars] (48,137) | 3.25 ~ 7.88 | None | Janurary 15, 2023 - January 15, 2036 |
| Total | - | - | 515,842 (103,411) | 518,378 (123,109) | | - | - |

Amounts enclosed in () in the table above represent current portion of long-term bonds.

(2) Assets pledged as collateral

Assets pledged as collateral for loans, etc., of the Company's investees from financial institutions were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|------------------------|-------------------|-------------------|
| Other financial assets | 320 | 320 |

19. Trade and other payables

Trade and other payables were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|------------------|-------------------|-------------------|
| Trade payables | 242,564 | 279,737 |
| Accrued expenses | 393,061 | 418,623 |
| Total | 635,625 | 698,360 |

20. Other financial liabilities

Other financial liabilities were as follows:

| | D 1 21 2021 | D 1 21 2022 |
|---|-------------------|-------------------|
| _ | December 31, 2021 | December 31, 2022 |
| Financial liabilities measured at amortized cost | | |
| Lease liabilities | 125,111 | 118,696 |
| Deposits received | 112,997 | 104,474 |
| Other | 3,971 | 3,862 |
| Financial liabilities designated as hedging instruments | | |
| Derivative liabilities | 11,279 | 13,170 |
| Financial liabilities measured at FVTPL | | |
| Derivative liabilities | 716 | 667 |
| Total | 254,076 | 240,872 |
| Current liabilities | 100,340 | 103,130 |
| Non-current liabilities | 153,735 | 137,741 |
| Total | 254,076 | 240,872 |

21. Provisions

Changes of provisions were as follows:

(Millions of yen)

| | Asset retirement obligations | Other | Total |
|----------------------------------|------------------------------|---------|---------|
| Balance at January 1, 2021 | 7,624 | 10,712 | 18,336 |
| Additional provisions recognized | 685 | 6,377 | 7,062 |
| Interest expense | 15 | 53 | 68 |
| Utilized during the period | (798) | (5,013) | (5,812) |
| Reversed during the period | (56) | (1,327) | (1,384) |
| Other | 71 | 862 | 934 |
| Balance at December 31, 2021 | 7,540 | 11,664 | 19,205 |
| Additional provisions recognized | 905 | 5,525 | 6,430 |
| Interest expense | 25 | - | 25 |
| Utilized during the period | (190) | (2,799) | (2,989) |
| Reversed during the period | (188) | (3,002) | (3,191) |
| Other | 82 | 1,342 | 1,424 |
| Balance at December 31, 2022 | 8,175 | 12,729 | 20,905 |

Asset retirement obligations are provided for the obligation to restore a site to its original condition. Asset retirement obligations are measured as the estimated cost to be incurred in the future period based on historical experiences. These costs are generally expected to be disbursed after more than one year; however, such disbursement is affected by the execution of the Group's business plan in the future.

Other includes the provision primarily related to business integration and rationalization measures in overseas businesses. Disbursement of such expense will be affected by the execution of the Group's business plan in the future.

Provisions are included in the consolidated statement of financial position in the following accounts:

| | December 31, 2021 | December 31, 2022 |
|-------------------------|-------------------|-------------------|
| Current liabilities | 9,020 | 9,291 |
| Non-current liabilities | 10,184 | 11,613 |
| Total | 19,205 | 20,905 |

22. Other liabilities

Other liabilities were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|---------------------------|-------------------|-------------------|
| Accrued liquor tax | 57,276 | 57,833 |
| Consumption taxes payable | 18,756 | 19,342 |
| Other | 30,974 | 38,390 |
| Total | 107,007 | 115,566 |
| Current liabilities | 91,119 | 95,884 |
| Non-current liabilities | 15,888 | 19,682 |
| Total | 107,007 | 115,566 |

23. Leases

(As a lessee)

The Group leases land, buildings, vending machines, vehicles, and other assets as a lessee.

Profit or loss of leases is as follows.

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|--|-------------------|-------------------|
| Depreciation of right-of-use assets | | |
| Land, buildings and structures | 22,439 | 23,424 |
| Machinery and equipment | 2,746 | 2,377 |
| Others | 3,727 | 3,285 |
| Total | 28,914 | 29,087 |
| Variable lease payments not included in measurement of lease liabilities | 1,858 | 2,257 |
| Others (Note) | 17,533 | 20,055 |

(Note) "Others" includes lease payments for short-term leases and leases of low-value assets.

Please refer to "Note 31. Finance income and costs" as for finance costs of lease liabilities.

Depreciation of right-of-use assets are included in cost of sales and selling, general and administrative expenses in the consolidated statement of profit or loss.

Carrying amount of right-of-use assets are as follows.

(Millions of yen)

| | December 31, 2021 | December 31, 2022 | |
|--------------------------------|-------------------|-------------------|--|
| Land, buildings and structures | 108,338 | 102,184 | |
| Machinery and equipment | 6,237 | 6,621 | |
| Others | 8,080 | 5,789 | |
| Total | 122,657 | 114,596 | |
| | | | |

The amount of increase in right-of-use assets for the year ended December 31, 2022 is 21,328 million yen (51,216 million yen for the fiscal year ended December 31, 2021).

The total amount of lease cash outflow for the year ended December 31, 2022 is 53,960 million yen (53,863 million yen for the fiscal year ended December 31, 2021).

Please refer to "Note 36. Financial instruments (2) Risk management for financial instruments [2] Liquidity risk management" as for the maturity analysis of lease liabilities.

Lease payments is variable based on revenue amounts at stores in the contracts of real estate leases of the Group.

The rate variable based on revenue amounts differs at each store within certain range.

Some of the property leases (Mainly sales operations and warehouses) in which the Group is a lessee contain an extension option and a termination option. An extension option enables the Group to extend the lease term unless either of a lessor or the Group makes an objection. A termination option enables the Group to terminate a lease agreement by informing a lessor of the termination prior to the expiration date. These terms and conditions differ by lease agreement.

(As a lessor)

The Group leases buildings and other assets as a lessor.

The Group receives security deposits to collect certainly the assets restoration costs from lessee.

Maturity analysis of operating lease payments is as follows.

(Millions of yen)

| | Total | Within 1 year | 1 to 2 years | 2 to 3 years | 3 to 4 years | 4 to 5 years | More than 5 years |
|-------------------|-------|------------------|--------------|--------------|--------------|--------------|-------------------|
| December 31, 2021 | 2,724 | 497 | 337 | 206 | 202 | 195 | 1,285 |
| December 31, 2022 | 2,321 | 532 | 296 | 220 | 212 | 185 | 873 |

24. Post-employment benefit plans

(1) Defined benefit plans

The Company and some of its subsidiaries established post-employment benefit plans, such as a defined benefit corporate pension plan and a lump-sum employment benefit plan. Certain subsidiaries also provide defined contribution pension plans. These plans are exposed to a variety of risks, such as general investment risk, interest rate risk, and inflation risk.

The defined benefit plans are administered by a separate fund that is legally isolated from the Group. The board of the pension fund and pension property management trust institutions are obliged by law to act in the interest of the members in the scheme and to manage the plan assets in accordance with designated management policies.

[1] Reconciliation of defined benefit obligations and plan assets

The liability recorded in the consolidated statement of financial position and with defined benefit obligations and plan assets were reconciled as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|---|-------------------|-------------------|
| Present value of funded defined benefit obligations | 190,123 | 157,504 |
| Fair value of plan assets | (190,255) | (165,827) |
| | (131) | (8,322) |
| Present value of unfunded defined benefit obligation | 35,749 | 33,544 |
| Effect of asset ceiling | - | 4,141 |
| Net defined benefit liability | 35,618 | 29,363 |
| Balance in consolidated statement of financial position | | |
| Post-employment benefit liabilities | 40,488 | 37,546 |
| Post-employment benefit assets | (4,870) | (8,183) |
| Net of liabilities and assets | 35,618 | 29,363 |
| | | |

[2] Reconciliation of the present value of the defined benefit obligations

Changes in the present value of the defined benefit obligations were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 | |
|--|-------------------|-------------------|--|
| Balance at beginning of the year | 222,243 | 225,873 | |
| Current service cost | 8,224 | 8,234 | |
| Interest expense | 2,444 | 2,952 | |
| Remeasurements: | | | |
| Actuarial gains and losses arising from changes in | 908 | 19 | |
| demographic assumptions | 908 | 17 | |
| Actuarial gains and losses arising from changes in | (3,303) | (37,799) | |
| financial assumptions | (3,303) | (31,199) | |
| Past service cost | (453) | (147) | |
| Benefits paid | (9,534) | (10,208) | |
| Exchange differences | 5,245 | 7,782 | |
| Other | 98 | (5,657) | |
| Balance at end of the year | 225,873 | 191,048 | |

Remeasurements include adjustments due to actual results.

The weighted-average duration of the defined benefit obligation as at December 31, 2021 and 2022 was 15.7 years and 14.0 years, respectively.

[3] Reconciliation of the fair value of the plan assets

Changes in the fair value of plan assets were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|--|-------------------|-------------------|
| Balance at beginning of the year | 182,699 | 190,255 |
| Interest income | 1,987 | 2,360 |
| Remeasurements: | | |
| Return on plan assets (other than interest income) | 6,169 | (21,641) |
| Employer contributions | 2,510 | 3,148 |
| Employee contributions | 6 | 1 |
| Benefits paid | (7,857) | (8,809) |
| Exchange differences | 4,738 | 5,994 |
| Other | - | (5,481) |
| Balance at end of the year | 190,255 | 165,827 |

The contribution by the Group to defined benefit plans is expected to be 5,164 million yen in the next fiscal year.

