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[Cover]

Document to be filed:	Extraordinary Report
Filing to:	Director-General of the Kanto Local Finance Bureau
Date of filing:	December 1, 2022
Company name:	Suntory Beverage & Food Limited
Name and title of representative:	Kazuhiro Saito Representative Director, President & Chief Executive Officer
Location of head office:	1-1, Shibaura 3-chome, Minato-ku, Tokyo
Telephone number:	+81-3-5579-1837
Name of administrative contact:	Kazushi Ishikawa Managing Executive Officer, Chief Operating Officer, Corporate Strategy Division
Closest contact location:	1-1, Shibaura 3-chome, Minato-ku, Tokyo
Telephone number:	+81-3-5579-1837
Name of administrative contact:	Kazushi Ishikawa Managing Executive Officer, Chief Operating Officer, Corporate Strategy Division
Place where the document is available for public inspection:	Tokyo Stock Exchange, Inc. (2-1, Nihombashi Kabutocho, Chuo-ku, Tokyo)

1. Reason for filing

At the Board of Directors meeting held on December 1, 2022, Suntory Beverage & Food Limited (the “Company”) made a tentative decision to change its Representative Director. Therefore, the Company has filed this report pursuant to the provisions of Article 24-5, paragraph (4) of the Financial Instruments and Exchange Act and Article 19, paragraph (2), item (ix) of the Cabinet Office Order on Disclosure of Corporate Affairs.

2. Content of report

(1) Name, date of birth, and positions of Representative Directors related to this change and the date of change, and number of the Company’s shares held

(a) Person to resign as Representative Director

Name (date of birth)	New Position	Current Position	Date of Change (expected)	Number of Company’s Shares Held*
Kazuhiro Saito (October 31, 1956)	–	Representative Director, President & Chief Executive Officer	Latter part of March 2023	2,000

* The number of Company’s shares held is as of September 30, 2022.

(b) Person to become new Representative Director

Name (date of birth)	New Position	Current Position	Date of Change (expected)	Number of Company’s Shares Held*
Makiko Ono (March 16, 1960)	Representative Director, President & Chief Executive Officer	Managing Executive Officer of Suntory Holdings Limited	Latter part of March 2023	800

* The number of Company’s shares held is as of September 30, 2022.

(2) Career summary of person to become new Representative Director

Name	Career Summary
Makiko Ono	April 1982 Joined Suntory Limited.
	April 2009 Senior General Manager, International Liquor Division of Suntory Liquors Limited (current: Suntory Spirits Limited).
	April 2010 Executive Officer of such company.
	April 2010 Deputy Chief Operating Officer, International Liquor Division of such company.
	January 2011 Senior General Manager, London Branch of Suntory Holdings Limited.
	April 2013 Executive Officer of Suntory Beverage & Food Limited.
	April 2013 Deputy Chief Operating Officer, International Division of such company.
	April 2014 Senior General Manager, Corporate Planning Department and Senior General Manager, Corporate Development Department of such company.
	September 2015 Senior General Manager, Global Human Resources Department of Suntory Holdings Limited.
	April 2016 Executive Officer of such company.

Name	Career Summary
	April 2016 Chief Operating Officer, Human Resources Development Division and Senior General Manager, Global Human Resources Department of such company.
	April 2017 Managing Executive Officer of Suntory Beverage & Food Limited.
	April 2017 Deputy Chief Operating Officer, Business Administration Division, and Senior General Manager, Global Corporate Communication Department of such company.
	April 2019 Deputy Chief Operating Officer, Corporate Management Division and Senior General Manager, Global Human Resources Department and in charge of Legal & Risk Management Department of such company.
	January 2020 CEO of Orangina Suntory France (current: Suntory Beverage & Food France).
	January 2022 Managing Executive Officer of Suntory Holdings Limited (to date).
	January 2022 Chief Operating Officer, Sustainability Management Division of such company (to date).