Supplementary Material on Consolidated Financial Results for the Six Months Ended June 30, 2026

<Results for the Six Months Ended June 30, 2026>

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Suntory Beverage & Food Limited

August 6, 2026

<Results for the Six Months Ended June 30, 2026>

1. Summary of Consolidated Statement of Profit or Loss, Indices, etc.

(1) Summary of Consolidated Statement of Profit or Loss

(Billions of yen with fractional amounts rounded off)

	Six months ended June 30, 2025		Six months ended June 30, 2026		Increase (decrease)	
		Ratio to revenue		Ratio to revenue		
Revenue	806.4	100.0%	899.9	100.0%	93.5	11.6%
Gross profit	307.4	38.1%	332.7	37.0%	25.3	8.2%
Selling, general and administrative expenses	233.3	28.9%	256.4	28.5%	23.1	9.9%
Gain on investments accounted for using the equity method	0.1	0.0%	(0.0)	(0.0)%	(0.2)	—
Other income	2.0	0.3%	1.9	0.2%	(0.1)	(7.2)%
Other expenses	4.4	0.5%	4.2	0.5%	(0.2)	(3.5)%
Operating income	71.8	8.9%	74.0	8.2%	2.1	3.0%
Finance income	1.4	0.2%	1.2	0.1%	(0.2)	(14.4)%
Finance costs	3.0	0.4%	1.8	0.2%	(1.2)	(39.8)%
Profit before tax for the period	70.2	8.7%	73.3	8.1%	3.1	4.5%
Income tax expense	18.3	2.3%	19.9	2.2%	1.6	8.9%
Profit for the period	51.9	6.4%	53.4	5.9%	1.5	2.9%
Profit for the period attributable to non-controlling interests	10.8	1.3%	11.3	1.3%	0.6	5.3%
Profit for the period attributable to owners of the Company	41.1	5.1%	42.1	4.7%	0.9	2.3%

(2) Other Indices

(Billions of yen with fractional amounts rounded off)

		Six months ended June 30, 2025		Six months ended June 30, 2026		Increase (decrease)	
Depreciation		39.8		45.3		5.5	13.8%
Operating income	Operating margin	71.8	8.9%	74.0	8.2%	2.1	3.0%
EBITDA *1	EBITDA margin	113.5	14.1%	120.0	13.3%	6.5	5.8%

*1 EBITDA is calculated as operating income - other income + other expenses + depreciation.

	As at December 31, 2025	As at June 30, 2026	Increase (decrease)	
Total assets	2,218.0	2,295.0	76.9	3.5%
Total equity	1,425.2	1,473.7	48.5	3.4%
D/E ratio (Times) *2	(0.05)	(0.06)		

*2 D/E ratio is calculated as (interest-bearing debt - cash and cash equivalents ± valuation difference from adopting hedge accounting, etc.) / total equity.

(3) Exchange Rates for the Consolidation of Profit or Loss of the Major Overseas Companies

(Yen, average exchange rate)

	Six months ended June 30, 2025	Six months ended June 30, 2026
USD	148.4	158.3
EUR	162.3	184.6
GBP	192.6	212.8
SGD	112.1	123.8
THB	4.4	4.9
VND	0.0058	0.0060
NZD	86.1	92.9
AUD	94.1	111.2

2. Revenue Details

(Billions of yen with fractional amounts rounded off)

	Six months ended June 30, 2025	Six months ended June 30, 2026	Increase (decrease)		Increase (decrease) currency neutral	Reference
Japan	344.2	360.1	15.9	4.6%	—	
Europe	189.3	211.9	22.7	12.0%	(0.7)%	
Asia	150.3	169.6	19.3	12.9%	4.3%	*
Oceania	35.4	60.0	24.6	69.7%	49.0%	*
Americas	87.3	98.2	10.9	12.5%	5.5%	
Consolidation total	806.4	899.9	93.5	11.6%	5.4%	

* Due to the organizational restructuring, the former "Asia Pacific" has been separated and is now presented as "Asia" and "Oceania".

3. Profit Details

(1) EBITDA

(Billions of yen)

	Six months ended June 30, 2025	Six months ended June 30, 2026	Increase (decrease)		Increase (decrease) currency neutral	Reference
Japan	34.6	37.6	3.1	8.8%	–	
Europe	40.0	40.6	0.5	1.3%	(9.7)%	
Asia	27.1	29.4	2.3	8.6%	(0.2)%	*1
Oceania	7.2	9.5	2.3	32.0%	15.5%	*1
Americas	13.9	13.9	(0.0)	(0.2)%	(6.4)%	
Reconciliations	(9.4)	(11.0)	(1.7)	—	–	*2
Consolidation total	113.5	120.0	6.5	5.8%	(1.9)%	

*1 Due to the organizational restructuring, the former "Asia Pacific" has been separated and is now presented as "Asia" and "Oceania".

*2 "Reconciliations" to segment EBITDA represents overhead costs incurred by the Company to manage the Group's operations and is not allocated to each reportable segment.

(2) Segment Profit

(Billions of yen)

	Six months ended June 30, 2025	Six months ended June 30, 2026	Increase (decrease)		Increase (decrease) currency neutral	Reference
Japan	18.3	21.3	3.1	16.8%	–	
Europe	32.4	30.3	(2.1)	(6.6)%	(16.6)%	
Asia	20.1	19.9	(0.2)	(0.8)%	(9.3)%	*1
Oceania	2.0	5.2	3.2	156.2%	106.2%	*1
Americas	10.2	10.3	0.0	0.1%	(6.1)%	
Reconciliations	(11.2)	(13.1)	(1.8)	—	–	*2
Consolidation total	71.8	74.0	2.1	3.0%	(5.4)%	

*1 Due to the organizational restructuring, the former "Asia Pacific" has been separated and is now presented as "Asia" and "Oceania".