[4] Breakdown of major items in plan assets

Fair value of plan assets was as follows:

(Millions of yen)

| | December 31, 2021 | | | December 31, 2022 | | |
|---------------------------------|---------------------|-----------------------|---------|---------------------|-----------------------|---------|
| | Quoted market price | Unquoted market price | Total | Quoted market price | Unquoted market price | Total |
| Cash and cash equivalents | 2,294 | - | 2,294 | 3,204 | - | 3,204 |
| Equity instruments | - | 37,283 | 37,283 | - | 28,530 | 28,530 |
| Domestic | - | 4,926 | 4,926 | - | 4,494 | 4,494 |
| Overseas | - | 32,357 | 32,357 | - | 24,035 | 24,035 |
| Debt instruments | 69 | 76,403 | 76,472 | 81 | 55,478 | 55,559 |
| Domestic | - | 11,823 | 11,823 | - | 16,170 | 16,170 |
| Overseas | 69 | 64,580 | 64,649 | 81 | 39,307 | 39,389 |
| Life insurance-General accounts | - | 22,512 | 22,512 | - | 21,376 | 21,376 |
| Other | - | 51,691 | 51,691 | - | 57,155 | 57,155 |
| Total | 2,363 | 187,891 | 190,255 | 3,286 | 162,540 | 165,827 |

Plan assets invested in joint investment trusts in trust banks are deemed plan assets that do not have a quoted market price in an active market. Life insurance—General accounts represent the pension assets managed by the general accounts of life insurance companies, which usually guarantee principal amounts and interest.

The Group's plan asset management policy aims to maintain sustainable earnings over the medium to long term in order to secure payment for future defined benefit liabilities, as prescribed by corporate rules. Assets are managed to maintain a predetermined return rate and asset composition, accepting a certain level of tolerable risk which is reviewed every year. Asset compositions are determined by category of investment assets. Investments in assets which have a higher degree of correlation with fluctuations in the value of the defined benefit obligation are considered when reviewing the asset compositions. The policy allows to adjust the weight of risk assets as a temporary solution by following corporate rules when unexpected situations occur in the market environment.

[5] Asset ceiling

Asset ceiling was as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|------------------------------------|-------------------|-------------------|
| Balance at beginning of the year | - | - |
| Remeasurement | | |
| Changes in effect of asset ceiling | - | 4,141 |
| Balance at end of the year | - | 4,141 |

[6] Significant actuarial assumptions

Significant actuarial assumptions were as follows:

| | December 31, 2021 | December 31, 2022 |
|---------------|-------------------|-------------------|
| Discount rate | 0.5%~8.1% | 1.0%~9.3% |

The sensitivity analysis below illustrates the impact on defined benefit obligations when key actuarial assumptions change. This analysis holds all other assumptions constant; however, in practice, changes in some other assumptions may affect this analysis.

(Millions of yen)

| | Change in the rate | December 31, 2021 | December 31, 2022 |
|---------------|--------------------|-------------------|-------------------|
| Discount rate | Increase by 0.5% | (15,119) | (11,323) |
| Discount rate | Decrease by 0.5% | 16,309 | 11,644 |

[7] Defined benefit cost

Defined benefit costs were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|----------------------|-------------------|-------------------|
| Current service cost | 8,224 | 8,234 |
| Interest expense | 2,444 | 2,952 |
| Interest income | (1,987) | (2,360) |
| Past service cost | (453) | (147) |
| Total | 8,228 | 8,679 |

The Group's contribution to the plans for the years ended December 31, 2021 and 2022 were 20,740 million yen and 20,456 million yen, respectively, and those are not included in the defined benefit costs analyzed above.

(2) Employee benefit expenses

Employee benefit expenses for the years ended December 31, 2021 and 2022 were 354,397 million yen and 386,968 million yen, respectively. Employee benefits are primarily composed of salaries, bonuses, legal welfare costs, welfare expenses, and post-employment costs. They are included in "Cost of sales" and "Selling, general and administrative expenses" in the consolidated statement of profit or loss.

25. Equity and other components of equity

(1) Share capital

The number of shares authorized and shares issued were as follows:

| | Shares authorized | Shares issued | |
|------------------------------|-------------------|---------------|--|
| | (Shares) | (Shares) | |
| Balance at January 1, 2021 | 1,305,600,000 | 687,136,196 | |
| Increase (decrease) | - | - | |
| Balance at December 31, 2021 | 1,305,600,000 | 687,136,196 | |
| Increase (decrease) | - | - | |
| Balance at December 31, 2022 | 1,305,600,000 | 687,136,196 | |
| | | | |

The Company only issues ordinary shares, and the issued shares are fully paid in.

(2) Share premium

The Companies Act of Japan (the "Act") requires the Company to recognize one-half or more of the proceeds from issuing as share capital and the remaining amount as capital reserve, which is comprised of share premium. Under the Act, capital reserve can be reclassified to share capital subsequently by a resolution at the shareholders' meeting.

(3) Retained earnings

Under the Act, if the Company pays dividends of surplus, it shall record an amount equivalent to one-tenth of the amount of the deduction from surplus as a capital reserve or legal retained earnings reserve. This requirement continues until the balance of these reserves reaches one-fourth of the share capital. The legal retained earnings reserve can be utilized to make up for the loss carried forward and can be reversed without limitation by a resolution at the shareholders' meeting.

(4) Treasury shares

The number of treasury shares were as follows:

| | Number of shares | Amounts |
|------------------------------|------------------|-------------------|
| | (Shares) | (Millions of yen) |
| Balance at January 1, 2021 | 1,380,000 | 938 |
| Increase (decrease) | <u>-</u> | |
| Balance at December 31, 2021 | 1,380,000 | 938 |
| Increase (decrease) | - | - |
| Balance at December 31, 2022 | 1,380,000 | 938 |

(5) Other components of equity

Other components of equity were as follows:

(Millions of yen)

Other components of equity

| | Translation adjustments of foreign operations | Changes in the fair value of cash flow hedges | Changes in the fair value of financial assets | Remeasurement of defined benefit plans | Total |
|---|---|---|---|--|-----------|
| Balance at January 1, 2021 | (214,495) | (2,939) | 26,414 | (16,317) | (207,337) |
| Other comprehensive income | 184,856 | 1,555 | 2,249 | 6,228 | 194,889 |
| Total comprehensive income for the period | 184,856 | 1,555 | 2,249 | 6,228 | 194,889 |
| Transfer from other components of equity to retained earnings | - | - | 275 | - | 275 |
| Total transactions with owners of the parent | - | - | 275 | - | 275 |
| Balance at December 31, 2021 | (29,639) | (1,384) | 28,939 | (10,088) | (12,173) |
| Other comprehensive income | 279,200 | (1,165) | 7,986 | 8,238 | 294,259 |
| Total comprehensive income for the period | 279,200 | (1,165) | 7,986 | 8,238 | 294,259 |
| Transfer from other components of equity to retained earnings | - | - | 375 | - | 375 |
| Total transactions with owners of the parent | - | - | 375 | - | 375 |
| Balance at December 31, 2022 | 249,561 | (2,550) | 37,300 | (1,850) | 282,461 |

26. Dividends

Dividends paid were as follows:

| Resolution | Total dividends (Millions of yen) | Dividends per share (Yen) | Record date | Effective date | |
|-------------------------------------|--------------------------------------|---------------------------|-------------------|----------------|--|
| Year ended December 31, 2021 | | | | | |
| Annual General Meeting of | 8,914 | 12 | Dagambar 21, 2020 | March 25, 2021 | |
| Shareholders held on March 24, 2021 | 8,914 | 13 | December 31, 2020 | March 25, 2021 | |
| Year ended December 31, 2022 | | • | | | |
| Annual General Meeting of | 8,914 | 12 | Dagambar 21 2021 | March 24, 2022 | |
| Shareholders held on March 23, 2022 | 8,914 | 13 | December 31, 2021 | March 24, 2022 | |

Dividends that will be effective in the following year of the record date were as follows:

| Resolution | Total dividends (Millions of yen) | Dividends per share (Yen) | Record date | Effective date | |
|-------------------------------------|--------------------------------------|---------------------------|-------------------|----------------|--|
| Year ended December 31, 2021 | | | | | |
| Annual General Meeting of | 8.914 | 13 | December 31, 2021 | March 24, 2022 | |
| Shareholders held on March 23, 2022 | 0,914 | 13 | December 31, 2021 | March 24, 2022 | |
| Year ended December 31, 2022 | | | | | |
| Annual General Meeting of | 8.914 | 12 | December 31, 2022 | March 24, 2022 | |
| Shareholders held on March 23, 2023 | 0,914 | 13 | December 51, 2022 | March 24, 2023 | |

27. Revenue

Relation between disaggregated revenue and segment revenue

The subsidiaries of the Group in each region carry out its operation in conformity with the nature of local markets and consumers in the reportable segments, "Beverages and foods," "Alcoholic beverages," and "Other." Revenue of each reportable segment is disaggregated into the geographical areas, "Japan," "Americas," "Europe," and "Asia and Oceania," based on customer locations.

(1) Revenue including liquor tax from external customers

Year ended December 31, 2021

(Millions of yen)

| | Japan | Americas | Europe | Asia and Oceania | Total |
|---------------------|-----------|----------|---------|---------------------|-----------|
| Beverages and foods | 624,533 | 108,466 | 241,757 | 289,053 | 1,263,810 |
| Alcoholic beverages | 589,303 | 308,368 | 91,032 | 68,897 | 1,057,602 |
| Others | 186,125 | 3,228 | - | 48,455 | 237,810 |
| | 1,399,963 | 420,063 | 332,789 | 406,406 | 2,559,223 |

Year ended December 31, 2022

(Millions of yen)

| | Japan | Americas | Europe | Asia and Oceania | Total |
|---------------------|-----------|----------|---------|------------------|-----------|
| Beverages and foods | 648,105 | 145,473 | 298,531 | 352,741 | 1,444,852 |
| Alcoholic beverages | 643,328 | 387,048 | 116,715 | 98,824 | 1,245,917 |
| Others | 211,316 | 5,033 | - | 63,019 | 279,369 |
| | 1,502,750 | 537,555 | 415,247 | 514,585 | 2,970,138 |

(2) Revenue excluding liquor tax from external customers

Year ended December 31, 2021

(Millions of yen)

| | Japan | Americas | Europe | Asia and Oceania | Total |
|---------------------|-----------|----------|---------|---------------------|-----------|
| Beverages and foods | 624,533 | 108,466 | 241,757 | 289,053 | 1,263,810 |
| Alcoholic beverages | 399,864 | 251,050 | 74,479 | 59,724 | 785,119 |
| Others | 185,806 | 3,228 | - | 47,711 | 236,747 |
| | 1,210,205 | 362,745 | 316,236 | 396,489 | 2,285,676 |

Year ended December 31, 2022

(Millions of yen)

| | Japan | Americas | Europe | Asia and Oceania | Total |
|---------------------|-----------|----------|---------|---------------------|-----------|
| Beverages and foods | 648,105 | 145,473 | 298,531 | 352,741 | 1,444,852 |
| Alcoholic beverages | 440,457 | 321,423 | 88,516 | 85,200 | 935,598 |
| Others | 210,918 | 5,033 | - | 62,379 | 278,331 |
| | 1,299,481 | 471,930 | 387,048 | 500,321 | 2,658,781 |

The receivables incurred from contracts with customers are trade receivables included in trade and other receivables. There were no significant contract assets or liabilities. The liabilities incurred from contracts with customers, such as sales incentives, which the Group expects to pay in relation to the sales transactions recorded for the reporting period, are recognized as refund liabilities and included in trade and other payables.

