

# Reinforcement of Full-line Beverage Service Business

May 25, 2015

Suntory Beverage & Food Limited



#### **Background of Basic Agreement**



# **SUNTORY**

Group's Philosophy



Suntory Beverage & Food Limited (SBF) will acquire the following from Japan Tobacco Inc. (JT):

- Shares of Japan Beverage Holdings Inc. (JB)
- Shares of JT A-Star Co., Ltd. (JTA)
- Two beverage brands: "Roots" and "Momono Tennen-sui"

#### Strengths of JB/JTA Group



## No.1 Independent Vending Machine Operator

#### Strong distribution network

- Robust customer base (JB: nation-wide / JTA: locally-based)
- Efficient route sales management

#### Full-line portfolio with wide range of options

- Wide range of soft drink brands by multiple beverage companies
- Variety of vending machines including can, PET bottle, cup-type and coffee/tea servers

#### Added Value by SBF



#### Capability to develop new value added products

• "Iyemon Tokucha" "Premium Boss" etc.

#### Capability to develop vending machines

 Vending machines with low energy consumption, wireless network connection, etc.

### Synergy from Group's comprehensive strength

 Joint purchase of vending machines, capability to propose variety of services, etc.

#### Strategic Rationale

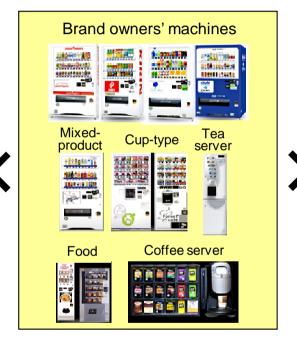


Distribution network

Robust customer base with good locations

Strong route sales management

Full-line portfolio



Added value by SBF

Product development capability

Vending machines development capability

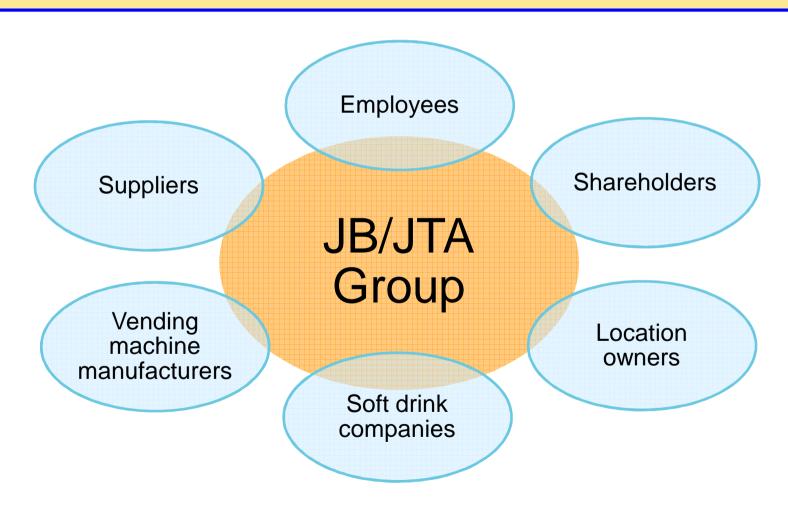
Group synergy

Provide full-line beverage services with higher added value

#### Relationship with Stakeholders of JB/JTA Group SUNTON SUNTON BEVERAGE



#### Continue to pursue a sustainable growth together



#### Overview of the Acquisition



- Subject of acquisition
  - Shares of Japan Beverage Holdings Inc.
  - Shares of JT A-Star Co., Ltd.
  - Two beverage brands: "Roots" and "Momono Tennen-sui"
- Acquisition price
   Approx. 150 billion yen
   (To be financed by cash on hand and external borrowings)
- Schedule

  Date of definitive agreement: July 2015 (Planned)

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