

Financial Results for Q3 Year Ending December 31, 2022

November 11, 2022 Suntory Beverage & Food Limited

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This is Kazushi Ishikawa, (Corporate Strategy Division COO) of Suntory Beverage & Food.

Thank you very much for taking the time today.

I will now go over the 3rd quarter results, followed by the forecast for the full year.

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	FY2021	FY2022		Ch	ange	
	Jan-Sep	Jan-Sep	YoY	Currency Neutral	%YoY	Currency Neutral
Revenue	941.8 BN	1,081.4 BN	+139.6	+92.1	+14.8%	+9.3%
Operating Income	100.3 BN	115.0 BN	+14.6	+8.0	+14.6%	+7.5%
Operating Income (Organic basis*1)	99.8 BN	104.4 BN	+4.6	△1.9	+4.6%	△1.8%
Net income*2	59.4 BN	68.0 BN	+8.6	+5.5	+14.5%	+8.8%

These are the results for the first 9 months of the year.

Revenue was 1,081.4 billion yen, up 14.8% year-on-year, and up 9.3% on a currency neutral basis.

Operating income was 115.0 billion yen, up 14.6% year-on-year, and up 7.5% on a currency neutral basis.

Operating income on an organic basis was 104.4 billion yen, up 4.6% year-on-year, and down 1.8% on a currency neutral basis.

The operating income on an organic basis excludes non-recurring items such as the P&L of the businesses transferred in relation to the business portfolio review, and structural reform expenses etc.

Net profit attributable to owners of the Company was 68 billion yen, up 14.5% year-on-year, and up 8.8% on a currency neutral basis.

In the 3rd quarter, SBF continued to take the offensive with the aim of further growing our revenue, and as a result achieved significant revenue growth for the Group overall, while continuing to gain market share in the main markets.

Despite the growing impact from the rise in raw material and energy prices, as well as the impact from currency fluctuations, we were able to minimize the negative effect on profit by thoroughly focusing on RGM and cost management.

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	Davianus	Change				Segment	Change					
	Revenue	YoY	Currency Neutral	%YoY	Currency Neutral	Profit	YoY	Currency Neutral	%YoY	Currency Neutral		
Japan	496.2 BN	+21.6	_	+4.5%	-	28.6 BN	△7.5	-	△20.8%	_		
APAC	263.6	+48.6	+23.9	+22.6%	+9.9%	46.0	+15.2	+12.0	+49.3%	+35.2%		
Organic*		+55.4	+32.1	+27.5%	+14.3%		+4.2	+1.1	+14.0%	+3.2%		
Europe	224.9	+47.0	+37.8	+26.4%	+20.2%	36.4	+4.2	+2.5	+13.1%	+7.3%		
Organic*							+5.7	+4.0	+17.8%	+11.79		
Americas	96.6	+22.4	+8.9	+30.2%	+10.2%	12.6	+3.3	+1.6	+34.8%	+14.1%		
Reconciliation						△8.7	△0.5	△0.5				
Total	1,081.4	+139.6	+92.1	+14.8%	+9.3%	115.0	+14.6	+8.0	+14.6%	+7.5%		
Organic*	1,074.6	+146.4	+100.4	+15.8%	+10.3%	104.4	+4.6	△1.9	+4.6%	△1.8%		

This slide shows our earnings by segment.

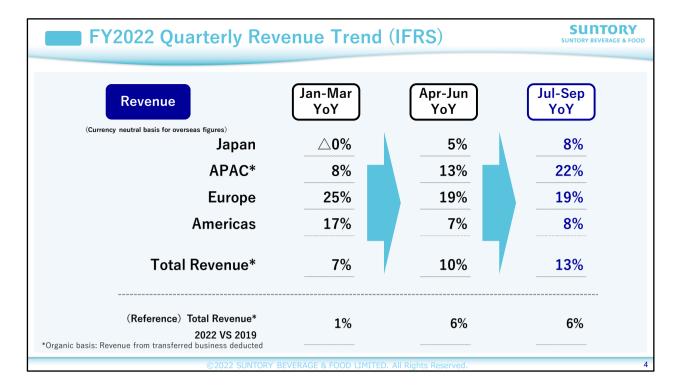
Revenue:

- We achieved growth in all segments.
- In Japan, revenue grew thanks to the contribution from volume growth, leading to progress that was in line with expectations.
- For overseas, RGM activities including price revisions continued to contribute in the 3rd quarter. We achieved significant revenue growth in each segment even on a currency neutral basis, which excludes the translation effect of the weak yen.