The Group adopted the practical expedient of not disclosing its remaining performance obligations, as performance obligations are parts of contracts that have original expected durations of one year or less. In addition, there is no material consideration which is not included in the transaction prices based on the contracts with customers. Promised considerations include no significant financing component as the Group receives considerations within one year after the delivery of goods to the customers.

There has been no significant cost incurred to obtain or fulfil a contract with a customer during the years ended December 31, 2021 and 2022. The Group recognizes the incremental costs of obtaining a contract as an expense when incurred if the amortization period of the asset that the Group otherwise would have recognized is one year or less, as allowed as practical expedients.

28. Other income

Other income was as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|--|-------------------|-------------------|
| Gain on sale of investments in subsidiaries and associates | - | 16,020 |
| Gain on transfer of business | 2,417 | - |
| Other | 12,890 | 7,333 |
| Total | 15,308 | 23,354 |

(Change in presentation)

"Subsidy income" which was separately presented for the year ended December 31, 2021, are included in "Other" for the year ended December 31, 2022, as those have become quantitatively immaterial.

As a result of this change in presentation, the amount of 7,642 million yen of "Subsidy income" and 5,248 million yen of "Other" in the consolidated financial statements for the fiscal year ended December 31, 2021 were reclassified and presented as "Other" of 12,890 million yen.

29. Selling, general and administrative expenses

Selling, general and administrative expenses were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|-------------------------------------|-------------------|-------------------|
| Advertising and sales promotion | 378,682 | 414,763 |
| expenses Employee benefits expenses | 268,917 | 306,065 |
| Depreciation and amortization | 56,167 | 59,377 |
| Other | 126,405 | 151,358 |
| Total | 830,173 | 931,564 |

30. Other expenses

Other expenses were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|---|-------------------|-------------------|
| Loss on disposal of property, plant and equipment and intangible assets | 4,948 | 3,617 |
| Impairment losses | 2,981 | 3,386 |
| Restructuring charges | 5,013 | 5,625 |
| Other | 4,791 | 5,154 |
| Total | 17,735 | 17,785 |

Restructuring charges were expenses mainly for professional advisory fees related to reorganization and relocation carried out by subsidiaries.

Please see "Note 14. Property, plant and equipment" and "Note 15. Goodwill and intangible assets" for impairment losses.

31. Finance income and costs

Finance income and costs were as follows:

| (Mill | | |
|-------|--|--|
| | | |
| | | |

| | | (Willions of yell) |
|--|-------------------|--------------------|
| Finance income | December 31, 2021 | December 31, 2022 |
| Interest received | | |
| From financial assets measured at amortized cost | 574 | 1,824 |
| Fair value gains | | |
| From financial assets measured at FVTPL | 4,980 | 160 |
| Dividends received | | |
| From financial assets measured at FVTOCI | | |
| From financial liabilities derecognized during the | | 1 |
| year | - | 1 |
| From financial assets held at the end of the year | 1,069 | 1,623 |
| Other | 128 | 3 |
| Total | 6,754 | 3,614 |
| | | (Millions of yen) |

| Finance costs | December 31, 2021 | December 31, 2022 | |
|---|-------------------|-------------------|--|
| Interest paid | | | |
| From financial liabilities measured at amortized cost | 16,287 | 15,805 | |
| Fair value losses | | | |
| From financial assets and liabilities measured at FVTPL | 73 | 1,182 | |
| Other | 423 | 1,275 | |
| Total | 16,785 | 18,264 | |

Financial costs of lease liabilities were 1,435 million yen and 1,499 million yen for the years ended December 31, 2021 and 2022, respectively, are included in the interest paid from financial liabilities measured at amortized cost in the table above.

32. Other comprehensive income

Year ended December 31, 2021

(Millions of yen)

| | Amount arising during the year | Reclassification | Before tax | Tax effects | Net of tax |
|---|--------------------------------|------------------|------------|-------------|------------|
| Items that will not be reclassified to | | | | | |
| profit or loss: | | | | | |
| Changes in the fair value of | 2,640 | | 2,640 | (679) | 1,961 |
| financial assets and liabilities | 2,040 | - | 2,040 | (079) | 1,901 |
| Remeasurement of defined benefit | 8,565 | | 8,565 | (1,769) | 6,795 |
| plans | 8,303 | - | 8,303 | (1,709) | 0,793 |
| Changes in comprehensive income | | | | | |
| of investments accounted for using | (1) | - | (1) | - | (1) |
| the equity method | | | | | |
| Total | 11,204 | - | 11,204 | (2,448) | 8,756 |
| Items that may be reclassified to | | | | | |
| profit or loss: | | | | | |
| Translation adjustments of foreign operations | 201,985 | - | 201,985 | 1,977 | 203,962 |
| Changes in the fair value of cash | | | | | |
| flow hedges | 4,376 | (986) | 3,389 | (891) | 2,498 |
| Changes in comprehensive income | | | | | |
| of investments accounted for using | (993) | _ | (993) | _ | (993) |
| the equity method | (373) | | (273) | | (5)3) |
| Total | 205,367 | (986) | 204,381 | 1,085 | 205,466 |
| Grand total | 216,572 | (986) | 215,585 | (1,362) | 214,223 |
| Grand total | 210,372 | (780) | 213,303 | (1,302) | 217,223 |

(Millions of yen)

| | Amount arising during the year | Reclassification | Before tax | Tax effects | Net of tax |
|---|--------------------------------|------------------|------------|-------------|------------|
| Items that will not be reclassified to | | | | | |
| profit or loss: | | | | | |
| Changes in the fair value of | 10,574 | _ | 10,574 | (2,435) | 8,139 |
| financial assets and liabilities | 10,574 | _ | 10,574 | (2,733) | 0,137 |
| Remeasurement of defined benefit | 11,997 | _ | 11,997 | (3,001) | 8,996 |
| plans | 11,557 | _ | 11,557 | (3,001) | 0,770 |
| Changes in comprehensive income | | | | | |
| of investments accounted for using | 3 | - | 3 | - | 3 |
| the equity method | | | | | |
| Total | 22,575 | | 22,575 | (5,436) | 17,139 |
| Items that may be reclassified to | | | | | |
| profit or loss: | | | | | |
| Translation adjustments of foreign operations | 297,506 | 1,597 | 299,104 | 1,487 | 300,591 |
| Changes in the fair value of cash flow hedges | 25,693 | (27,805) | (2,112) | 789 | (1,322) |
| Changes in comprehensive income | | | | | |
| of investments accounted for using | 6,235 | - | 6,235 | - | 6,235 |
| the equity method | | | | | |
| Total | 329,435 | (26,207) | 303,227 | 2,276 | 305,504 |
| Grand total | 352,011 | (26,207) | 325,803 | (3,159) | 322,643 |

33. Earnings per share

Earnings per share were calculated as follows. There were no dilutive shares.

| | December 31, 2021 | December 31, 2022 |
|---|-------------------|-------------------|
| Profit for the year attributable to owners of the Company (Millions of yen) | 113,965 | 136,211 |
| Profit for the year not attributable to ordinary shareholders of the Company (Millions of yen) | - | |
| Profit used in the calculation of basic earnings per share from continuing operations (Millions of yen) | 113,965 | 136,211 |
| Weighted-average number of ordinary shares (share) | 685,756,196 | 685,756,196 |
| Earnings per share (Yen) | 166.19 | 198.63 |

34. Non-cash transactions

Please refer to "Note 23. Leases".

35. Liabilities for financing activities

Liabilities for financing activities were as follows:

(Millions of yen)

| | | | | Non-cash | | | | |
|----------------------|----------------------------------|---------------|-------------------------------|----------|-------------------------|-------------------------------|---------------|------------------------------------|
| | Balance at January 1, 2021 | Cash flows | Foreign exchange adjustment s | | Amortized cost movement | New finance leases etc. | Other changes | Balance at December 31, 2021 |
| Bonds and borrowings | 1,441,993 | (106,136) | 44,756 | (977) | 1,356 | - | - | 1,380,991 |
| Derivatives | 11,638 | (2,607) | - | (28,713) | - | - | 5,797 | (13,884) |
| Lease liabilities | 104,163 | (33,035) | 4,395 | - | - | 49,587 | - | 125,111 |

(Note 1) Cash flows from financing activities associated to bonds and borrowings and derivatives presented above reconciles with the net amount of (decrease) increase in short-term borrowings and commercial papers, proceeds from long-term borrowings and repayment of long-term borrowings presented in the consolidated statement of cash flows.

(Note 2) "Other changes" presented above includes interest paid and received etc.

(Note 3) Derivatives are held for the purpose of hedging risks associated with bonds and borrowings.

(Millions of yen)

| | | | | Non-cash 1 | | | | |
|----------------------|----------------------------------|---------------|--|------------------------|-------------------------|-------------------------------|---------------|------------------------------------|
| | Balance at January 1, 2022 | Cash flows | Foreign exchange adjustment s | Fair value movement | Amortized cost movement | New finance leases etc. | Other changes | Balance at December 31, 2022 |
| Bonds and borrowings | 1,380,991 | (87,715) | 54,912 | - | 1,537 | - | - | 1,349,725 |
| Derivatives | (13,884) | 21,894 | - | (38,541) | - | - | 3,933 | (26,598) |
| Lease liabilities | 125,111 | (30,147) | 1,912 | - | - | 21,821 | - | 118,696 |

(Note 1) Cash flows from financing activities associated to bonds and borrowings and derivatives presented above reconciles with the net amount of (decrease) increase in short-term borrowings and commercial papers, proceeds from long-term borrowings and repayment of long-term borrowings presented in the consolidated statement of cash flows.