*2 "Reconciliations" to segment profit represents overhead costs incurred by the Company to manage the Group's operations and is not allocated to each reportable segment.

(3) Breakdown of Increase (Decrease) in Segment Profit for Japan Business Segment

(Billions of yen)

Segment profit for the six months ended June 30, 2025, Actual	18.3
Increase in sales volume	3.8
Impact of activities and product/channel mix	9.3
Increase in raw material and logistics costs	(10.2)
Decrease in sales promotion and advertising costs	0.0
Decrease in other expenses	0.2
Segment profit for the six months ended June 30, 2026, Actual	21.3

4. Summary of Consolidated Statement of Financial Position

(Billions of yen with fractional amounts rounded off)

	As at December 31, 2025	As at June 30, 2026	Increase (decrease)	Reference
Cash and cash equivalents	148.7	159.8	11.2	
Trade and other receivables	401.2	424.9	23.6	*
Other financial assets	2.7	4.4	1.7	
Inventories	137.5	161.1	23.5	*
Other current assets	35.9	40.5	4.6	
Subtotal	726.0	790.7	64.7	
Assets held for sale	1.1	2.2	1.1	
Current assets	727.2	793.0	65.8	
Property, plant and equipment	518.1	524.1	6.0	
Right-of-use assets	67.6	65.2	(2.4)	
Goodwill	299.9	301.3	1.4	
Intangible assets	565.4	568.8	3.3	
Investments accounted for using the equity method	0.1	0.1	0.0	
Other financial assets	15.0	14.5	(0.6)	
Deferred tax assets	17.5	20.5	3.0	
Other non-current assets	7.2	7.5	0.3	
Non-current assets	1,490.9	1,502.0	11.1	
Total assets	2,218.0	2,295.0	76.9	
Bonds and borrowings	15.0	15.5	0.6	
Trade and other payables	503.5	531.0	27.5	*
Other financial liabilities	26.1	24.6	(1.5)	
Accrued income taxes	17.0	16.9	(0.1)	
Provisions	1.5	1.6	0.1	
Other current liabilities	11.1	15.0	3.8	
Current liabilities	574.2	604.6	30.4	
Bonds and borrowings	0.5	0.5	(0.0)	
Other financial liabilities	61.5	58.2	(3.3)	
Post-employment benefit liabilities	16.2	16.2	0.1	
Provisions	11.2	10.8	(0.4)	
Deferred tax liabilities	120.6	123.8	3.2	
Other non-current liabilities	8.6	7.2	(1.4)	
Non-current liabilities	218.6	216.7	(1.9)	
Total liabilities	792.8	821.3	28.5	
Total equity attributable to owners of the Company	1,315.9	1,354.3	38.3	
Non-controlling interests	109.2	119.4	10.2	
Total equity	1,425.2	1,473.7	48.5	
Total liabilities and equity	2,218.0	2,295.0	76.9	

* The increase is mainly due to the impact of seasonal fluctuations on December 31 and June 30.

5. Summary of Consolidated Statement of Cash Flows

(Billions of yen with fractional amounts rounded off)

	Six months ended June 30, 2025	Six months ended June 30, 2026	Increase (decrease)
Profit before tax for the period	70.2	73.3	3.1
Depreciation and amortization	39.8	45.3	5.5
Other	(68.1)	(47.5)	20.6
Cash flows from operating activities	42.0	71.2	29.2
Payments for capital expenditures	(42.1)	(34.9)	7.2
Other	1.6	1.1	(0.6)
Cash flows from investing activities	(40.5)	(33.9)	6.6
Increase (decrease) in interest-bearing debt	13.2	(6.1)	(19.3)
Dividends paid to owners of the Company	(20.1)	(18.5)	1.5
Dividends paid to non-controlling interests	(6.4)	(3.3)	3.2
Cash flows from financing activities	(13.4)	(27.9)	(14.6)
Net increase (decrease) in cash and cash equivalents	(11.9)	9.4	21.3
Effects of exchange rate changes	(2.7)	1.8	4.5

6. Other Information

<Sales Volume of Major Brands in Japan Business> * Sales volume on a delivered basis

(Million cases)

	Six months ended June 30, 2025		Six months ended June 30, 2026	
	Actual	Increase (decrease)	Actual	Increase (decrease)
Suntory Tennensui	62.3	(4)%	63.8	2%
Boss	46.1	(2)%	47.0	2%
Iyemon	25.7	(2)%	26.5	2%
GREEN DA•KA•RA	19.5	(8)%	18.5	(5)%
FOSHU drinks and functional beverages	19.5	(3)%	20.6	6%
Total	201.7	(4)%	206.6	2%

* The portions of the sales volume supplied from other soft drink manufacturers such as Japan Beverage Holdings Inc. are not included in the above figures.

<Sales Volume of Major Brands in Europe Business>

(Million liters)

	Six months ended June 30, 2025		Six months ended June 30, 2026	
	Actual	Increase (decrease)	Actual	Increase (decrease)
Oasis (France)	168	(4)%	172	3%
Schweppes (France)	89	(3)%	94	5%
Orangina (France)	86	(8)%	82	(4)%
Lucozade (UK, Ireland)	230	16%	234	2%
Ribena (UK, Ireland)	43	13%	41	(4)%
Schweppes (Spain, Portugal)	57	(4)%	56	(1)%