Segment profit:

- The profit for Japan declined, due to the impact from the rise in raw material prices and the yen depreciation being much stronger than expected.
- For overseas, we achieved profit growth in all 3 segments. Vietnam was the major driver for APAC, while demand remained robust in Europe and the Americas, leading to profit growth.

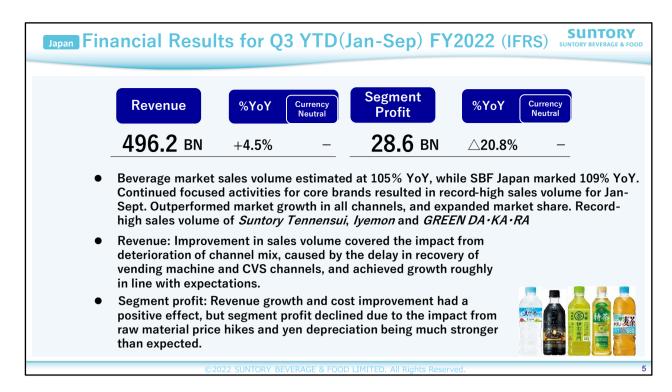
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Here I will explain the quarterly trends.

By steadily capturing the recovering demand and continuing to take the offensive, we achieved further revenue growth in all segments in the 3rd quarter, and the Group achieved 6% growth compared to 2019 which was before the pre-COVID 2019 level.

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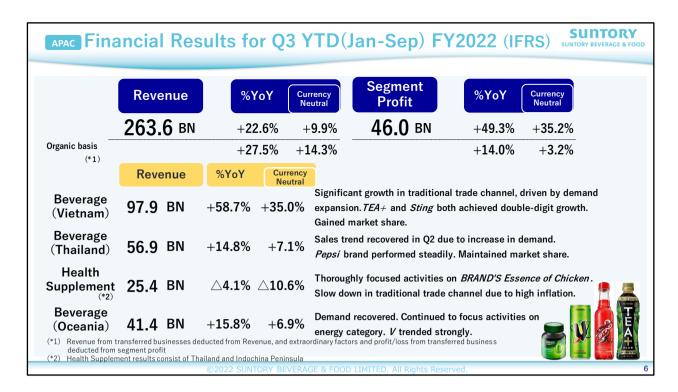


Let's start with Japan.

Operating revenue was 496.2 billion yen, and segment profit was 28.6 billion yen.

- The beverage market was negatively affected by the resurgence in infections caused by COVID-19 in the 3rd quarter, but demand continued to recover, and helped by good weather conditions, sales volume was up 5% year-on-year for the first 9 months.
- SBF continued to focus activities on our core brands. Thanks to the contribution from new product launches as well as marketing activities, sales volume was up 9% year-on-year, reaching a record high. We outperformed market growth in all channels, and further gained market share.
- In terms of revenue, the positive effect from volume growth was enough to offset the deterioration in channel mix caused by the delayed recovery in the vending machine and CVS channels, leading to revenue growth, while revenue for the first 9 months was in roughly line with expectations.
- Segment profit declined, despite the incremental growth thanks
 to revenue improvement as well as thorough cost management,
 due to the impact of the rise in raw material prices as well as the
 yen depreciation being much stronger than expected.

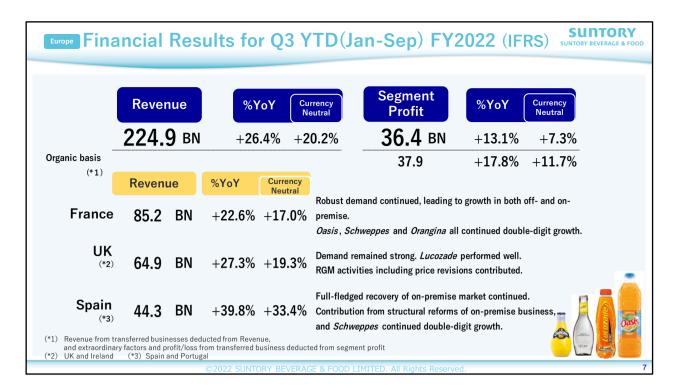
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Moving on to APAC.

Revenue was 263.6 billion yen, segment profit was 46 billion yen.