(Note 2) "Other changes" presented above includes interest paid and received etc.

(Note 3) Derivatives are held for the purpose of hedging risks associated with bonds and borrowings.

36. Financial instruments

(1) Capital management

The Group manages its capital with the goal of maintaining strong financial positions to achieve its sustainable growth. The key index the Company uses for its capital management is the net debt-to-equity ratio, paying particular attention to internal and external environment.

The net debt-to-equity ratio is determined as net debt (adjusted for hybrid bonds and subordinated loans) divided by total equity (adjusted for hybrid bonds and subordinated loans). The net debt (adjusted for hybrid bonds and subordinated loans) is determined as the balance of bonds and borrowings, adjusted the net valuation gain (loss) arising from derivative transactions under hedge accounting, extracted the cash and cash equivalents, and added lease liabilities and equity credit for hybrid bonds and subordinated loans. Total equity (adjusted for hybrid bonds and subordinated loans) is determined considering equity credit for hybrid bonds and subordinated loans.

The computation of the net debt-to-equity ratio for the Group is shown below.

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|---|-------------------|-------------------|
| Interest-bearing liabilities | 1,380,991 | 1,349,725 |
| Net valuation loss arising from derivative transactions | (12,401) | (29,653) |
| Interest-bearing liabilities (adjusted) | 1,368,590 | 1,320,072 |
| Cash and cash equivalents | (297,717) | (301,938) |
| Lease liabilities | 125,111 | 118,696 |
| Equity credit for hybrid bonds and subordinated loans | (199,000) | (199,000) |
| Interest-bearing liabilities (adjusted for hybrid bonds and subordinated loans) | 996,984 | 937,830 |
| Total equity | 2,147,392 | 2,622,832 |
| Equity credit for hybrid bonds and subordinated loans | 199,000 | 199,000 |
| Total equity (adjusted for hybrid bonds and subordinated loans) | 2,346,392 | 2,821,832 |
| Net debt-to-equity ratio | 0.42 | 0.33 |

Equity credit for hybrid bonds and subordinated loans is the amount of hybrid bonds and subordinated loans multiplied by equity credit recognized by Japan Credit Rating Agency, Moody's Japan and S&P Global Ratings Japan. There has been no significant restriction on the Group's capital imposed by regulation authorities.

(2) Risk management for financial instruments

The Group is exposed to financial risks, e.g., risks of changes in credit, liquidity, foreign exchange rates, interest rates, and market prices in the course of its business activities. The Group performs risk management activities to mitigate such financial risks. The Group utilizes derivative transactions to avoid foreign exchange or interest rate fluctuation risks, and has a policy in place not to engage in speculative transactions.

[1] Credit risk management

Credit risk is the risk that a counterparty to financial assets held by the Group is unable to fulfil its contractual obligations, resulting in a financial loss for the Group. The Group is also exposed to credit risks from financial institutions. Financial institutions are counterparties with whom the Group enters into derivative transactions to hedge foreign exchange and interest rate fluctuation risks and with whom it deposits surplus capital. However, since the Group controls the impact from credit risks of such financial institutions by entering into transactions only with highly credible financial institutions, the impact on credit risks is immaterial. The Group sets credit lines for each business counterparty based on internal guidelines for credit management by business and country or region, focusing on management of overdue debtors and outstanding balances. The Group's receivables are due from many business counterparties which reside in a wide range of countries and regions. The Group does not have any excessively concentrated credit risk for a single counterparty or the group to which such a counterparty belongs.

A loss allowance is determined by classifying receivables based on credit risk characteristics. A loss allowance for trade receivables is always measured at an amount equal to the lifetime expected credit losses. A loss allowance for receivables other than trade receivables is principally measured at an amount equal to 12-month expected credit losses. However, if other receivables become overdue, a loss allowance for such receivables is recognized at an amount equal to the lifetime expected credit losses on the basis that the credit risk on such receivables has increased significantly since initial recognition. All receivables other than trade receivables, for which a loss allowance is measured at 12-month expected credit losses, are measured collectively. The amount of expected credit losses is calculated as follows.

Trade receivables

Trade receivables are classified by credit risk characteristics of customers based on the simplified approach. The lifetime expected credit losses for trade receivables are determined by multiplying their carrying amount by an allowance percentage that is based on historical credit loss experience determined for each classification adjusted for projected future economic conditions and other factors.

Receivables other than trade receivables

Unless the credit risk assessed on other receivables has not increased significantly since initial recognition, the 12-month expected credit losses for other receivables are determined based on the principle approach by multiplying carrying amount by an allowance percentage that is based on historical credit loss experience adjusted for projected future economic conditions and other factors.

For an asset or credit-impaired financial asset that is assessed to have significantly increased its credit risks since initial recognition, the lifetime expected credit losses for such an asset are determined as the difference between its carrying amount and the present value of its estimated future cash flows discounted using its original effective interest rate.

The carrying amounts of trade and other receivables subject to establishing loss allowances were as follows:

(Millions of yen)

| Carrying amount | Financial assets measured at 12-month expected credit losses | Financial assets measured at lifetime expected credit losses | Financial assets applying the simplified approach |
|------------------------------|--|--|---|
| Balance at January 1, 2021 | 56,409 | 37 | 374,000 |
| Balance at December 31, 2021 | 61,342 | 39 | 449,523 |
| Balance at December 31, 2022 | 69,139 | 34 | 491,720 |

Financial assets measured at an amount equal to the lifetime expected credit losses are principally credit-impaired financial assets.

Credit risk rating

The credit risk ratings of financial assets measured at an amount equal to the lifetime expected credit losses are relatively low compared with those of financial assets measured at an amount equal to the 12-month expected credit losses. The credit risk ratings for financial assets to which the simplified approach is applied are equivalent to credit risk ratings of financial assets principally measured at an amount equal to 12-month expected credit losses. The credit risk ratings of financial assets classified in the same categories are relatively similar.

The collectability of trade and other receivables is determined based on the credit status of each business counterparty, and a loss allowance is recognized as needed. The following table shows increases (decreases) in loss allowances:

(Millions of yen)

| Loss allowance | Allowance measured at 12-month expected credit losses | Allowance measured at lifetime expected credit losses | Allowance for financial assets applying the simplified approach |
|---|---|---|---|
| Balance at January 1, 2021 | 235 | 37 | 2,295 |
| Increased (decreased) due to financial assets incurred or collected | (5) | 1 | (208) |
| Write off | - | - | (54) |
| Exchange differences | 0 | - | 129 |
| Balance at December 31, 2021 | 231 | 39 | 2,161 |
| Increased (decreased) due to financial assets incurred or collected | (12) | (4) | (311) |
| Write off | - | - | (47) |
| Exchange differences | 5 | - | 344 |
| Balance at December 31, 2022 | 224 | 34 | 2,146 |

Effect of significant changes in the carrying amount of financial instruments in total during the period

There was no significant change in the carrying amount of financial instruments in total during the prior and current years that may affect changes in loss allowances.

Maximum exposures related to credit risks

The carrying amount of financial assets, net of loss allowance, presented in the consolidated financial statements represents the maximum exposure to credit risks of the Group's financial assets, without considering the valuation of collaterals obtained.

[2] Liquidity risk management

Liquidity risk is the risk that an entity is unable to make a payment by its due date in performing its repayment obligations for financial liabilities that become due.

The Group diversifies its means of financing to prevent or mitigate its liquidity risks, considering the market environment and balancing short-term and long-term financing, such as utilizing indirect financing through bank borrowings and direct financing through issuance of bonds and commercial papers. Temporary excess funds are invested in highly secure financial assets, such as short-term deposits.

The Group develops its financing plans based on its annual business plan and manages its liquidity risks by continuous monitoring of the actual performance of financing against the plan. Further, these credit lines are secured and are available at any time with credible financial institutions. Liquidity on hand, including these credit lines and interest-bearing liabilities, are periodically reviewed and reported to the Board of Directors of the Company.

The balances of financial liabilities (including derivative financial instruments) by payment due date were as follows. Net receivables or payables from derivative transactions are presented at their net amount.

As at December 31, 2021

(Millions of yen)

| | Carrying amount | Contractual amount | 1 year or less | 1 to 2 years | 2 to 3 years | 3 to 4 years | 4 to 5 years | More than 5 years |
|--------------------------|-----------------|--------------------|----------------|--------------|--------------|--------------|--------------|-------------------|
| Non-derivative financial | | | | | | | | _ |
| liabilities | | | | | | | | |
| Trade and other payables | 635,625 | 635,625 | 635,625 | - | - | - | - | - |
| Borrowings | 865,149 | 875,847 | 149,111 | 80,666 | 284,840 | 91,529 | 73,700 | 196,000 |
| Bonds | 515,842 | 550,543 | 111,728 | 122,176 | 96,739 | 2,765 | 64,743 | 152,390 |
| Lease liabilities | 125,111 | 129,624 | 26,193 | 25,301 | 19,328 | 14,028 | 9,817 | 34,955 |
| Derivative financial | | | | | | | | |
| liabilities | | | | | | | | |
| Currency derivatives | (1,744) | (3,925) | (3,189) | 4,411 | (5,146) | - | - | - |
| Interest rate swaps | (2,694) | (1,998) | (314) | 376 | (2,060) | - | - | - |
| Total | 2,137,289 | 2,185,718 | 919,154 | 232,932 | 393,700 | 108,323 | 148,262 | 383,345 |

As at December 31, 2022

(Millions of yen)

| | Carrying amount | Contractual amount | 1 year or less | 1 to 2 years | 2 to 3 years | 3 to 4 years | 4 to 5 years | More than 5 years |
|--------------------------|-----------------|--------------------|----------------|--------------|--------------|--------------|--------------|-------------------|
| Non-derivative financial | | | | | | | | |
| liabilities | | | | | | | | |
| Trade and other payables | 698,360 | 698,360 | 698,360 | - | - | - | - | - |
| Borrowings | 831,347 | 913,828 | 120,566 | 299,774 | 91,724 | 24,792 | 12,165 | 364,805 |
| Bonds | 518,378 | 550,945 | 129,579 | 106,444 | 23,413 | 23,373 | 46,076 | 222,059 |
| Lease liabilities | 118,696 | 124,831 | 28,705 | 24,452 | 16,968 | 12,597 | 9,781 | 32,324 |
| Derivative financial | | | | | | | | |
| liabilities | | | | | | | | |
| Currency derivatives | (3,209) | (6,454) | 7,354 | (13,991) | 193 | (11) | - | - |
| Interest rate swaps | (16,742) | (21,760) | (7,348) | (14,412) | - | - | - | - |
| Commodity derivatives | 786 | 786 | 786 | - | - | - | - | - |
| Total | 2,147,617 | 2,260,537 | 978,004 | 402,267 | 132,299 | 60,751 | 68,023 | 619,189 |

[3] Foreign currency risk management

The Group engages in business activities globally and is exposed to risks of changes in foreign exchange rates related to business activities contracted in foreign currencies, such as the purchase of raw materials and packing materials, trading transactions including import and export of goods, financing and investments.

