Notification Regarding Reorganization and Executive Appointments

Suntory Beverage & Food Limited (President & CEO: Kazuhiro Saito) hereby notifies you that, effective January 1, 2023, a reorganization of major group companies and the appointment of executives will be conducted as follows.

- 1. Organizational Changes Effective January 1, 2023
- •Abolition of the Global Human Resources Department

To enable the comprehensive promotion of global human resources, the functions of the Global Human Resources Department will be transferred to SBF International, and the Global Human Resources Department will be abolished.

2. Executive Appointments

Suntory Beverage & Food Limited

Effective January 1, 2023

New Position	Former Position	Continued Position	
	(All are positions at Suntory	(All are positions at Suntory	Name
	Beverage & Food Limited	Beverage & Food Limited	Ivallie
	unless otherwise noted)	unless otherwise noted)	
_	SBF Japan CEO Cross Region Development Department	Director, Executive Vice President	Josuke Kimura
SBF COO	_	Director, Executive Vice President, SBF International CEO	Shekhar Mundlay

Senior Managing Executive Officer SBF JapanCEO; Suntory Foods Limited Director, Chairman of the Board & CEO	Suntory Holdings Limited Managing Executive Officer, Division COO of Sustainability Management Division Suntory Foods Limited Representative Director, President & CEO	— Senior Managing Executive Officer	Makiko Ono Hachiro Naiki
Leaving	Managing Executive Officer; Suntory Products Limited Representative Director, President & CEO	_	Takashi Nakamura
SBF Japan Deputy CEO Cross Region Development Department	_	Managing Executive Officer Division COO, Brand Development Division, SBF Japan	Shinichiro Yanai
Leaving	Managing Executive Officer Division COO, Corporate Strategy Division	_	Kazushi Ishikawa
Managing Executive Officer Division COO, Corporate Strategy Division	Suntory Holdings Limited Executive Officer Division COO, Business Strategy Planning Department Corporate Planning & Administration Department	_	Noriaki Otsuka
Managing Executive Officer; Suntory Foods Limited Representative Director, President & CEO Division COO, Overall Sales & Marketing Division	Suntory Foods Limited Director, Managing Executive Officer Division COO, Metropolitan Sales & Marketing Division and Senior General Manager, Metropolitan Area Office 1	_	Shigeki Kogiso

Managing Executive			
Officer;	Suntory Products Limited		Takahiro
Suntory Products Limited	Director, Executive Vice	_	Yoshimura
Representative Director,	President		TOSTIITIUTA
President & CEO			
Leaving	Executive Officer		
	Senior General Manager,	_	Makoto
	Quality Assurance		Fujimoto
	Department		
Senior General Manager, Quality Assurance Department	Senior General Manager,		
	Supply Chain	Executive Officer	
	Management Department,		Munetaka
	Production & Supply		Hioki
	Chain Management		
	Division, SBF Japan		

^{*}Previously announced in relation to executive appointments scheduled to come into effect in late March 2023. (See news release No. SBF1319)

^{*}Josuke Kimura will become Senior Managing Executive Officer, Suntory Holdings, Ltd., Supply Chain Management Department, and Division COO, Supply Chain

^{*}Takashi Nakamura will become Senior Advisor to Suntory Products Limited.

^{*}Kazushi Ishikawa will become Senior Audit & Supervisory Board Member at Suntory.

^{*}Makoto Fujimoto will become Executive Officer, Suntory Holdings Limited, Division COO, Group Quality Assurance, and Senior General Manager, Quality Strategy Planning Department.

•Suntory Foods Limited

Effective January 1, 2023

		21.000.71	January 1, 2025
New Position	Former Position (All are positions at Suntory Foods Limited unless otherwise noted)	Continued Position (All are positions at Suntory Foods Limited unless otherwise noted)	Name
Director, Chairman of the Board	Representative Director, President & CEO	_	Hachiro Naiki
Representative Director, President & CEO Division COO, Overall Sales & Marketing Division	Director, Managing Executive Officer Division COO, Metropolitan Sales & Marketing Division and Senior General Manager, Metropolitan Area Office 1	_	Shigeki Kogiso
Leaving	Director, Managing Executive Officer Division COO, Nationwide Chainstores Sales Division	_	Kenichi Nakagawa
Leaving	Director, Managing Executive Officer Division COO, Overall Sales & Marketing Division	_	Hidenobu Tomita
Division COO, Metropolitan Sales & Marketing Division and Senior General Manager, Metropolitan Area Office 1	Division COO, Kinki Sales & Marketing Division and Senior General Manager, Kinki Area Office 1	Director, Executive Officer	Kazuhide Tamura
Director, Executive Officer Division COO, Kinki Sales & Marketing Division and Senior General Manager, Kinki Area Office 1	Executive Officer Senior General Manager, Sales & Marketing Division Kanto Koshinetsu Area	_	Yuji Mori
Director, Executive Officer Division COO, Nationwide Chainstores Sales Division	Deputy Division COO, Nationwide Chainstores Sales Division	_	Hiroshi Kawahara

Leaving	Director	_	Josuke Kimura
Director	_	_	Shinichiro Yanai
Senior General Manager, Sales & Marketing Division Kanto Koshinetsu Area	Senior General Manager, Sales & Marketing Division Kyusyu Area	Executive Officer	Naohiro Takahashi
Executive Officer Senior General Manager, Sales & Marketing Division Kyusyu Area	Senior General Manager, Sales & Marketing Division Kyusyu Area Branch 1	_	Koichi Honda

Suntory Products Limited

Effective January 1, 2023

New Position	Former Position (All are positions at Suntory	Continued Position (All are positions at Suntory	Name
	Products Limited unless otherwise noted)	Products Limited unless otherwise noted)	
Leaving	Representative Director,	_	Takashi
	President & CEO		Nakamura
Representative Director,	Director, Executive Vice		Takahiro
President & CEO	President	_	Yoshimura
Leaving	Director	_	Josuke
Leaving			Kimura
Director	_	_	Hachiro Naiki
Director	_	_	Shinichiro Yanai
Leaving	Executive Officer Senior General Manager, Haruna Plant	_	Ryo Takayama
Executive Officer Senior General Manager, Haruna Plant	Suntory Holdings Limited Senior General Manager, Engineering Department	_	Hidefumi Ando

^{*}Ryo Takayama will become Senior General Manager, Supply Chain Management Department, Production & Supply Chain Management Division, SBF Japan of Suntory Beverage & Food Limited.

END

^{*}Takashi Nakamura will become Senior Advisor to Suntory Products Limited.