- In APAC, with less negative impact from COVID-19 in the 3rd quarter, we continued to focus our activities on the core brands in the Soft Drinks and Health Supplement businesses. The strong growth in Vietnam served as a major driver for the region. Together with sales volume growth, the flexible price revisions in major markets also contributed to revenue growth.
- Segment profit increased due to revenue growth and thorough cost management, despite the further expansion of the impact from raw material price hikes.
- As for the beverage business in Vietnam, there was a full-fledged recovery in the traditional trade channel. Our strategy of concentrating activities on TEA+ and Sting drove further market share expansion.
- The beverage business in Thailand continued to see demand recovery, and we maintained market share by continuing our focus on the *Pepsi* brand, including low-sugar products.
- In the Health Supplement business, we focused our activities on *BRAND'S Essence of Chicken*. The sales trend has been slowing down from the 3rd Quarter onwards, partly due to the impact from the weakening consumer sentiment caused by high inflation.
- For the beverage business in Oceania, we continued marketing investments in *V*. We achieved sales volume growth in both New Zealand and Australia, and maintained market share.

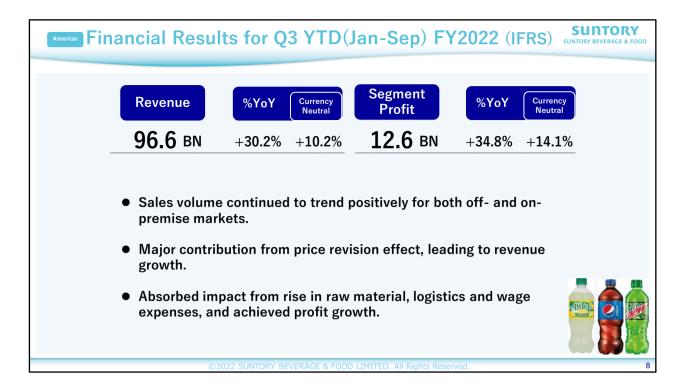


Let's go to Europe.

Revenue was 224.9 billion yen, segment profit was 36.4 billion yen.

- Demand remained robust in the major countries during the 3rd quarter, coupled with favorable weather conditions, and sales volume continued to grow in France, UK and Spain. RGM activities including price revisions also contributed, leading to revenue growth.
- As for segment profit, the impact from the rise in raw material and energy prices further strengthened in the 3rd quarter, but we achieved profit growth thanks to the top line effect as well as thorough cost management.
- In France, together with favorable weather conditions, strong demand continued both in the off- and on-premise channels. Sales volume of core brands *Orangina*, *Oasis* and *Schweppes* achieved double-digit growth, driving market share gains.
- In the UK, our core brand *Lucozade* grew, supported by continuous robust demand. RGM activities including price revisions also contributed.
- In Spain, demand recovery in the on-premise channel continued in the 3rd quarter, and *Schweppes* continued its significant growth in double-digits, with contribution from the reinforcement of our sales structure, as part of the structural transformation.

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Next is the Americas.

Revenue was 96.6 billion yen, segment profit was 12.6 billion yen.

- Demand growth continued in the 3rd quarter, and sales volume was robust for both the off- and on-premise channels.
- Achieved significant revenue growth through RGM activities including price revisions.
- Segment profit increased due to the top line effect, despite the further widening impact from the rise in raw material and logistics costs as well as wages.

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Revision of Full-Year Earnings Forecast

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Next, let me move on to our earnings forecast for the full year ending December 2022.

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	FY2022	Change from Forecast at		Cha	nge	
	Revised Forecast	Beginning of the Year	YoY	Currency Neutral	%YoY	Currency Neutral
Revenue	1,453.0 BN	+84.0	+184.1	+111.3	+14.5%	+8.3%
Operating Income	140.5	+15.0	+21.9	+13.0	+18.5%	+10.2%
Operating Income (Organic basis*1)	131.0	+5.7	+9.0	+0.0	+7.4%	+0.0%
Net Income*2	79.5	+6.0	+10.8	+6.7	+15.8%	+9.2%

Based on the results for the first three quarters and outlook for the fourth quarter, we made an upward revision to our full year forecast and the foreign exchange assumptions for the full year.

In comparison to the forecast at the beginning of the year, both revenue and operating income have been revised upwards, due to the change in foreign exchange assumptions, non-recurring P&L impact from the business portfolio review and structural reforms that were not factored in the forecast at the beginning of the year, as well as the outperformance overseas, especially in Europe and the Americas.