The Group avoids or mitigates risks of changes in foreign exchange markets for cash flows denominated in non-functional currencies by utilizing foreign exchange contracts, currency options, and other instruments after considering netting effects of assets denominated in foreign currencies with liabilities or unrecognized firm commitments, as well as future forecasted transactions that can be determined reasonably. Accordingly, the Group assessed exposures to risks of changes in foreign exchange rates as insignificant and immaterial to the Group.

[4] Interest rate risk management

The Group finances its operating and investing activities through bonds and borrowings. Floating rate borrowings are exposed to risks of changes in future cash flows, while fixed rate borrowings are exposed to risks of changes in their fair values. To mitigate the risk of changes in future interest rates, changes in foreign currency exchange rates, and changes in fair value, the Group uses interest rate swaps, interest-rate currency swaps, and interest rate option contracts (i.e., interest rate caps and swaptions) as its hedging instruments. The exposures to interest rate risk of the Group were as follows:

The following amount excludes the amount of interest-rate risks being hedged by derivative transactions.

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|------------------------------------|-------------------|-------------------|
| Floating rate bonds and borrowings | 2,247 | 1,136 |

Interest rate sensitivity analysis

The Group's sensitivity to a one percent increase or decrease in interest rate against profit before tax presented in the consolidated statement of profit or loss for each reporting period is as follows. This analysis, however, is based on the assumption that all other variable factors (e.g., balances, foreign exchange rates) remain the same.

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|----------------------------|-------------------|-------------------|
| Profit before income taxes | 22 | 11 |

[5] Management of market price fluctuation risks

The Group is exposed to risks of changes in market prices arising on equity financial instruments (i.e., investment in shares). For investment securities, the Group manages such risks by periodically monitoring market quotes and financial conditions of issuers (i.e., business counterparties).

Market price fluctuation risks as at the reporting date are not considered material.

(3) Hedge accounting

Please refer to "Note 36. Financial instruments (2) Risk management for financial instruments" for the Group's risk management policy over hedge accounting, determined for each class of risk exposure. Foreign currency exchange risks are managed by focusing on controlling risk exposures according to foreign currency risk management policies and hedge policies. Exposure to interest rate risk is managed considering financial market trends, asset-liability composition, interest rate fluctuation risks, and other factors.

Impact of the initial application of Interest Rate Benchmark Reform

The Group has adopted the Group adopted the Phase 1 amendments Interest Rate Benchmark Reform - Amendments to IFRS 9, IAS 39, "Financial Instruments: Recognition and Measurement" and IFRS 7, "Financial Instruments: Disclosures", and the Phase 2 amendments Interest Rate Benchmark Reform - Amendments to IFRS 9, IAS 39, and IFRS 7.

Both the Phase 1 and Phase 2 amendments are relevant to part of the Group's derivative and non-derivative financial instruments that mature subsequent to the current year.

The amendments are relevant to hedging relationships and financial instruments of the Group, all of which extend beyond the current year. The Group will continue to apply the Phase 1 amendments to IFRS 9 until the uncertainty arising from the interest rate benchmark reform with respect to the timing and the amount of the underlying cash flows to which the Group is exposed ends. The Group has assumed that this uncertainty will not end until the Group's contract is modified to identify the date on which the index interest rate benchmark will be replaced, and the basis of the cash flow of the alternative benchmark rate, including the relevant spread

adjustment, will be determined. The interest rate subject to the interest rate benchmark reform in relation to the hedge relationships to which the Group is exposed is U.S. dollar LIBOR.

Risks arising from the interest rate benchmark reform

The following are the major risks for the Group arising from the transition.

- 1. Interest rate basis risk: There are two elements to this risk as outlined below.
- If the bilateral negotiations with the Group's counterparties are not successfully concluded before the cessation of publication of LIBORs, there are significant uncertainties with regard to the interest rate that would apply. This gives rise to additional interest rate risk that was not anticipated when the contracts were entered into and is not captured by our interest rate risk management strategy.
- Interest rate basis risk may arise if a non-derivative instrument and the derivative instrument held to manage the interest risk on the non-derivative instrument transition to alternative benchmark rates at different times.

The Group is targeting to agree to the modification to the contracts before the cessation of publication of LIBORs. The Group is also targeting to agree to the modification to the contracts that a non-derivative instrument and the derivative instrument transition to alternative benchmark rates at same time.

2. Accounting: If transition to alternative benchmark rates for certain contracts is finalized in a manner that does not permit the application of the reliefs introduced in the Phase 2 amendments, this could lead to discontinuation of hedge accounting relationships, increased volatility in profit or loss if re-designated hedges are not fully effective and volatility in the profit or loss if non-derivative financial instruments are modified or derecognized. The Group is aiming to agree changes to contracts that would allow IFRS 9 reliefs to apply.

Progress towards implementation of alternative benchmark interest rates

The Group has closely monitored the market and the output from the various industry working groups managing the transition to new benchmark interest rates. This includes announcements made by the LIBOR regulators.

For the Group's floating rate debt, the Group has started the negotiations with its banks to modify the contracts referring to U.S. dollar LIBOR and is targeting to complete the conclusion the fallback provisions to them by end of June 2023.

Interest rate benchmark transition for non-derivative financial instruments

Below are details of the non-derivative financial instruments referring to U.S. dollar LIBOR.

| Non-derivative financial instruments prior to transition | Maturing in | Nominal amount | Hedge accounting | Transition progress for non- derivative financial instruments |
|--|-------------|-------------------|-------------------------------|--|
| 3-month U.S. dollar | 2024 | 120 million | Designated in cash flow hedge | Expected to transition by end of |
| LIBOR debt | 2024 | U.S. dollar | (see below) | June 2023 |
| 6-month U.S. dollar | 2024 | 530 million | Designated in cash flow hedge | Expected to transition by end of |
| LIBOR debt | 2024 | U.S. dollar | (see below) | June 2023 |

Interest rate benchmark transition for derivatives and hedge relationships

Below are details of the hedge instruments and the hedge items included Interest Rate Benchmark Reform amendments to IFRS 9 by hedge type. The terms of the hedged items match those of the corresponding hedging instruments. The Group has determined that the interest rate risk component of hedged U.S. dollar LIBOR continues to be reliably measurable for designated fixed rate bank loans.

| | 1 0 | | | | |
|------------|----------------------------------|-------------|-------------|----------------------|-------------------------|
| Hedge type | Derivative financial instruments | Maturing in | Notional | Hedged item | Transition progress for |
| | prior to transition | | amount | | derivative financial |
| | | | | | instruments |
| | Interest rate swap | | | U.S. dollar LIBOR | Expected to transition |
| Cash flow | Receiving on a 3-month U.S. | 2024 | 120 million | debt of the same | by end of June 2023 |
| hedge | dollar LIBOR interest and paying | 2024 | U.S. dollar | maturity and nominal | |
| | on a fixed U.S. dollar interest | | | of the swap | |
| | Interest rate swap | | | U.S. dollar LIBOR | Expected to transition |
| Cash flow | Receiving on a 6-month U.S. | 2024 | 530 million | debt of the same | by end of June 2023 |
| hedge | dollar LIBOR interest and paying | 2024 | U.S. dollar | maturity and nominal | |
| | on a fixed U.S. dollar interest | | | of the swap | |

The Group will continue to apply the amendments to IFRS 9 until the uncertainty arising from the interest rate benchmark reforms with respect to the timing and the amount of the underlying cash flows that the Group is exposed to ends. The Group has assumed that this uncertainty will not end until the Group's contracts that reference LIBOR are amended to specify the date on which the interest rate benchmark will be replaced, the cash flows of the alternative benchmark rate and the relevant spread adjustment.

The effect of hedge accounting on the consolidated statements of financial position and comprehensive income

[1] Cash flow hedges

Details of hedging instruments designated as cash flow hedges

December 31, 2021

(Millions of yen)

| | Contractual | Receivable/ | Carrying amount | |
|---|-------------|-----------------------------|-----------------|-------------|
| | amounts | payable after – one year | Assets | Liabilities |
| Foreign exchange risks | | | | |
| Foreign exchange contracts | | | | |
| Long position | | | | |
| Yen and U.S. dollar | 22,763 | 499 | 984 | 10 |
| Short position | | | | |
| Yen and Australian dollar | 11,396 | - | 169 | 29 |
| Currency swap contracts | | | | |
| Payment in U.S. dollar (hedged currency) | 103,607 | 53,555 | 7,204 | - |
| Receipt in yen | | | | |
| Payment in yen | 37,257 | 37,257 | 190 | 3,897 |
| Receipt in British pound sterling (hedged currency) | | | | |
| Payment in yen | 21,534 | 21,534 | - | 1,638 |
| Receipt in euro (hedged currency) | | | | |
| Payment in yen | 3,086 | - | - | 597 |
| Receipt in Australian dollar (hedged currency) | | | | |
| Payment in yen | 1,573 | - | - | 294 |
| Receipt in N.Z. dollar (hedged currency) | | | | |
| Interest rate risks | | | | |
| Interest rate swap transactions | | | | |
| Receiving on a floating interest and paying on a fixed interest | 235,257 | 170,304 | - | 3,645 |
| Interest rate currency swap transactions | | | | |
| Receiving on a floating interest and paying on a | | | | |
| fixed interest | 132,382 | 78,022 | 7,330 | - |
| Payment in U.S. dollar (hedged currency) | | | | |
| Receipt in yen | | | | |
| Receiving on a floating interest and paying on a | 12 120 | | | 650 |
| fixed interest | 12,129 | - | - | 650 |
| Payment in U.S. dollar (hedged currency) | | | | |
| Receipt in euro | | | | |

The carrying amounts of derivatives are presented in other financial assets, or other financial liabilities in the consolidated statement of financial position. The carrying amounts for receivable/payable after one year are classified under non-current assets or non-current liabilities.

