

February 15, 2018

## Notice concerning Changes of Executive Officers

Suntory Beverage & Food Limited hereby notifies you that at a meeting of the Board of Directors held today, it was informally decided to make the following changes to the Company's executive officers.

### 1. Changes of Suntory Beverage & Food Limited's Executive Officers

#### (1) Changes to Executive Officer

##### <New Appointments>

Yuji Yamazaki	Senior Managing Executive Officer, Member of the Board	Present Position: Managing Executive Officer, Suntory Holdings Limited
Josuke Kimura	Managing Executive Officer, Member of the Board	Present Position: Executive Officer, Suntory Holdings Limited

\* Yuji Yamazaki will retire from the positions of Managing Executive Officer, Suntory Holdings Limited.

\* Josuke Kimura will retire from the positions of Executive Officer, Suntory Holdings Limited.

##### <Reappointments>

Saburo Kogo	President, Chief Executive Officer, Member of the Board, Representative Director
Hideo Tsujimura	Executive Vice President, Chief Operating Officer, Member of the Board
Nobuhiro Torii	Director, Member of the Board (Suntory Holdings Limited)
Yukari Inoue	Director, Member of the Board (external)
Kozo Chiji	Director, Member of the Board (Member of the Audit & Supervisory Committee)

##### <Resignations>

Nobuhiro Kurihara	Senior Managing Director, Member of the Board
Yukio Okizaki	Senior Managing Director, Member of the Board

\* Nobuhiro Kurihara will become President, Chief Executive Officer, Member of the Board, Representative Director, Häagen-Dazs Japan, Inc.

\* Yukio Okizaki will become Managing Executive Officer, Suntory Holdings Limited.

#### (2) Date for Assumption of Office

The date for assumption of office will be formally decided at the Ordinary General Meeting of Shareholders scheduled for late March, 2018, and at the Board of Directors to be held subsequent to this meeting.