- The revenue forecast is 1,453.0 billion yen, up 14.5% year-on-year, and up 8.3% on a currency neutral basis.
- Operating income is projected to be 140.5 billion yen, up 18.5% year-on-year, and up 10.2% on a currency neutral basis.
- The forecast for operating income on an organic basis, excluding non-recurring items as well as the P&L impact from transferred businesses, is 131.0 billion yen, up 7.4% year-on-year, and flat from the previous year on a currency neutral basis.
- Net profit attributable to owners of the Company is expected to be 79.5 billion yen, up 15.8% year-on-year, and up 9.2% on a currency neutral basis.
- As for the dividend forecast, we are maintaining our dividend policy and plan to stick to the 78.0 yen forecast announced at the beginning of the year.

	_	Change from		Cha	ange		Segment	Change from		Ch	ange	
	Revenue	previous forecast	YoY	Currency Neutral	%YoY	Currency Neutral	Profit	previous forecast	YoY	Currency Neutral	%YoY	Currency Neutral
Japan	656.0 вм	△9.0	+26.4	_	+4.2%	_	33.0 вм	△9.0	△7.9	_	△19.4%	-
APAC	365.0	+29.0	+69.1	+32.5	+23.3%	+9.8%	58.5	+14.5	+18.8	+14.6	+47.2%	+33.2%
Organic*			+80.4	+46.1	+29.0%	+14.8%			+8.0	+3.9	+20.4%	+8.9%
Europe	289.5	+40.5	+54.6	+40.7	+23.3%	+16.4%	44.0	+5.5	+8.3	+6.1	+23.2%	+16.2%
Organic*									+7.3	+5.0	+19.0%	+12.2%
Americas	142.5	+23.5	+34.0	+11.7	+31.4%	+8.9%	17.7	+3.7	+4.4	+1.6	+32.8%	+10.1%
Reconciliation							△12.7	+0.3	△1.5	△1.4		
Total	1453.0	+84.0	+184.1	+111.3	+14.5%	+8.3%	140.5	+15.0	+21.9	+13.0	+18.5%	+10.2%
Organic*	1446.0		+195.5	+124.9	+15.6%	+9.5%	131.0	+5.7	+9.0	+0.0	+7.4%	+0.0%

This is the revised earnings forecast by segment. For Japan, revenue is expected to be 656.0 billion yen, and segment profit to be 33.0 billion yen.

- Revenue will be in line with our forecast at the beginning of the year. Segment Profit will be below our forecast at the beginning of the year, due to effect of raw material price hikes and yen depreciation being much stronger than expected.
- We will continue to capture demand recovery and continue our strategy of focusing on the core brands in all channels, as well steadily implementing price revisions in the 4th quarter onwards.

For APAC, revenue is expected to be 365.0 billion yen, and segment Profit 58.5 billion yen.

 We made an upward revision, considering the review of currency assumptions, as well as the business portfolio review.

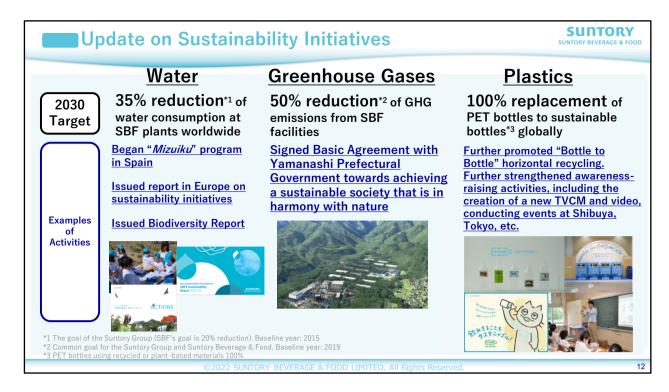
For Europe, the revenue forecast is 289.5 billion yen, while the segment profit forecast is 44.0 billion yen.

As for the Americas, we expect revenue of 142.5 billion yen, and segment profit of 17.7 billion yen.

 For Europe and the Americas, we made upward revisions considering the review of currency assumptions, as well as the demand expansion being stronger than expected.

For overseas, we will steadily capture demand in each segment in the 4th Quarter, and will continue to innovate our core brands, as well as RGM activities including price revisions.

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I will now update you on our sustainability initiatives. We continue to position "Water", "Greenhouse Gases" and "Plastics" as the three focus areas, and will reinforce our activities in each segment towards achieving our 2030 goals.

For "Water", we have begun "Mizuiku" activities in Spain since May of this year. Based on the "Sustainable Water Philosophy" shared by the entire Suntory Group, we are promoting various water-related initiatives globally, including the preservation and regeneration of the natural environment.