(Millions of yen)

| | Contractual | Receivable/ payable after — | Carrying | arrying amount | |
|---|-------------|-----------------------------|----------|----------------|--|
| | amounts | one year | Assets | Liabilities | |
| Foreign exchange risks | | | | | |
| Foreign exchange contracts | | | | | |
| Long position | | | | | |
| Yen and U.S. dollar | 38,104 | - | 129 | 1,963 | |
| Short position | | | | | |
| Yen and U.S. dollar | 16,413 | - | 1,176 | 1 | |
| Currency swap contracts | | | | | |
| Payment in U.S. dollar (hedged currency) | 53,555 | 53,555 | 9,730 | - | |
| Receipt in yen | | | | | |
| Payment in yen | 38,400 | - | 615 | 5,040 | |
| Receipt in British pound sterling (hedged currency) | | | | | |
| Payment in yen | 23,342 | - | 339 | 3,361 | |
| Receipt in euro (hedged currency) | | | | | |
| Payment in yen | 4,478 | 4,478 | 206 | 25 | |
| Receipt in Australian dollar (hedged currency) | | | | | |
| Interest rate risks | | | | | |
| Interest rate swap transactions | | | | | |
| Receiving on a floating interest and paying on a fixed interest | 174,194 | 160,924 | 574 | 1,046 | |
| Interest rate currency swap transactions | | | | | |
| Receiving on a floating interest and paying on a | | | | | |
| fixed interest | 78,022 | 57,661 | 16,868 | - | |
| Payment in U.S. dollar (hedged currency) | | | | | |
| Receipt in yen | | | | | |
| • • | | | | | |

The carrying amounts of derivatives are presented in other financial assets, or other financial liabilities in the consolidated statement of financial position. The carrying amounts for receivable/payable after one year are classified under non-current assets or non-current liabilities.

Increases (decreases) in net valuation gains (losses) on hedging instruments designated as cash flow hedges

(Millions of yen)

Effective portion of changes in fair value of cash flow hedges

| | Foreign exchange risks | Interest rate risks | Market price fluctuation risks | Total |
|----------------------------------|------------------------|---------------------|--------------------------------|----------|
| Balance at January 1, 2021 | 3,318 | (6,653) | (27) | (3,362) |
| Other comprehensive income | | | | |
| Incurred for the period (Note 1) | 1,208 | 3,096 | 71 | 4,376 |
| Reclassified (Note 2) | (2,815) | 1,828 | - | (986) |
| Tax effects | 167 | (1,044) | (15) | (891) |
| Balance at December 31, 2021 | 1,879 | (2,772) | 29 | (864) |
| Other comprehensive income | | | | |
| Incurred for the period (Note 1) | 5,472 | 21,028 | (808) | 25,693 |
| Reclassified (Note 2) | (9,968) | (17,837) | - | (27,805) |
| Tax effects | 1,380 | (827) | 236 | 789 |
| Balance at December 31, 2022 | (1,235) | (408) | (542) | (2,186) |

- (Note 1) Changes in the value of hedged items used as a basis for recognizing the ineffective hedge portion approximate the changes in the fair value of the hedging instruments.
- (Note 2) "Reclassified" in the schedule above represents the amounts reclassified to profit or loss when the hedged items affected net profit or loss, which are recognized as finance gains or costs in the consolidated statement of profit or loss. The amount of the ineffective hedge portions was immaterial.

[2] Hedges on a net investment in a foreign operation

Details of hedging instruments designated as hedges on a net investment in a foreign operation December 31, 2021

(Millions of yen)

| | Contractual | Receivable/ | Carrying | g amount | |
|--|--------------|-----------------------------|----------|-------------|--|
| | amount | payable after — one year | Assets | Liabilities | |
| Bonds denominated in U.S. dollars | USD 150 mil. | | _ | 17,253 | |
| Borrowings denominated in U.S. dollars | USD 350 mil. | USD 220 mil. | - | 40,257 | |

These carrying amounts are included in bonds payable and borrowings, other financial assets, or other financial liabilities in the consolidated statement of financial position. The carrying amount for receivable/payable after one year is classified under non-current liabilities.

December 31, 2022

(Millions of yen)

| | Contractual | Receivable/ | Carrying | g amount | |
|--|--------------|--------------|----------|-------------|--|
| | amount | one year | Assets | Liabilities | |
| Borrowings denominated in U.S. dollars | USD 220 mil. | USD 120 mil. | - | 29,194 | |

These carrying amounts are included in bonds payable and borrowings, other financial assets, or other financial liabilities in the consolidated statement of financial position. The carrying amount for receivable/payable after one year is classified under non-current liabilities.

Valuation gains (losses) arising on hedging instruments designated as a net investment in a foreign operation

(Millions of yen)

| | Exchange differences on foreign operations | |
|---------------------------------------|--|--|
| Balance at January 1, 2021 (Note 2) | 59,997 | |
| Other comprehensive income | | |
| Incurred during the period (Note 1) | (6,480) | |
| Tax effects | 1,977 | |
| Balance at December 31, 2021 (Note 2) | 55,494 | |
| Other comprehensive income | | |
| Incurred during the period (Note 1) | (4,800) | |
| Tax effects | 1,487 | |
| Balance at December 31, 2022 (Note 2) | 52,181 | |

- (Note 1) Changes in the value of hedged items used as a basis for recognizing the ineffective hedge portion approximates the changes in the fair value of the hedging instruments.
- (Note 2) The amount of translation adjustments of foreign operations included 14,882 million yen of exchange losses as at December 31, 2022 from hedging instruments with discontinued hedging relationships (13,643 million yen of exchange losses as at December 31, 2021).

[3] Fair value hedges

Details of hedging instruments designated as fair value hedges

December 31, 2021

(Millions of yen)

| | Contractual | Receivable/ payable after — | Carrying amount | |
|---|-------------|-----------------------------|-----------------|-------------|
| | amount | one year | Assets | Liabilities |
| Interest rate risks | | | | |
| Interest rate swap transactions | | | | |
| Receiving on a fixed interest and paying on a | | | | |
| floating interest | - | - | - | - |

There were no fair value hedges as at December 31, 2021.

December 31, 2022

(Millions of yen)

| | Contractual amount | Receivable/ payable after - one year | Carrying amount | |
|---|--------------------|--|-----------------|-------------|
| | | | Assets | Liabilities |
| Interest rate risks | _ | | | |
| Interest rate swap transactions | | | | |
| Receiving on a fixed interest and paying on a | | | | |
| floating interest | - | - | - | - |

There were no fair value hedges as at December 31, 2022.

The carrying amount of hedged items under fair value hedges and the cumulative adjustment related to fair value hedges as at the end of the reporting periods were as follows:

December 31, 2021

(Millions of yen)

| | Carrying amount | | Cumulative adjustment related to fair value hedges | | Line items presented in the consolidated statement | |
|---------------------------------|------------------|-------------|--|-------------------------|--|--|
| | Assets | Liabilities | Assets | Liabilities | of financial position | |
| Interest-rate transactions | - | | | | - | |
| There were no fair value hedges | s as at December | 31, 2021. | | | | |
| | | | | | | |
| <u>December 31, 2022</u> | | | | | | |
| | | | | | (Millions of yen) | |
| | Carrying | amount | Cumulative related to fair | adjustment value hedges | Line items presented in the consolidated statement | |

Assets

Liabilities

Interest-rate transactions

There were no fair value hedges as at December 31, 2022.

Assets

The amount of change in the value of hedged items used as a basis for recognizing the ineffective hedge portion and hedging instruments were as follows:

Liabilities

December 31, 2021

(Millions of yen)

of financial position

| Risk | Change in the value of hedged items | Change in the value of hedging instruments |
|---------------------|-------------------------------------|--|
| Interest rate risks | 97 | (977) |
| December 31, 2022 | | (Millions of yen) |
| Risk | Change in the value of hedged items | Change in the value of hedging instruments |
| Interest rate risks | | |

The amount of the ineffective hedge portions recognized in profit or loss was immaterial for the years ended December 31, 2021 and 2022.

(4) Fair value of financial instruments

[1] Classification by the fair value hierarchy level

For financial instruments measured at fair value, their fair values are classified into Level 1 through 3 based on the observability of inputs used for their measurement and materiality.

- Level 1: Quoted prices in active markets for identical assets or liabilities
- Level 2: Fair value determined using observable prices other than Level 1 for the asset or liability directly or indirectly
- Level 3: Fair value determined using the valuation technique including unobservable inputs for the asset or liability

[2] Financial instruments measured at fair value

The fair value measurement methods for major financial instruments are as follows:

(i) Derivative assets and liabilities

The fair values of derivative instruments — e.g. foreign exchange contracts, currency options, interest rate swaps, interest rate currency swaps, interest rate options, etc. — are determined based on their prices presented by financial institutions that are counterparties of the Group. Specifically, for example, the fair value of a foreign exchange contract is measured at fair value based on quoted prices of forward foreign exchange markets, etc. The fair value of an interest rate swap is measured at fair value as the present value of future cash flows, discounted using an interest rate swap rate as at the reporting date over a period to its maturity.