As for "Greenhouse Gases", we signed a Basic Agreement with the Yamanashi Prefectural Government in September to realize a sustainable society that is in harmony with the environment. We have begun introducing the largest P2G (Power to Gas) system using green hydrogen in our factory, with the aim of achieving carbon neutrality.

As for "Plastics", we will strengthen activities to raise awareness in Japan, as well as accelerating the "Bottle to bottle" horizontal recycling activity through collaboration with other companies. We are continuing to focus on raising awareness, so that many people feel "Bottles are resources! Towards a Sustainable bottle". The entire Suntory group will continue to make a Group-wide effort to promote sustainability management, in order to solve social issues.

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That was a summary of the 3rd quarter results and the FY2022 earnings forecast.

Based on the view that the volatile external environment and the impact of cost increases will continue, we will continue to take the offensive until the very end, with the aim of achieving our targets for the year.

This concludes my presentation. Thank you.

Quarterly	Results for Q	3 (Jul-Sep) F	Y2022	(IFRS)	SUNTO	UNTORY RY BEVERAGE & F
	FY2021	FY2022		Cha	ange	
	Jul-Sep Result	Jul-Sep Result	YoY	Currency Neutral	%YoY	Currency Neutral
Revenue	338.0 BN	402.4 BN	+64.4	+41.4	+19.1%	+11.5%
Operating Income	39.9	34.6	△5.3	△8.3	△13.4%	△19.4%
Operating Income (Organic basis*1)	39.9	40.8	+0.9	△2.1	+2.1%	△4.8%
Net Income*2	27.2	19.3	△8.0	△9.6	△29.2%	△33.2%





															(JPY BN)
	Q1		Cha	inge		Q2		Cha	nge		Q3		Cha	nge	
	(Jan-Mar)	YoY	Currency Neutral	%YoY	Currency Neutral	(Apr-Jun)	YoY	Currency Neutral	%YoY	Currency Neutral	(Jul-Sep)	YoY	Currenc Neutral	%YoY	Currency Neutral
Japan	134.0	△0.2	-	△0.1%	-	171.9	+8.1	-	+4.9%	-	190.3	+13.7	-	+7.7%	_
APAC	83.0	+9.4	+6.2	+12.8%	+8.1%	91.6	+16.4	+6.4	+21.8%	+7.6%	89.1	+22.8	+11.2	+34.3%	+14.4%
Organic*		+9.0	+5.9	+13.0%	+8.1%		+20.0	+10.6	+28.4%	+13.3%		+26.4	+15.7	+42.6%	+21.5%
Europe	53.2	+11.5	+10.5	+27.5%	+24.5%	86.9	+17.5	+13.9	+25.2%	+19.0%	84.9	+18.0	+13.5	+27.0%	+18.9%
Americas	25.9	+5.5	+3.8	+27.1%	+17.1%	32.6	+7.0	+2.1	+27.1%	+7.1%	38.2	+9.9	+3.0	+35.2%	+8.5%
Total	296.0	+26.2	+20.2	+9.7%	+7.3%	383.0	+49.0	+30.5	+14.7%	+8.7%	402.4	+64.4	+41.4	+19.1%	+11.5%
Organic*	291.1	+25.8	+19.9	+9.7%	+7.3%	381.8	+52.5	+34.7	+16.0%	+10.0%	401.8	+68.1	+45.8	+20.4%	+12.9%

^{*} Revenue from transferred business deducted

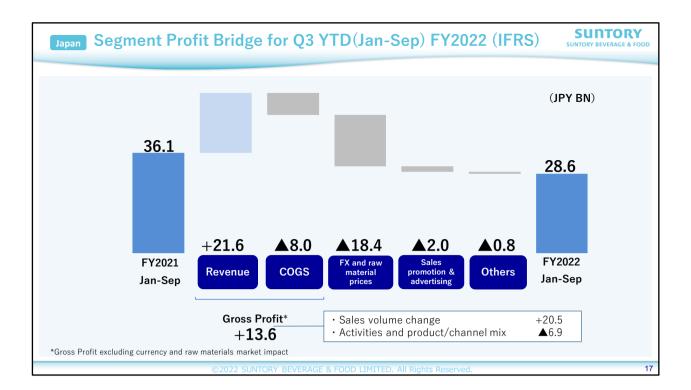
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FY2022 Quarterly Segment Profit (IFRS)