(ii) Equity instruments

The fair values of listed shares are measured at the quoted prices available at the reporting date. Unlisted shares are measured at fair value using the following valuation techniques: the discounted cash flow method, the comparative multiple valuation method and the adjusted net asset method. (The adjusted net asset method is a method to determine corporate values based on net assets of a stock issuing company, adjusted as necessary with market-value valuation for certain assets and liabilities.) The major unobservable input used for measurement of the fair value of unlisted shares is EBITDA ratio in the comparative multiple valuation, which was from 8 to 30 times for the year ended December 31, 2021 and from 9 to 22 times for the year ended December 31, 2022. The illiquidity discount rate employed was 15%. We do not expect any significant change in the fair value of equity instruments to arise if one or more of the unobservable inputs changes to reflect reasonably possible alternative assumptions.

The fair value hierarchy of financial instruments measured at fair value at each reporting date was as follows: As at December 31, 2021

(Millions of yen) Total Level 1 Level 2 Level 3 Assets: Financial assets designated as hedging instruments 16,364 Derivative assets 16,364 Financial assets measured at FVTPL 433 433 Derivative assets Other 3,613 1,654 4,035 9,303 Financial assets measured at FVTOCI Equity instruments 52,407 77,236 129,644 Other 42 42 Liabilities: Financial liabilities designated as hedging instruments Derivative liabilities 11,279 11,279 Financial liabilities measured at FVTPL Derivative liabilities 716 716

As at December 31, 2022

| | | | | (Millions of yen) |
|---|---------|---------|---------|-------------------|
| | Level 1 | Level 2 | Level 3 | Total |
| Assets: | | | | |
| Financial assets designated as hedging | | | | |
| instruments | | | | |
| Derivative assets | - | 30,005 | - | 30,005 |
| Financial assets measured at FVTPL | | | | |
| Derivative assets | - | 1,787 | - | 1,787 |
| Other | 3,409 | 1,620 | 5,049 | 10,079 |
| Financial assets measured at FVTOCI | | | | |
| Equity instruments | 54,093 | - | 89,899 | 143,992 |
| Other | - | - | 40 | 40 |
| Liabilities: | | | | |
| Financial liabilities designated as hedging | | | | |
| instruments | | | | |
| Derivative liabilities | - | 13,170 | - | 13,170 |
| Financial liabilities measured at FVTPL | | | | |
| Derivative liabilities | - | 667 | - | 667 |

[3] Changes in financial instruments classified as Level 3 during the period

Changes in financial instruments classified as Level 3 during the period were as follows: Year ended December 31, 2021

(Millions of yen)

| | | (Willions of yell) |
|-------------------------------------|------------------------------------|-------------------------------------|
| | Financial assets measured at FVTPL | Financial assets measured at FVTOCI |
| Balance at January 1, 2021 | 1,824 | 52,704 |
| Total gains and losses | 5,316 | 2,784 |
| Profit or loss (Note 1) | 5,316 | - |
| Other comprehensive income (Note 2) | - | 2,784 |
| Purchased | 579 | 21,880 |
| Sold | (2) | (90) |
| Other | (3,683) | - |
| Balance at December 31, 2021 | 4,035 | 77,278 |
| Year ended December 31, 2022 | | |
| | | (Millions of yen) |
| | Financial assets measured at FVTPL | Financial assets measured at FVTOCI |
| Balance at January 1, 2022 | 4,035 | 77,278 |
| Total gains and losses | (575) | 12,813 |
| Profit or loss (Note 1) | (575) | - |
| Other comprehensive income (Note 2) | - | 12,813 |
| Purchased | 1,325 | 122 |
| Sold | (2) | - |
| Other | 266 | (274) |
| Balance at December 31, 2022 | 5,049 | 89,940 |

- (Note 1) Gains and losses included in profit or loss relate to financial assets measured at FVTPL at the reporting date, which are included in finance gains or finance costs in the consolidated statement of profit or loss.
- (Note 2) Gains and losses included in other comprehensive income relate to financial assets measured at FVTOCI at the reporting date, which are included in financial assets measured at FVTOCI in the consolidated statement of comprehensive income.

Financial instruments classified as Level 3 are measured at fair value based on related internal policies. In performing the fair value measurement, the Group applies the valuation techniques and the inputs that best reflect the nature, characteristics, and risks of financial instruments subject to fair value measurement. The result of fair value measurements is reviewed by supervising managers.

[4] Financial instruments measured at amortized cost

The fair value measurement methods for major financial instruments measured at amortized cost are described below. Financial instruments whose carrying amounts reasonably approximate fair value and those that are immaterial are excluded from the table below.

(i) Cash and cash equivalents, trade and other receivables, and trade and other payables

The carrying amounts of cash and cash equivalents, trade and other receivables, and trade and other payables approximate their fair values due to their short-term maturities.

(ii) Bonds and borrowings

Fair values of bonds are determined as the present value of the obligations, discounted by credit risk adjusted interest rates over periods to their maturity. The following table shows the carrying amounts and the fair value hierarchy of major financial instruments measured at amortized cost at each reporting date.

The carrying amounts and the fair value hierarchy of financial instruments measured at amortized cost at each reporting date were as follows:

Year ended December 31, 2021

| | | | | | (Millions of yen) |
|-----------------------------------|-----------------|---------|---------|---------|-------------------|
| | Carrying amount | Level 1 | Level 2 | Level 3 | Total |
| Liabilities: | | | | | |
| Financial liabilities measured at | | | | | |
| amortized cost | | | | | |
| Bonds | 515,842 | - | 529,342 | - | 529,342 |
| Borrowings | 865,149 | - | 870,487 | - | 870,487 |
| Year ended December 31, 2022 | | | | | |
| | | | | | (Millions of yen) |
| | Carrying amount | Level 1 | Level 2 | Level 3 | Total |
| Liabilities: | | | | | |
| Financial liabilities measured at | | | | | |
| amortized cost | | | | | |
| Bonds | 518,378 | - | 517,404 | - | 517,404 |
| Borrowings | 831,347 | - | 835,080 | - | 835,080 |

37. Principal subsidiaries

(1) Composition of the Group

| Name of subsidiary | Place of incorporation | Proportion of ownership interest and voting power held by the Group | | |
|---|------------------------|---|-------------------|--|
| • | and operation | December 31, 2021 | December 31, 2022 | |
| Suntory Beverage & Food Limited | Japan | 59.4 | 59.4 | |
| Suntory Foods Co., Ltd. | Japan | 100.0 | 100.0 | |
| Suntory Beverage Solution Ltd. | Japan | 100.0 | 100.0 | |
| Japan Beverage Holdings Inc. | Japan | 82.7 | 82.7 | |
| Suntory Products Ltd. | Japan | 100.0 | 100.0 | |
| Suntory Beverage & Food Asia Pte.Ltd. | Singapore | 100.0 | 100.0 | |
| Suntory Beverage & Food International (Thailand) Co., Ltd.(Note 1) | Thailand | 100.0 | 100.0 | |
| PT Suntory Garuda Beverage | Indonesia | 75.0 | 75.0 | |
| Suntory PepsiCo Vietnam Beverage Co., Ltd. | Vietnam | 100.0 | 100.0 | |
| Suntory PepsiCo Beverage (Thailand) Co., Ltd. | Thailand | 51.0 | 51.0 | |
| FRUCOR SUNTORY NEW ZEALAND LIMITED | New Zealand | 100.0 | 100.0 | |
| FRUCOR SUNTORY AUSTRALIA PTY. LIMITED | Australia | 100.0 | 100.0 | |
| Orangina Schweppes Holding B.V. | Netherland | 100.0 | 100.0 | |
| Lucozade Ribena Suntory Limited | United Kingdom | 100.0 | 100.0 | |
| Pepsi Bottling Ventures LLC | United States | 65.0 | 65.0 | |
| Beam Suntory Inc. | United States | 100.0 | 100.0 | |
| Suntory Spirits Ltd. (Note 2) | Japan | 100.0 | 100.0 | |
| Suntory Wellness Ltd. | Japan | 100.0 | 100.0 | |
| DYNAC HOLDINGS CORPORATION | Japan | 100.0 | 100.0 | |
| Suntory Flowers Ltd. | Japan | 100.0 | 100.0 | |
| Suntory (China) Holding Co., LTD. | China | 100.0 | 100.0 | |
| Suntory Business System Ltd. | Japan | 100.0 | 100.0 | |
| Suntory System Technology Ltd. | Japan | 100.0 | 100.0 | |
| Suntory Global Innovation Center Ltd. | Japan | 100.0 | 100.0 | |

⁽Note 1)

BRAND'S SUNTORY INTERNATIONAL CO., LTD. changed its name to Suntory Beverage & Food International (Thailand) Co., Ltd. on March 1, 2022.

Suntory Beer, Wine & Spirits Japan Ltd., Suntory Beer Ltd., Suntory Wine International Ltd. and Suntory Liquors Ltd. were merged into the Suntory Spirits Ltd. on July 1,2022 (Note 2)

(2) Summarized consolidated financial information in respect of each of the Group's subsidiaries that has material non-controlling interests

Summarized consolidated financial information in respect of each of the Group's subsidiaries that has material non-controlling interests was as follows:

The following summarized consolidated financial information represents amounts before eliminating inter-company transactions. Suntory Beverage & Food Limited and its consolidated group companies.

[1] General information

| | | (Millions of yen) |
|---|-------------------|-------------------|
| | December 31, 2021 | December 31, 2022 |
| Proportion of ownership interests held by non-controlling interests (%) | 40.5 | 40.5 |
| Accumulated non-controlling interests | 432,053 | 485,971 |
| | | (Millions of yen) |
| | December 31, 2021 | December 31, 2022 |
| Profit allocated to non-controlling interests of the subsidiary | 42,179 | 52,135 |
| Dividends paid to non-controlling interests of the subsidiary | 23,962 | 26,807 |
| [2] Summarized consolidated financial information | | |
| | | (Millions of yen) |
| | December 31, 2021 | December 31, 2022 |
| Current assets | 530,253 | 606,370 |
| Non-current assets | 1,146,673 | 1,176,978 |
| Current liabilities | 463,565 | 504,160 |
| Non-current liabilities | 269,409 | 219,083 |
| Equity | 943,952 | 1,060,104 |
| | | (Millions of yen) |
| | December 31, 2021 | December 31, 2022 |
| Revenue | 1,268,917 | 1,450,397 |
| Profit for the year | 83,029 | 101,099 |
| Comprehensive income for the year | 122,638 | 157,246 |
| | | (Millions of yen) |
| | December 31, 2021 | December 31, 2022 |
| Cash flows generated by operating activities | 158,180 | 150,509 |
| Cash flows used in investing activities | (56,867) | (42,395) |
| Cash flows used in financing activities | (96,109) | (92,207) |
| Net increase (decrease) in cash and cash equivalents | 5,203 | 15,907 |
| | | |

38. Related-party transactions

(1) Related-party transactions

The Group has no material transactions and balances with related parties.

(2) Remuneration for principal executives

| | | (Millions of yen) |
|------------------------------|-------------------|-------------------|
| | December 31, 2021 | December 31, 2022 |
| Basic remuneration and bonus | 1,477 | 1,515 |

39. Commitments

Commitments related to expenditures in the subsequent periods were as follows:

(Millions of yen)

| | December 31, 2021 | December 31, 2022 |
|--|-------------------|-------------------|
| Acquisition of property, plant and equipment | 29,520 | 87,632 |

Other than the commitment represented above, the Group entered into contracts including a logistics service agreement, a lease for warehouse and other lease assets for the year ended December 31, 2022. The commencement date of the contract is in the following fiscal year, and therefore, no right-of-use asset or lease liability was recorded. The estimated total lease payments amount to 4,046 million yen at December 31, 2022 (8,995 million yen at December 31, 2021).

40. Subsequent event

There were no subsequent events.

This is an English translation of the independent auditor's report included in the Annual Securities Report (Yukashoken Hokokusho) for the convenience of the reader. The other information in the Annual Securities Report (Yukashoken Hokokusho) referred to in the "Other Information" section of this English translation and management's report on internal control over financial reporting referred to in the "Audit of Internal Control" section of this English translation are not translated.

INDEPENDENT AUDITOR'S REPORT

March 17, 2023

To the Board of Directors of Suntory Holdings Limited:

| Deloitte Touche Tohmatsu LLC Osaka office |
|--|
| Designated Engagement Partner, Certified Public Accountant: |
| Shinichi Ishihara |
| Designated Engagement Partner, Certified Public Accountant: |
| Ayato Hirano |

Audit of Financial Statements

Opinion

Pursuant to the first paragraph of Article 193-2 of the Financial Instruments and Exchange Act, we have audited the consolidated financial statements of Suntory Holdings Limited and its consolidated subsidiaries (the "Group") included in the Financial Section, namely, the consolidated statement of financial position as of December 31, 2022, the consolidated statement of profit or loss, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the fiscal year from January 1, 2022 to December 31, 2022, and notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of December 31, 2022, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards pursuant to the provisions of Article 93 of the Ordinance on Terminology, Forms and Preparation Methods of Consolidated Financial Statements.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the provisions of the Code of Professional Ethics in Japan, and we have fulfilled our other ethical responsibilities as auditors. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

A key audit matter is a matter that, in our professional judgment, was of most significance in our audit of the consolidated financial statements of the current period. The matter was addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on the matter.

Valuation of goodwill and intangible assets with indefinite useful lives

Key Audit Matter Description

The Group's consolidated financial statements as of December 31, 2022 included goodwill of 1,015,862 million yen and intangible assets with indefinite useful lives of 1,488,445 million yen. These accounted for 18% and 27% of the total assets, respectively, and mainly attributed to Alcoholic beverages segment and Beverages and foods segment.

As described in Note 15, goodwill and intangible assets with indefinite useful lives are primarily related to Beam Inc. (currently, Beam Suntory Inc.), which was acquired in 2014. The goodwill of 751,105 million yen was allocated to the spirits business. Trademarks, such as Jim Beam and Maker's Mark, of 1,094,483 million yen in total were classified as intangible assets with indefinite useful lives. These trademarks represent brands with long history and are expected to be used continuously in the future. Thus, the Group concluded that there was no foreseeable limit on the period during which the Group is expected to consume the future economic benefits and determined to classify them as intangible assets with indefinite useful lives.

The Group performs an impairment test at least once a year for these goodwill and intangible assets with indefinite useful lives and compares the recoverable amount to the carrying amount of a cash-generating unit.

The Group calculates the recoverable amount of the cash-generating unit including goodwill at present value of future cash flows considering its business plan authorized by management and uncertainties in the periods beyond the term of the business plan. Also, the Group calculates the recoverable amount of trademarks at present value of future cash flows considering each of the brands' business plan authorized by management and uncertainties in the periods beyond the term of the business plan.

The future cash flows are calculated considering assumptions based on external information, such as the growth rate of spirits market and the effect of cost increase including raw materials, as well as estimates of the effect of each brand's strategy, the growth rate for the periods beyond the term of the business plan, the terminal growth rate, and others. These are significantly affected by management's judgment. Also, the selection of input data, such as the discount rate, is based on management's judgment, which has a significant impact on the recoverable amount.

How the Key Audit Matter Was Addressed in the Audit

Regarding the key audit matter, we performed the following procedures, among others, by instructing the component auditors of the consolidated subsidiaries:

- (1) Evaluation of internal controls
 - We tested the design and operating effectiveness of internal controls over the appropriateness of each assumption used in the calculation of the recoverable amount. In addition, we tested the design and operating effectiveness of internal controls over accuracy and completeness of the significant underlying data used in the aforementioned internal controls.
 - We tested the design and operating effectiveness of internal controls over internal review and approval process for the calculation result of the recoverable amount.
- (2) Evaluation of the reasonableness of management's estimate related to the recoverable amount
 - By comparing the business plan developed in the past with the actual results, we assessed whether there was any change in the business plan and whether all events to consider in developing the business plan were completely reflected, and evaluated the precision of management's estimate of the business plan.
 - We determined whether the assumptions of the growth rate of spirits market and the effect of cost increase including raw materials were consistent with the external market information.
 - We discussed the strategy of primary brands with management and compared the growth rate of the period beyond the term of the business plan with the growth rate of industry. Also, we assessed whether the terminal growth rate selected by management was reasonable by comparing it to the external information, such as the GDP growth rate, the inflation rate and the growth rate of industry.

| Valuation of goodwill and intangible assets with indefinite useful lives | | |
|--|--|--|
| Key Audit Matter Description | How the Key Audit Matter Was Addressed in the Audit | |
| As management's judgments and significant accounting estimates with uncertainties are involved in the impairment test for goodwill and intangible assets with indefinite useful lives, we determined the valuation of goodwill and intangible assets with indefinite useful lives as a key audit matter. | With the assistance of our valuation specialists, we evaluated the appropriateness of the valuation methodology and significant assumptions, such as the discount rate, used for the calculation of the recoverable amount. | |
| | We performed sensitivity analyses to assess how the recoverable amount is affected by uncertainties inherent in assumptions for the growth rate of the period beyond the term of the business plan, the terminal growth rate, the discount rate, and others. | |

Other Information

Management is responsible for the other information. Audit & Supervisory Board members and the Audit & Supervisory Board are responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the other information. The other information comprises the information included in the Annual Securities Report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Audit & Supervisory Board Members and the Audit & Supervisory Board for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with International Financial Reporting Standards.

Audit & Supervisory Board members and the Audit & Supervisory Board are responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks. The procedures selected depend on the auditor's judgment. In addition, we obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
- Obtain, when performing risk assessment procedures, an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate whether the overall presentation and disclosures of the consolidated financial statements are
 in accordance with International Financial Reporting Standards, as well as the overall presentation,
 structure and content of the consolidated financial statements, including the disclosures, and whether
 the consolidated financial statements represent the underlying transactions and events in a manner
 that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements.
 We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with Audit & Supervisory Board members and the Audit & Supervisory Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide Audit & Supervisory Board members and the Audit & Supervisory Board with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with Audit & Supervisory Board members and the Audit & Supervisory Board, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Audit of Internal Control

Opinion

Pursuant to the second paragraph of Article 193-2 of the Financial Instruments and Exchange Act, we have audited management's report on internal control over financial reporting of Suntory Holdings Limited as of December 31, 2022.

In our opinion, management's report on internal control over financial reporting referred to above, which represents that the internal control over financial reporting of Suntory Holdings Limited as of December 31, 2022, is effectively maintained, presents fairly, in all material respects, the results of the assessment of internal control over financial reporting in accordance with assessment standards for internal control over financial reporting generally accepted in Japan.

Basis for Opinion

We conducted our internal control audit in accordance with auditing standards for internal control over financial reporting generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Internal Control Audit section of our report. We are independent of the Group in accordance with the provisions of the Code of Professional Ethics in Japan, and we have fulfilled our other ethical responsibilities as auditors. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Audit & Supervisory Board Members and the Audit & Supervisory Board for Report on Internal Control

Management is responsible for designing and operating effective internal control over financial reporting and for the preparation and fair presentation of its report on internal control in accordance with assessment standards for internal control over financial reporting generally accepted in Japan. Audit & Supervisory Board members and the Audit & Supervisory Board are responsible for overseeing and verifying the design and operating effectiveness of internal control over financial reporting. There is a possibility that misstatements may not be completely prevented or detected by internal control over financial reporting.

Auditor's Responsibilities for the Internal Control Audit

Our objectives are to obtain reasonable assurance about whether management's report on internal control over financial reporting is free from material misstatement and to issue an auditor's report that includes our opinion.

As part of an audit in accordance with auditing standards for internal control over financial reporting generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Perform audit procedures to obtain audit evidence regarding the results of the assessment of internal control over financial reporting in management's report on internal control. The procedures selected depend on the auditor's judgment, including the significance of effects on reliability of financial reporting.
- Examine representations on the scope, procedures and results of the assessment of internal control over financial reporting made by management, as well as evaluating the overall presentation of management's report on internal control.
- Obtain sufficient appropriate audit evidence regarding the results of the assessment of internal control over financial reporting. We are responsible for the direction, supervision and performance of the internal control audit. We remain solely responsible for our audit opinion.

We communicate with Audit & Supervisory Board members and the Audit & Supervisory Board regarding, among other matters, the planned scope and timing of the internal control audit, result of the internal control audit, including any identified material weakness which should be disclosed and the result of remediation.

We also provide Audit & Supervisory Board members and the Audit & Supervisory Board with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan

Our firm and its designated engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.