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	Q1 (Jan-Mar)	YoY	Currency	inge %YoY	Cullelicy	Q2 (Apr-Jun)	YoY	Currency	ange %YoY	Currency	Q3 (Jul-Sep)	YoY	Cha	nge	Currency
Japan	2.6	△1.4	Neutral _	△34.8%	Neutral –	11.5	△2.1	Neutral	△15.2%	Neutral _	14.5	△4.1	Neutral –	△22.0%	Neutral _
APAC	11.8	△0.9	△1.5	△7.2%	△11.2%	29.5	+18.6	+17.2	+170.5%	+139.4%	4.8	△2.5	△3.7	△34.2%	△43.7%
Organic*		△0.9	△1.5	△7.5%	△11.5%		+2.8	+1.4	+26.2%	+11.7%		+2.3	+1.2	+33.7%	+14.2%
Europe	6.9	+2.9	+2.8	+72.1%	+66.4%	16.4	+1.6	+0.9	+10.6%	+5.6%	13.1	△0.3	△1.1	△1.9%	△8.0%
Organic*		+2.7	+2.6	+68.1%	+62.5%		+1.6	+0.9	+10.7%	+5.6%		+1.4	+0.5	+10.6%	+3.7%
Americas	3.1	+1.0	+0.8	+50.0%	+38.2%	4.3	+0.5	△0.1	+14.1%	△2.7%	5.2	+1.7	+0.8	+48.1%	+18.7%
Reconciliation	△2.7	+0.2	+0.2			△3.0	△0.5	△0.4			△3.0	△0.2	△0.2		
Total	21.6	+1.8	+0.9	+9.2%	+4.6%	58.7	+18.1	+15.4	+44.7%	+35.5%	34.6	△5.3	△8.3	△13.4%	△19.4%
Organic*	21.0	+1.6	+0.7	+8.1%	+3.5%	42.6	+2.2	△0.5	+5.4%	△1.2%	40.8	+0.9	△2.1	+2.1%	△4.8%
* Excludes ex	traordinary fa	ctors and	profit/los	s impact f	rom transf	erred busin	ess								







Japan

	Q3 YTD	FY2021	Q3 YTD	FY2022	FY2	022
(Million cases)	Actual	YoY	Actual	YoY	Forecast	YoY
Suntory Tennensui	91.0	3%	102.2	12%	130.0	8%
Boss	77.2	2%	77.1	△0%	105.2	0%
lyemon	44.5	6%	47.7	7%	63.5	7%
Green DAKARA	34.1	△3%	40.5	19%	48.0	15%
Suntory Oolong Tea	11.0	△13%	11.3	3%	14.6	0%
Pepsi	12.0	26%	13.3	11%	17.0	4%
FOSHU drinks and Foods with Function Claims	15.2	△10%	23.6	55%	34.0	69%
Total	316.4	1%	344.5	9%	443.0	6%

^{*}Changed to actual number of cases and arrival basis from FY2022.

Europe

	Q3 YTD	FY2021	Q3 YTD	FY2022
(Million liters)	Actual	YoY	Actual	YoY
Oasis (France)	218	6%	254	16%
Schweppes (France)	135	7%	158	16%
Orangina (France)	132	7%	150	13%
Lucozade (UK, Ireland)	300	3%	321	7%
Ribena (UK, Ireland)	69	19%	68	△2%
Schweppes (Spain, Portugal)	90	11%	106	18%

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 $^{{}^*\}mathsf{The}\ \mathsf{portions}\ \mathsf{of}\ \mathsf{the}\ \mathsf{sales}\ \mathsf{volume}\ \mathsf{that}\ \mathsf{were}\ \mathsf{supplied}\ \mathsf{from}\ \mathsf{other}\ \mathsf{soft}\ \mathsf{drink}\ \mathsf{manufacturers}$

such as Japan Beverage Holdings Inc. are not included in the above figures.

				(JPY, average	ge during per
		FY2021 Jan-Sep	FY2022 Jan-Sep	FY2022 Revised Forecast	FY2022 Forecast at Beginning of Year*
U.S. dollar		108.6	128.4	133.0	115.0
Euro		129.9	136.1	138.0	130.0
Sterling		150.5	160.7	161.0	154.0
Singapore d	lollar	81.1	93.2	95.0	84.0
Thai baht		3.5	3.7	3.7	3.4
Vietnam do	ng	0.0047	0.0056	0.0057	0.0050
New Zealand	dollar	82.4	90.6	83.0	78.0
Australian d	lollar	77.2	82.7	92.0	82.0





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